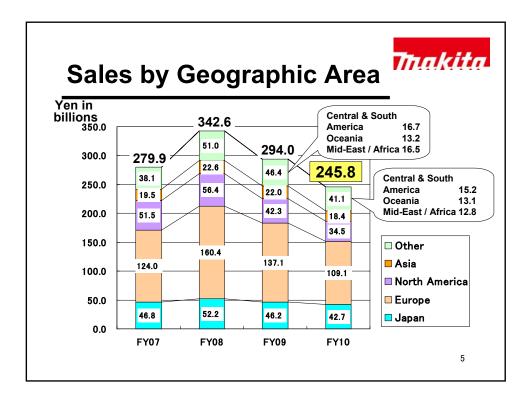
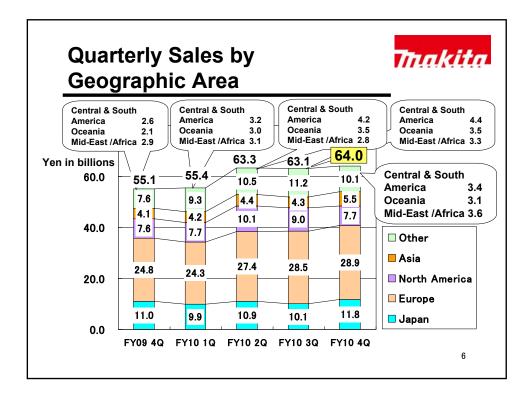
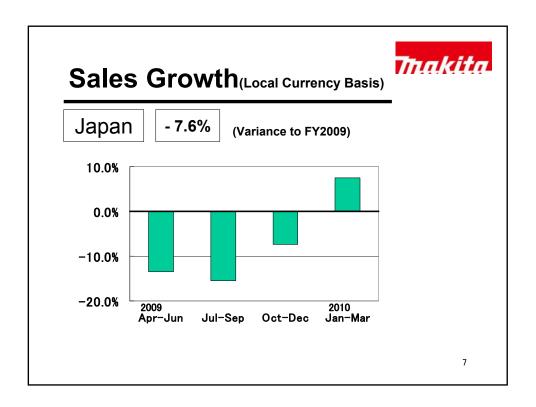


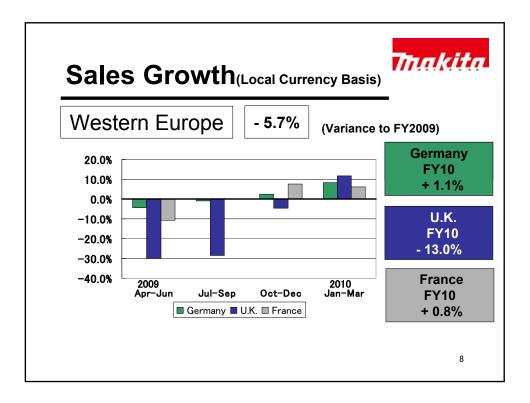
|           |                | Variance to FY2009 |
|-----------|----------------|--------------------|
| Net Sales | ¥245.8 billion | - 16.4%            |
| Domestic  | ¥42.7 billion  | - 7.6%             |
| Overseas  | ¥203.1 billion | - 18.0%            |

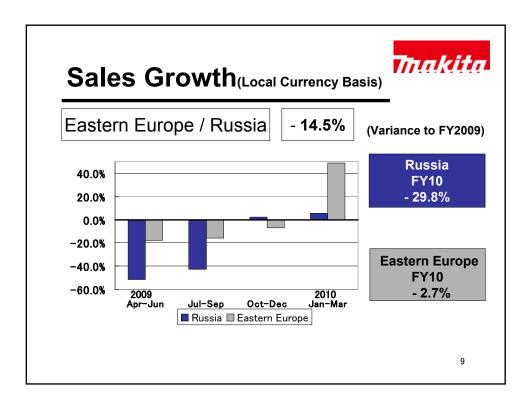
|      | FY2009  | FY2010  |                      |
|------|---------|---------|----------------------|
| US\$ | ¥100.71 | ¥92.89  | 7.8%<br>Appreciation |
| Euro | ¥144.07 | ¥131.18 | 8.9%<br>Appreciation |
| RMB  | ¥14.65  | ¥13.63  | 7.0%<br>Appreciation |

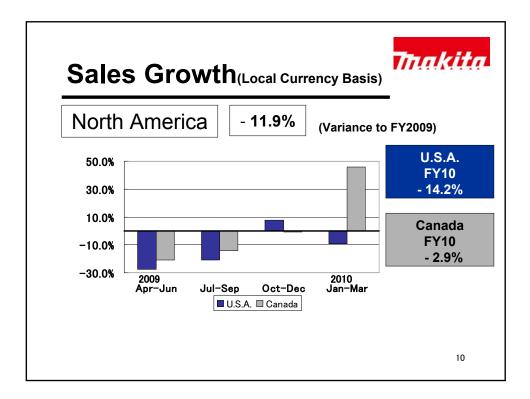


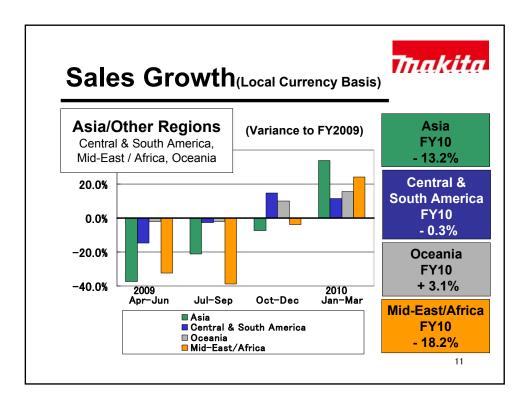


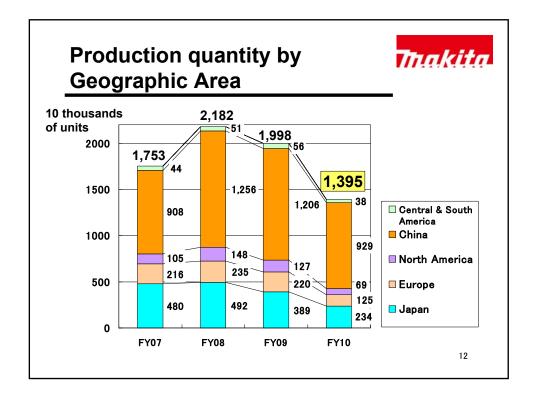


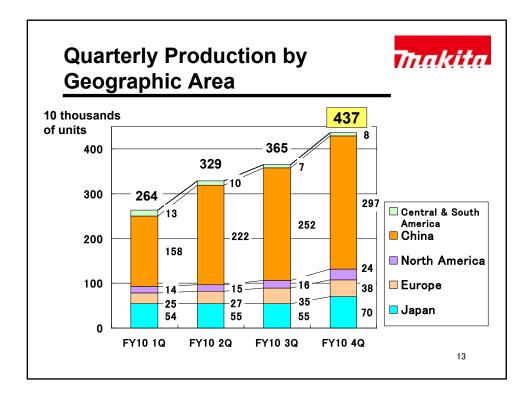


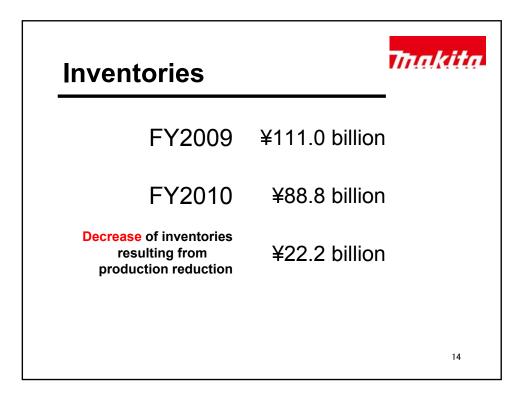






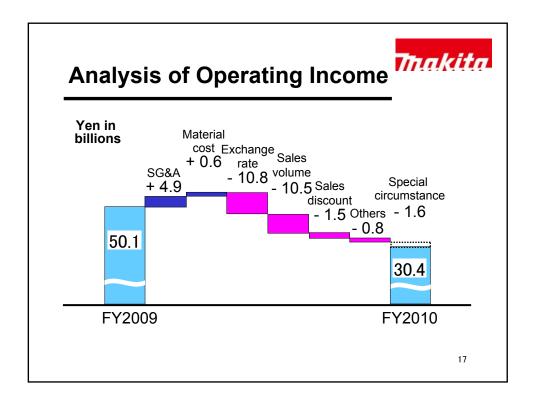


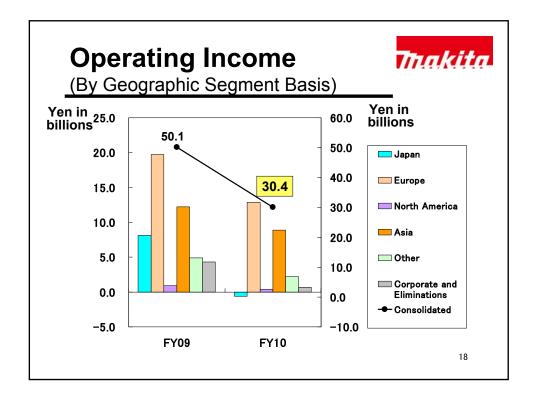




| Cost of                        | Sales, So       | G & A                 | Thaki            |
|--------------------------------|-----------------|-----------------------|------------------|
|                                |                 | Ratio to<br>Net Sales | Variance to FY09 |
| Net Sales                      | ¥245.8 billion  | 100.0%                |                  |
| Cost of<br>Sales               | ¥149.9 billion  | 61.0%                 | Up 2.9 points    |
| SG & A<br>Expenses             | ¥65.5 billion   | 26.6%                 | Up 1.7 points    |
| Special circu                  | mstance include | ed in SG&A            | N                |
| Impairment of<br>Makita Numazu | ¥1.6 billion    | 0.6%                  |                  |
|                                |                 |                       | 15               |

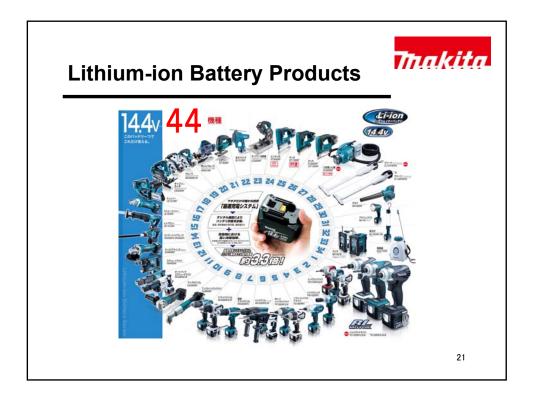
| Operatir                  | Makit          |                |                     |
|---------------------------|----------------|----------------|---------------------|
|                           | FY09           | FY10           | Variance to<br>FY09 |
| Net Sales                 | ¥294.0 billion | ¥245.8 billion | - 16.4%             |
| Cost of Sales             | ¥170.9 billion | ¥149.9 billion | - 12.3%             |
| SG&A<br>Expenses          | ¥73.1 billion  | ¥65.5 billion  | - 10.4%             |
| Operating<br>Income       | ¥50.1 billion  | ¥30.4 billion  | - 39.3%             |
| Operating<br>Income Ratio | 17.0%          | 12.4%          | Down<br>4.6 points  |



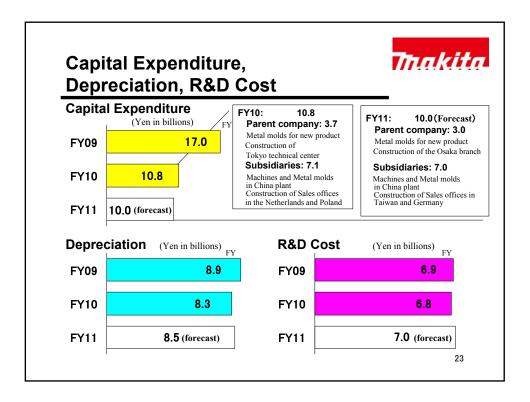


| Other Income<br>Income Befor<br>attributable to     | <i>Makita</i>  |               |                |
|---|----------------|---------------|----------------|
|   | FY09           | FY10          | Variance       |
| Other Income<br>(Expenses)                          | - ¥5.6 billion | ¥3.1 billion  | + ¥8.7 billion |
| Income Before<br>Income Taxes                       | ¥44.4 billion  | ¥33.5 billion | - 24.6%        |
| Net Income<br>attributable to<br>Makita Corporation | ¥33.3 billion  | ¥22.3 billion | - 33.1%        |
| EPS   | ¥236.88        | ¥161.57       | - 31.8%        |
|   |                |               | 19             |

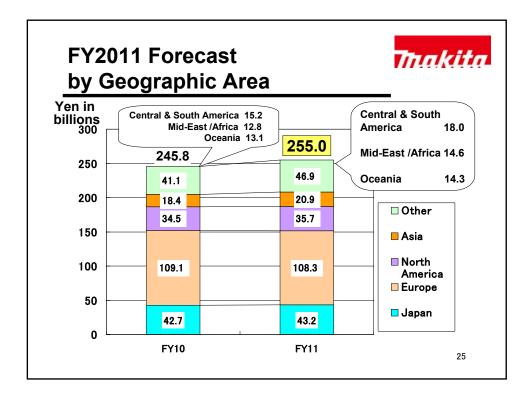








|                | Variance to FY10  |
|----------------|---|
|                |   |
| 255.0 billion  | + 3.7%  |
| ¥43.2 billion  | + 1.2%  |
| ¥211.8 billion | + 4.3%  |
| ratio: 83.1%   | (FY10: 82.6%)   |
| exchange rates | 6   |
| Euro           | Euro/US\$   |
| ¥123           | 1.34  |
|                | ¥43.2 billion<br>¥211.8 billion<br>ratio: 83.1%<br>exchange rates<br>Euro |



| FY2011 Performance Forecast                         |                |                |          |
|---|----------------|----------------|----------|
|   | FY10           | FY11           | Variance |
| Net Sales   | ¥245.8 billion | ¥255.0 billion | + 3.7%   |
| Operating<br>Income                                 | ¥30.4 billion  | ¥33.0 billion  | + 8.6%   |
| Income Before<br>Income Taxes                       | ¥33.5 billion  | ¥34.0 billion  | + 1.4%   |
| Net Income<br>attributable to<br>Makita Corporation | ¥22.3 billion  | ¥22.5 billion  | + 1.1%   |
| EPS   | ¥161.57        | ¥163.33        | + 1.1%   |

## **Cash Dividends**

| Consolidated Dividends<br>Payout Ratio           | 30% or over  |                |  |
|--|--------------|----------------|--|
|  | FY10         | FY11(Forecast) |  |
| Special circumstance                             | ¥1.6 billion | _              |  |
| EPS  | ¥161.57      | ¥163.33        |  |
| EPS(After adjustments for special circumstances) | ¥173.22      | _              |  |
| Annual Cash Dividend<br>Per Share                | ¥52          | *              |  |
| Interim Dividend                                 | ¥15          | ¥15            |  |
| Year-end Dividend                                | ¥37          | *              |  |
| Payout Ratio                                     | 32.2%        | 30% or over    |  |

Thakita

