

Live Green Grow Strong

Annual Report 2015 Year Ended March 31, 2015



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PROFILE

In 1958, Makita Corporation, founded in 1915 as an electric motor sales and repair company, became the first company in Japan to manufacture and sell portable electric planers. Over the half century since, Makita has worked to build a steady position as a manufacturer of portable power tools. Today, Makita continues to provide products and services that are beneficial in creating homes and living environments. Makita's history is one of close interaction with customers and parallels the evolution of power tools. As a leading manufacturer and marketer of power tools, Makita operates a network of production, direct bases and service offices in Japan and about 50 countries around the world. The ratio of overseas production is 90% on a unit basis, and 84% of consolidated sales come from overseas markets. Through the power of its brand, supported by technology, guality and after-sales support, Makita has secured a powerful competitive advantage and established a solid position as a leader in the global power tools market.

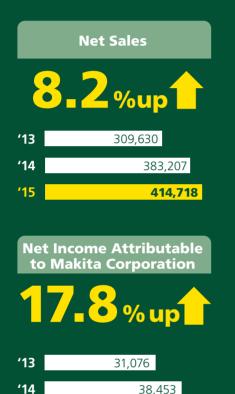
VISION

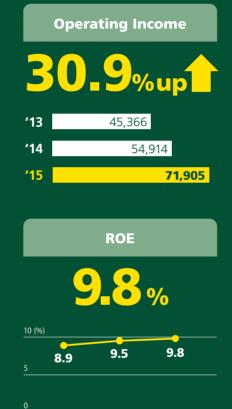
Always placing itself in the customer's position, Makita aims to be a global supplier of a comprehensive range of power tools that assist people in creating homes and living environments, while continuously striving to become a truly global corporation. On the basis of this stance, by continuing to develop market-leading products, we aim to become a consistently strong company. With this, we mean a company that can capture and maintain worldwide market leadership as a global total supplier of professional power tools, gardening equipment and pneumatic tools to customers around the world.

Forward-Looking Statements

This report contains forward-looking statements based on Makita's own projections and estimates. The power tools market, where Makita is mainly active, is subject to the effects of rapid shifts in economic conditions, demand for housing, currency exchange rates, changes in competitiveness, and other factors. Due to the risks and uncertainties involved, actual results could differ substantially from the content of these statements. Therefore, these statements should not be interpreted as representation that such objectives will be achieved.

Financial Highlights & Highlights of Performance





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Share of Net Sales

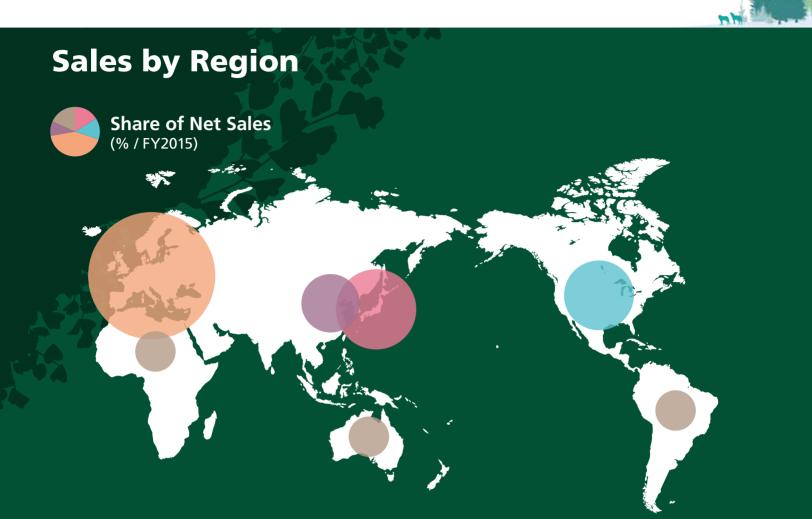
Power Tools

'15

Gardening Equipment, Household and Other Products
Parts, Repairs and Accessories

45,307





JAPAN





Makita has secured a solid position as the leading power tool manufacturer in Japan. We have earned the trust of customers, mainly professional users, by satisfying a variety of customer needs through an after-sales service network throughout Japan.

NORTH AMERICA



Net Sales (¥ millions)



North America (comprising the U.S.A. and Canada) is a power tool market with many professional users, and the same number or more of DIY users. Makita is continuously commercializing value-added products such as lithium-ion battery products, and these have further contributed to our brand image.



EUROPE



Europe, where the Makita Group has established a solid business base, is the largest market for Makita. This market consists of the U.K., Germany, France and other western European countries, where economic growth is moderate, and Russia and eastern European countries, such as Poland, the Czech Republic and Romania.



In Asia, as in other markets, Makita products have won a favorable reputation and customer trust for product quality and excellent after-sales service systems befitting a brand for professional users. This enables Makita to maintain a high market share in countries throughout the region.

OTHER REGIONS

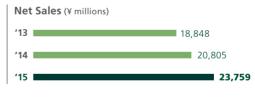


Central and South America

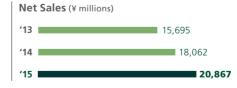
Net Sales (¥ millions)



Oceania



The Middle East and Africa



Makita is active in Central and South America, Oceania, the Middle East and Africa, which are contributing to the growth of the Group's consolidated net sales. These regions are abundant in natural resources, and medium- to long-term market growth can be expected.



Message to Shareholders **Aiming to Be a Global Leader in Power Tools** Greetings from the Management

Makita, founded in 1915, celebrated its centennial anniversary in March of this year. We are grateful for the support of our customers, retailers, business partners, and shareholders, without whom we could not have reached this milestone. As a global supplier of a comprehensive range of power tools that assist people in creating homes and living environments, Makita aspires to be No. 1 in the world market for power tools. We will continue to cope flexibly with changes in the business environment, work tirelessly, and make steady progress toward achieving our goal of making Makita an innovative and strong company.

Shiro Hori President, Representative Director 000

Masahiko Go<mark>to</mark>

Chairman, Representative Director



What key factors affected business results in fiscal 2015?

In fiscal 2015 (the year ended March 31, 2015), the economic climate in Western Europe was mixed: while the British economy was strong, business conditions in the eurozone were weak. The Russian economy came under increasingly severe pressures as a result of worsening relationships with Western countries and economic sanctions triggered by the Ukraine problem. The U.S. economy continued to recover against a backdrop of strong consumer spending and housing investment. Asia experienced an overall recovery in business conditions, despite the slowing of economic growth in China. Although consumption in Japan declined in reaction to a consumption tax rate increase, there were improvements in corporate capital investment and exports and other signs of economic recovery.

In this global economic environment, Makita achieved strong business results in fiscal 2015. Consolidated net sales increased for the fifth consecutive year, rising 8.2% to a record high of ¥414,718 million. A number of factors contributed to the favorable results. In particular, a decline in sales in Russia, which had been our largest market in Europe, was offset by growth elsewhere in Eastern Europe, in the U.K., Germany, and other countries in Western Europe, and in the United States. We achieved a solid increase in sales in Central and South America, where economic growth was negative. In Japan, where we expected sales to decline in the aftermath of the consumption tax rate increase, we were able to achieve year-on-year growth.

We were also able to maintain profit growth thanks to the effects of procurement and production cost reductions that were implemented globally. In the area of production in particular, labor-savings and automation implemented to reduce human error and maintain high quality have simultaneously contributed to cost reductions.

In implementing labor-savings and automation, new ideas are first tried out at what we call our "mother plant" in Japan. We then incorporate them into production lines at the plant in China, our largest plant with the most varied production lines. We perfect these innovations through modifications and testing on the production floor and then transplant them to our production sites worldwide. Although how much is implemented varies from plant to plant, we will continue to steadily incorporate such innovations into production.

What were the areas of focus in fiscal 2015?

Our aim is to make Makita a recession-resistant company that is not overly influenced by the economic environments in the regions and countries where we do business, and in fiscal 2015 we continued to invest in sales expansion activities closely linked to local demand and after-sales service enhancement regardless of fluctuations in business conditions.

In October 2014, we established Makita Kazakhstan, a sales subsidiary that opened in February 2015. Under our policy of allowing no area to go without after-sales services, we will continue investing to create a more comprehensive network of service sites extending in every direction and also conduct functional reviews of existing sites.

Customer needs change with the times. I believe that no matter how excellent our products may be, we cannot achieve business growth without providing high-quality after-sales services. To continue to flexibly and effectively respond to customer needs, we must persistently strive to increase the accuracy of and enhance sales and service systems. We will continue to make the necessary investments in our pursuit of customer-oriented operations.





What trends do you see in the global power tools market?

I see market growth continuing, and in particular, I expect demand for cordless tools to steadily increase. Although I believe that Makita ranks among the industry leaders in this market sector, in product development capabilities and product lines, as competitors are also focusing efforts on cordless tools, I want to add further new products to build and drive the market. In fiscal 2015, we expanded our cordless tool lineup by actively introducing new products, mainly compact, high-output tools equipped with 4.0Ah and 5.0Ah high-capacity lithium-ion batteries and brushless motors.

Furthermore, I expect demand for cordless equipment to expand not only in the power tools sector, but in the outdoor power equipment (OPE) sector as well. Although Makita is a latecomer to the OPE market, I believe that we can go on the offensive in the market by providing OPE products powered by the same batteries as our power tools. I want to achieve steady growth while continuing to make solid investments over time.

Please describe your vision of a strong company in its second century of existence.

When I consider what should be done to strengthen the company, the most important thing is frontline focus. This is true for every department: sales, development, production, quality control, finance, and the rest. Makita has 50 overseas subsidiaries including production sites, and I think we are a company that offers a great many opportunities for employees to engage in work that entails responsibility. Employees in our domestic production departments are assigned to overseas production sites by turns. Going on overseas assignment is equivalent to joining the management team of the overseas business site. This contributes to the development of employees by providing a management perspective to better understand what corporate management is about and to direct their thoughts to the company's future.

For instance, it is inconceivable for an employee seconded from the finance department to engage only in finance-related work. We provide seconded employees with an all-round experience at overseas business sites, including marketing, general administration, procurement, development, quality control, and repairs. We do this because it enables them to thoroughly understand the local activities. This is what constitutes frontline focus and frontline capabilities at Makita. By increasing the number of highly skilled employees with the disposition to raise the level of their own work through this overseas work experience, we aim to be the global market share leader in power tools, to leverage our power tools business to expand our business domain into related fields and further increase our share, and to accumulate still more expertise. I believe that this will lead to the realization of our goal of becoming a truly strong company.



What is the strategy for future growth?

By doing business on a global scale, Makita aims to build a corporate constitution that isn't overly influenced by the economic circumstances in specific regions or countries. I think that fiscal 2015 was a year in which our global business scale proved truly beneficial, because doing business globally enabled us to compensate in other areas when business in Russia declined substantially due to the economic situation there.

The most important thing for realizing the vision of making Makita a strong company is to increase market share. It is precisely when the economy of a country or region is bad that we reinforce our sales efforts there. This is because continuing to steadily engage in marketing and working to increase market share enables us to increase sales when business conditions improve and to minimize the impact of a sales decrease even in bad times. On the other hand, when a company becomes the market share leader, extravagance can lead to vulnerability. That's why, it is exactly when business is booming that it is necessary to adopt a humble posture, carefully review the situation, and boldly take on the challenge of opening up new markets. I intend to maintain that attitude in managing the business.

Over the medium to long term, Makita will pursue manufacturing and sales carefully aligned with customer needs. To achieve this, we will rigorously carry out frontline focus and enhance our frontline capabilities. In addition, I want to further strengthen our procurement capabilities and production capabilities to support corporate growth and develop Makita into a company that maintains a stable profitable business structure.

In March 2015, Makita celebrated its centennial anniversary, having faced and overcome many obstacles over the years thanks to the efforts of our predecessors and the steadfast support of our many stakeholders. I am most grateful to be a part of Makita on this proud occasion. At the same time, I feel the weight of Makita's 100-year history and the enormous responsibility of passing the baton on to the next generation of leaders. As Makita embarks on its next century, I intend to press ahead with our goal of being a strong company that leads the industry in reliability, while maintaining the confidence and preparedness of a market leader without becoming conceited.

I ask our stakeholders for your continued support and understanding in the years to come and encourage you to have high expectations for Makita's next century.



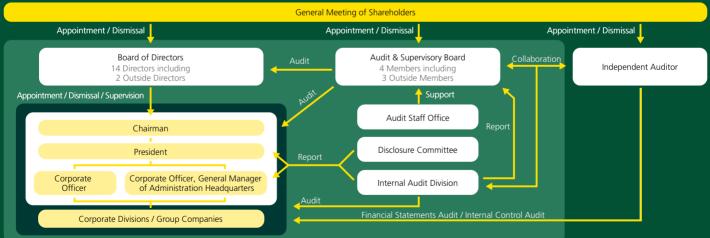
Corporate Governance

Overview of the Corporate Governance Structure

The Corporation has adopted an audit and supervisory board system. The Audit & Supervisory Board consists of four Audit & Supervisory Board members, three of whom are independent outside Audit & Supervisory Board members who are not and have not been employed by the Corporation, including two who serve in a part-time capacity. The two standing Audit & Supervisory Board members are able to audit the execution of duties by directors at all times. Two of the four Audit & Supervisory Board members have considerable knowledge of finance and accounting. The Audit & Supervisory Board members share information by means including the provision of audit reports and reports on the Corporation's condition to the independent auditor in charge of the Corporation's financial audits as needed. The Corporation's Articles of Incorporation stipulate that the number of Audit & Supervisory Board members shall not exceed five.

The Board of Directors determines basic policies, matters required by law, and important matters relating to management. In June 2009, the Corporation introduced a corporate officer system to facilitate prompt implementation of the Group strategy and strengthen the business execution structure, and strives to engage in flexible and efficient business operation and enhance corporate value. The Board of Directors currently consists of fourteen directors, two of whom are independent outside directors. The Corporation's Articles of Incorporation stipulate that the number of directors shall not exceed fifteen.

The following is a schematic diagram of the Company's corporate governance structure.



Internal Audits and Audits by Audit & Supervisory Board Members

As an independent organization in charge of the Corporation's internal audits, the Internal Audit Department conducts the internal audits necessary to maintain the soundness of the Corporation's management. With regard to audits by Audit & Supervisory Board members, in accordance with the audit policy and division of duties established by the Audit & Supervisory Board, the four Audit & Supervisory Board members attend meetings of the Board of Directors and other important meetings, receive reports on operations from the directors, read important documents such as approval requests, and examine the status of operations and assets at the head office and principal places of business. They request business reports from subsidiaries and, as necessary, visit significant subsidiaries to examine the status of operations and assets. They also share information by receiving audit reports and reports on the Corporation's condition from the independent auditor as needed.

Relationships with the Outside Director and Outside Audit & Supervisory Board Members

Outside Director Mr. Akiyoshi Morita formerly served successively as president and chairman and currently serves as advisor to Aichi Steel Corporation, a core company of the Toyota Group, one of the world's leading corporate groups. Mr. Morita attends meetings of the Corporation's Board of Directors and is responsible for strengthening the management oversight function based on experience and knowledge as a management professional cultivated throughout his career, offering advice and recommendations in accordance with that role.

There are no personal relationships, capital relationships, or other interests between the Corporation and Mr. Morita. Although the Makita Group purchases parts from Aichi Steel Corporation, Mr. Morita's employer, the transaction amount in the fiscal year ended March 31, 2015 was ¥643 million, representing 0.2% of the consolidated net sales of the Makita Group.

There are no personal relationships, capital relationships, or other interests between the Corporation and the Aichi Steel Group, and the Corporation deems Mr. Morita independent from the Corporation and the Corporation's management in charge of business execution. Mr. Morita was elected as outside director at the General Meeting of Shareholders held on June 25, 2013 and has held office for two years.

Outside Director Mr. Masahiro Sugino formerly served as president and representative director of LIXIL Group Corporation, Japan's leading comprehensive living and housing solutions group, and as president and representative of LIXIL Corporation, and currently serves as advisor to LIXIL Corporation. Mr. Sugino attends meetings of the Corporation's Board of Directors and is responsible for strengthening the management oversight function based on the experience and knowledge acquired throughout his career as a management professional. There are no personal relationships or other interests between the Corporation and Mr. Sugino. Although the Makita Group sells products to LIXIL Corporation, Mr. Sugino's employer, the transaction amount in the fiscal year ended March 31, 2015 was ¥4 million, representing less than 0.01% of the consolidated net sales of the Makita Group. Although the Corporation holds shares of LIXIL Group Corporation, the amount on the consolidated balance sheets for the fiscal year ended March 31, 2015 was ¥466 million, which represents only 0.08% of the total assets of the Makita Group. Since there are no other personal relationships or interests between the Corporation and LIXIL Group Corporation, the Corporation deems Mr. Sugino independent from the Corporation and the Corporation's management in charge of business execution. Mr. Sugino was elected as outside director at the General Meeting of Shareholders held on June 25, 2015.

Outside Audit & Supervisory Board member Mr. Haruhito Hisatsune has many years of experience at financial institutions and professional knowledge in finance and other fields and applies an objective, neutral perspective independent of the Corporation as standing Outside Audit & Supervisory Board member of the Corporation. He provides opinions from a professional point of view at meetings of the Board of Directors and the Audit & Supervisory Board that he attends.

Outside Audit & Supervisory Board member Mr. Michiyuki Kondo has professional knowledge and abundant experience as an attorney. He engages in appropriate management oversight and provides opinions from a professional point of view at meetings of the Board of Directors and the Audit & Supervisory Board that he attends.



Outside Audit & Supervisory Board member Mr. Fusahiro Yamamoto is knowledgeable about corporate accounting in his capacity as a certified public accountant. He engages in appropriate management oversight and provides opinions from a professional point of view at meetings of the Board of Directors and the Audit & Supervisory Board that he attends.

Outside Audit & Supervisory Board members Messrs. Haruhito Hisatsune and Fusahiro Yamamoto hold no stock in the Corporation and have no personal relationships, business relationships, capital relationships, or other interests with the Corporation. Outside Audit & Supervisory Board member Mr. Michiyuki Kondo holds stock in the Corporation as his holding in the Executive Stock Ownership Plan of the Corporation. He has no other personal relationships, business relationships, capital relationships, or other interests with the Corporation. Messrs. Hisatsune and Kondo were elected at the General Meeting of Shareholders held on June 26, 2008 and have held office for seven years. Mr. Yamamoto was elected Audit & Supervisory Board member at the General Meeting of Shareholders held on June 25, 2013 and has held office for two years.

The Corporation deems there is no risk of conflict of interest with ordinary shareholders and has designated Outside Directors Akiyoshi Morita and Masahiro Sugino as independent directors and Outside Audit & Supervisory Board members Haruhito Hisatsune, Michiyuki Kondo, and Fusahiro Yamamoto as independent audit & supervisory board members in accordance with the regulations of the financial instruments exchanges. The Corporation has entered into agreements with the abovementioned two outside directors and three Outside Audit & Supervisory Board members, with respect to their liability for damages to the Corporation as prescribed in Article 423, Paragraph 1, of the Companies Act, to limit the total amount of liabilities to the sum of the amounts prescribed in the items of Article 425, Paragraph 1, thereof. Policy for Determining the Amount of Compensation for Directors and Audit & Supervisory Board Members

The monthly salaries of the Corporation's directors are a fixed compensation paid in consideration of the execution of the duties and responsibilities of each director. Since the elimination of the retirement bonus system for directors and auditors on June 29, 2006, the Corporation has introduced stock price-linked compensation as part of compensation. For directors, the Corporation contributes an amount equivalent to the retirement bonus previously added to monthly salaries to the Executive Stock Ownership Plan of the Corporation, acquires shares of the Corporation stock, and holds the purchased stock during the directors' tenure. This means, in effect, that a portion of the directors' responsibility to enhance corporate value is more clearly defined.

In the interest of strengthening corporate governance, directors other than outside directors who have responsibility for consolidated business results are eligible for directors' bonuses. Bonuses are linked to consolidated business results to ensure the sharing of risks and returns with shareholders.

The compensation of Audit & Supervisory Board members is fixed to ensure independence from management, and specific amounts are determined through discussion among the Audit & Supervisory Board members.

The Corporation reviewed the compensation structure for directors, proposed a resolution to introduce a stockcompensation-type stock options system for directors (excluding outside directors) at the General Meeting of Shareholders held on June 25, 2015, and obtained approval for the resolution.

Directors, Audit & Supervisory Board Members and Corporate Officers (as of June 25, 2015)

- รับใ

Directors and Audit & Supervisory Board Members

Have no

Directors

* Chairman

Masahiko Goto

* President

Shiro Hori

Director, Managing Corporate Officer Tadayoshi Torii

Directors, Corporate Officers **Tomoyasu Kato** General Manager of Research and Development Headquarters

Hisayoshi Niwa General Manager of Quality Headquarters

Shinichiro Tomita General Manager of Purchasing Headquarters

Tetsuhisa Kaneko General Manager of Production Headquarters

Yoji Aoki General Manager of Administration Headquarters

Tomoyuki Ota Assistant General Manager of Research and Development Headquarters

Munetoshi Goto General Manager of International Sales Headquarters

Takashi Tsuchiya General Manager of Domestic Sales Marketing Headquarters

Masaki Yoshida Assistant General Manager of Production Headquarters (in charge of China Plant)

Outside Director

Akiyoshi Morita Advisor of Aichi Steel Corporation Outside Director of Showa Denko Corporation

Masahiro Sugino Advisor of LIXIL Corporation

* denotes Representative Director.

Audit & Supervisory Board Members

Standing Audit & Supervisory Board Members

Toshihito Yamazoe Haruhito Hisatsune

Audit & Supervisory Board Members

Michiyuki Kondo (Attorney at Law) Fusahiro Yamamoto (Certified Public Accountant)

Messrs. Haruhito Hisatsune, Michiyuki Kondo, and Fusahiro Yamamoto are Outside Audit & Supervisory Board Members.

Corporate Officers

Tim Donovan President of Makita Corporation of America and in charge of the Brazil Plant

Takashi Omote In charge of Central and South America Sales and President of Makita do Brasil Ferramentas Elétricas Ltda.

Yasushi Fukaya In charge of Europe Sales

Tomoharu Yasuda Assistant General Manager of Domestic Sales Marketing Headquarters: Tokyo Area

Shinichi Sakamoto In charge of Asia Sales and Managing Director of Makita China Sales

Atsunobu Iwakura Assistant General Manager of Domestic Sales Marketing Headquarters: Osaka Area

Hideki Shimazoe Assistant General Manager of Domestic Sales Marketing Headquarters: Nagoya Area and Rabbit Sales Department

Makita's Centennial History Digest — A Century-Long Trajectory of Progress

Founding

1915

Founding of Makita Electric Works (private company) in Nagova City to sell and repair lighting equipment, motors, and transformers

Makita began as a privately owned company founded by Mosaburo Makita at the tender age of 23. The new company had three employees, including Jujiro Goto, and operated from a workshop built on approximately 65 square meters of land behind Mosaburo's home. At the time, it was

extremely rare for Japanese companies to have real plant. To secure production capacity, Mosaburo purchased a site in Nagoya in 1918 and built a new factory the following year.



Factory in Nagoya

1945

in Anio Citv

continue to grow.



Change from a private company to a joint stock company and establishment of Makita Electric Works, Ltd.

1915

1935

Start of exports of electric generators and motors Makita's first-ever export was a memorable event. An on-site inspection was conducted by a

government official dispatched from the Soviet Union, and Makita products passed the rigorous testing and inspection process with flying colors.



On-site inspection by Soviet government official

Transformation

1958

Launch of the first Japan-made portable electric planer

At the time, the daily wage of a worker was 500 to 600 yen, and market prices for domestic products were about half those of exports. Since imported electric hand planers commanded steep prices of 80,000 to 90,000 yen, a price in the 40,000 yen range would have been considered reasonable. Makita priced its portable electric planer at 29,800 yen, and it became a runaway hit.

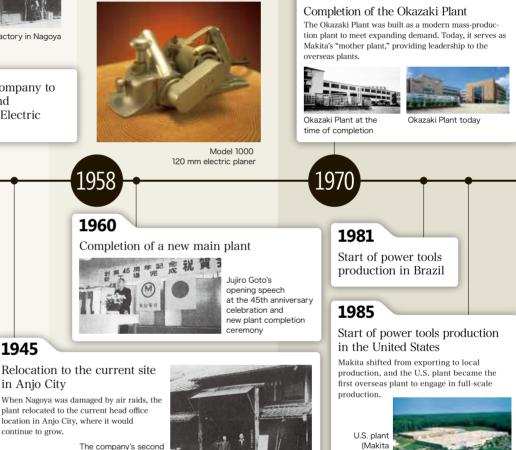
Overseas Expansion

1970

Establishment of Makita U.S.A. Inc. as Makita's first overseas subsidiary

Two employees, including current chairman Masahiko Goto, were seconded to Makita's first overseas subsidiary. At that time, the United States was a giant market with a large number of manufacturers and it was extremely difficult to sell Japanese power tools.

1970



Products Developed by Makita

Makita was founded as a motor sales and repair company and evolved into a power tools manufacturer. Here we introduce some of the many products developed over the years.

Corporation

of America



factory in Nagoya

before it was destroyed by fire

Dramatic Growth

1991

Corporate name changed to Makita Corporation



Industrial designer Giorgetto Giugiaro was hired to create a new corporate logo. Makita's corporate name changed from Makita Electric Works, Ltd. to Makita Corporation.

1991

1991

1991

in Germany

Start of power tools production in the United Kingdom

Makita established its first European plant in the U.K. and began full-scale production for consumption in Europe.



U.K. plant (Makita Manufacturing Europe Ltd.)

Acquisition of Sachs Dolmar

(renamed Dolmar GmbH)

Makita acquired the German chain saw

manufacturer that developed the world's first petrol chain saw with the aim of

developing OPE products into a second mainstay business after power tools.

2000

Establishment of the second production base in China

In January 2008, annual unit production at Makita (China) and Makita (Kunshan) reached 10 million units. Production steadily increased, with cumulative production in 2014 reaching 150 million units. The plants in China operate as global production centers.



Chinese plant (Makita (Kunshan) Co. Ltd.)

2003 Completion of new corporate headquarters



2008

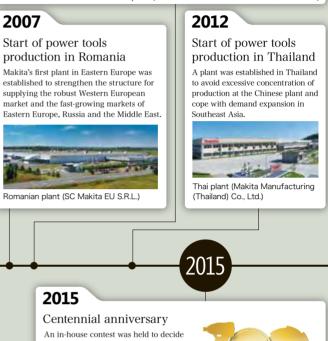
Completion of second plant in Brazil

Makita's second plant in Brazil was established because the Brazilian economy was expanding and demand was expected to grow. Makita earned great trust among

customers and users with a strategy of accommodating local



needs, including offering products in Brazil's national colors. Brazilian plant (Makita do Brasil Ferramentas Elétricas Ltda.)



An in-house contest was held to decide the centennial logo design. The winning logo features the number "100" created from images of three Makita products: an impact driver, an angle grinder grinding wheel, and a circular saw blade.



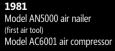
2005

Launch of lithium-ion battery products

Makita launched products equipped with lithium-ion batteries ahead of competitors. They were lighter in weight and more compact than previous products, yet powerful.



Model TD130D cordless impact driver (the first lithium-ion battery product)



German plant (Dolmar GmbH)





1995

Start of power tools

production in China

Makita established its first Asian plant

in China. Today, unit production in

China is the highest in the Group.

Model 6213D cordless driver drill (overseas specification; the first nickel-metal hydride battery product)

2005 Model HR4011C 40 mm hammer drill (equipped with low-vibration technology)

Chinese plant

(Makita (China) Co. Ltd.)



2006 Model TP130D cordless 4-mode impact driver (the industry's first 4-mode tool) 2013 Model MUR182UD cordless brush cutter



Model TD148D cordless impact driver (with brushless motor)



Environment-Conscious Designs

Makita designs and develops environment-conscious products. In this section, we spotlight the development of cordless tools, one of many environment-conscious design initiatives at Makita.

Higher Work Output per Single Full Battery Charge

Thanks to the very energy-efficient brushless DC motor, the amount of work output per single full battery charge has increased. The total work output per battery has also increased, reducing battery expenses.

Brushless DC Motor

- Maintenance-free due to no brush
- More energy efficient than the DC motor with brush Lack of friction caused by brushes allows for lower amperage, reduced heat and increased work output per single full battery charge.

Capable of Long, Consecutive Operation

Because the brushless DC motor generates less heat, the tool's surface temperature does not rise even during heavy-duty industrial applications requiring long, consecutive operation.



New Products in Fiscal 2015

Notable among the new products launched in fiscal 2015 is a cordless angle grinder equipped with a lithium-ion battery and brushless DC motor that delivers excellent performance and all the power of an AC model. It automatically changes cutting speed according to load conditions for optimum operation.



Environment-Conscious Design Concepts

Makita's concepts for environment-conscious products began with an assessment of products in 1992, and environment-conscious design began in earnest with the launch of Makita's global environment charter in 1993. Today, we continue to improve the energy efficiency of products, reduce weight, extend product life, and use environment-conscious materials to develop, manufacture, and sell products that are recyclable or safe for disposal.

Addressing the Conflict Minerals Issue

Fui I

It has become evident that a portion of the minerals (tantalite, tin, gold, and tungsten) mined in the Democratic Republic of the Congo and surrounding areas serves as a source of funds for armed groups accused of inhumane acts and human rights violations. These minerals are known to be distributed widely throughout the world, serving as a source of funds for the armed groups, and are therefore called "conflict minerals."

Milling and Mil

Recognizing that the issue of conflict minerals has critical social implications, Makita has developed a responsible management system to address the issue and engages in oversight through collaboration with involved departments, overseas plants, and business partners. Makita also takes action to ensure transparency in the supply chain, including investigation of the minerals used in products, and engages in responsible procurement with the aim of ensuring non-use of conflict minerals.

Makita participates in the Responsible Minerals Trade Working Group of the Japan Electronics and Information Technology Industries Association (JEITA) and cooperates with industry groups. Furthermore, Makita participates in the Conflict-Free Sourcing Working Group of JEITA, working with companies in the automotive and other industries to unify methods of investigating mineral use, and has been conducting full-scale supplier investigations since fiscal 2013.

In fiscal 2014, Makita investigated all of its suppliers based on the required criteria, improved the collection rate of investigation results, and carefully examined the results in accordance with the provisions of the Dodd–Frank Wall Street Reform and Consumer Protection Act of the United States. Makita will continue to cooperate with business partners and relevant organizations and strive to eliminate the use of conflict minerals, a source of funds for armed groups.



Conflict minerals are minerals extracted in a conflict zone and sold to perpetuate the fighting.

Democratic Republic of the Congo

Countries where conflict minerals are mined.



10-Year Summary

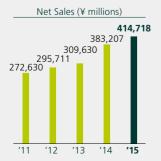
| | Yen in millions | | | | |
|---|-----------------|-------------|-------------|-------------|--|
| | 2006 | 2007 | 2008 | 2009 | |
| For the years ended March 31, | | | | | |
| Net Sales | ¥ 229,075 | ¥ 279,933 | ¥ 342,577 | ¥ 294,034 | |
| Domestic | 41,600 | 46,860 | 52,193 | 46,222 | |
| Overseas | 187,475 | 233,073 | 290,384 | 247,812 | |
| Operating Income | 45,778 | 48,176 | 67,031 | 50,075 | |
| Income Before Income Taxes | 49,367 | 49,724 | 66,237 | 44,443 | |
| Net Income Attributable to Makita Corporation | 40,411 | 36,971 | 46,043 | 33,286 | |
| Net Cash Provided by Operating Activities | 25,067 | 32,360 | 29,275 | 22,178 | |
| Net Cash Provided by (Used in) Investing Activities | 7,655 | (27,276) | (4,508) | 232 | |
| Free Cash Flows | 32,722 | 5,084 | 24,767 | 22,410 | |
| Net Cash Used in Financing Activities | (19,548) | (8,307) | (13,815) | (33,179) | |
| Capital Expenditures | 11,383 | 12,980 | 15,036 | 17,046 | |
| Depreciation and Amortization | 5,922 | 8,773 | 8,871 | 8,887 | |
| R&D Costs | 4,826 | 5,460 | 5,922 | 6,883 | |
| As of March 31, | | | | | |
| Total Assets | ¥ 326,038 | ¥ 368,494 | ¥ 386,467 | ¥ 336,644 | |
| Net Working Capital | 181,808 | 212,183 | 230,699 | 199,586 | |
| Total Makita Corporation Shareholders' Equity | 266,584 | 302,675 | 316,498 | 283,485 | |
| Interest-Bearing Debt | 1,832 | 1,945 | 2,632 | 1,057 | |
| Per Share Amounts: | | Yen | | | |
| Earnings per Share of Common Stock and per ADS: Basic | ¥ 281.1 | ¥ 257.3 | ¥ 320.3 | ¥ 236.9 | |
| Total Shareholders' Equity | 1,855.0 | 2,106.3 | 2,201.3 | 2,057.8 | |
| Cash Dividends Applicable to the Year | 57.0 | 74.0 | 97.0 | 80.0 | |
| Other data: | | | | | |
| Ratio of Operating Income to Net Sales | 20.0% | 17.2% | 19.6% | 17.0% | |
| Return on Equity (ROE) | 16.6% | 13.0% | 14.9% | 11.1% | |
| Return on Assets (ROA) | 13.1% | 10.6% | 12.2% | 9.2% | |
| Shareholders' Equity Ratio | 81.8% | 82.1% | 81.9% | 84.2% | |
| Average Number of Shares Outstanding | 143,736,927 | 143,706,789 | 143,749,824 | 140,518,582 | |
| Number of Outstanding Shares Excluding Treasury Stock | 147,711,766 | 143,701,279 | 143,773,625 | 137,764,005 | |
| Employees | 8,629 | 9,062 | 10,436 | 10,412 | |

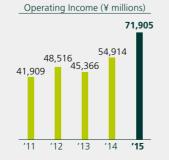
1. The U.S. dollar amounts above and elsewhere in this report represent translations, for the convenience of the reader, at the rate of ¥120 to US\$1.

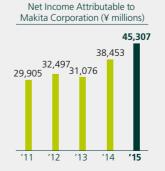
2. Consolidated financial statements are prepared in accordance with United States Generally Accepted Accounting Principles.

3. Net income attributable to Makita Corporation per share is computed based on the average number of common stock outstanding during the term.

4. Amounts of less than ¥1 million have been rounded.





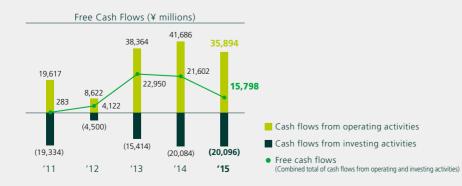








| | | Yen in millic | ns | | | U.S. Dollars in thousands |
|-------------|-------------|---------------|-------------|-------------|-------------|------------------------------|
| 2010 | 2011 | 2012 | 2013 | 2014 | 2015 | 2015 |
| ¥ 245,823 | ¥ 272,630 | ¥ 295,711 | ¥ 309,630 | ¥ 383,207 | ¥ 414,718 | \$ 3,455,983 |
| 42,697 | 46,065 | 53,175 | 56,555 | 66,019 | 67,740 | 564,500 |
| 203,126 | 226,565 | 242,536 | 253,075 | 317,188 | 346,978 | 2,891,483 |
| 30,390 | 41,909 | 48,516 | 45,366 | 54,914 | 71,905 | 599,208 |
| 33,518 | 42,730 | 46,963 | 45,691 | 56,974 | 68,394 | 569,950 |
| 22,258 | 29,905 | 32,497 | 31,076 | 38,453 | 45,307 | 377,558 |
| 57,126 | 19,617 | 8,622 | 38,364 | 41,686 | 35,894 | 299,117 |
| (17,668) | (19,334) | (4,500) | (15,414) | (20,084) | (20,096) | (167,467) |
| 39,458 | 283 | 4,122 | 22,950 | 21,602 | 15,798 | 131,650 |
| (9,114) | (7,355) | (12,707) | (10,650) | (7,365) | (12,017) | (100,142) |
| 10,837 | 9,742 | 13,481 | 11,481 | 11,417 | 12,124 | 101,033 |
| 8,308 | 7,557 | 7,237 | 7,542 | 8,622 | 8,619 | 71,825 |
| 6,782 | 7,283 | 7,603 | 8,396 | 8,720 | 9,117 | 75,975 |
| | | | | | | |
| ¥ 349,839 | ¥ 372,507 | ¥ 383,256 | ¥ 440,974 | ¥ 519,121 | ¥ 575,328 | \$ 4,794,400 |
| 211,336 | 219,270 | 223,045 | 266,950 | 310,750 | 358,245 | 2,985,375 |
| 297,207 | 307,149 | 321,253 | 373,543 | 435,934 | 486,021 | 4,050,175 |
| 929 | 887 | 2,363 | 1,703 | 4,163 | 5,030 | 41,917 |
| | | Yen | | | | U.S. Dollars |
| ¥ 161.6 | ¥ 217.1 | ¥ 236.8 | ¥ 228.9 | ¥ 283.3 | ¥ 333.8 | \$ 2.78 |
| 2,157.4 | 2,229.6 | 2,366.5 | 2,751.8 | 3,211.6 | 3,580.7 | 29.84 |
| 52.0 | 66.0 | 72.0 | 69.0 | 91.0 | 118.0 | 0.98 |
| | | | | | | |
| 12.4% | 15.4% | 16.4% | 14.7% | 14.3% | 17.3% | |
| 7.7% | 9.9% | 10.3% | 8.9% | 9.5% | 9.8% | |
| 6.5% | 8.3% | 8.6% | 7.5% | 8.0% | 8.3% | |
| 85.0% | 82.5% | 83.8% | 84.7% | 84.0% | 84.5% | |
| 137,762,051 | 137,759,272 | 137,244,683 | 135,748,088 | 135,740,827 | 135,736,215 | |
| 137,760,402 | 137,757,699 | 135,750,518 | 135,745,927 | 135,737,626 | 135,734,868 | |
| 10,328 | 12,054 | 12,563 | 12,680 | 12,804 | 13,835 | |



Capital Expenditures • R&D Costs (¥ millions)





Consolidated Balance Sheets

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS AS OF MARCH 31, 2014 AND 2015

| | Yen in r | Yen in millions | | |
|---|----------|-----------------|------------|--|
| ASSETS | 2014 | 2015 | 2015 | |
| CURRENT ASSETS: | | | | |
| Cash and cash equivalents | ¥ 81,732 | ¥ 94,529 | \$ 787,742 | |
| Time deposits | 15,673 | 15,283 | 127,358 | |
| Short-term investments | 41,048 | 56,076 | 467,300 | |
| Trade receivables- Notes | 1,402 | 1,315 | 10,958 | |
| - Accounts | 64,176 | 64,642 | 538,683 | |
| Less-Allowance for doubtful receivables | (1,001) | (998) | (8,317) | |
| Inventories | 156,111 | 175,186 | 1,459,883 | |
| Deferred income taxes | 7,231 | 6,296 | 52,467 | |
| Prepaid expenses and other current assets | 13,665 | 16,782 | 139,850 | |
| Total current assets | 380,037 | 429,111 | 3,575,925 | |

PROPERTY, PLANT AND EQUIPMENT, AT COST:

| Land | 22,793 | 23,104 | 192,533 |
|--|-----------|-----------|-----------|
| Building and improvements | 91,184 | 96,202 | 801,683 |
| Machinery and equipment | 86,594 | 91,353 | 761,275 |
| Construction in progress | 3,174 | 3,237 | 26,975 |
| Subtotal | 203,745 | 213,896 | 1,782,467 |
| Less-Accumulated depreciation and amortization | (112,143) | (118,084) | (984,033) |
| Total net property, plant and equipment | 91,602 | 95,812 | 798,433 |

INVESTMENTS AND OTHER ASSETS:

| Investments | 30,413 | 31,395 | 261,625 |
|------------------------------------|-----------|-----------|--------------|
| Goodwill | 721 | 721 | 6,008 |
| Other intangible assets, net | 4,692 | 4,563 | 38,025 |
| Deferred income taxes | 623 | 629 | 5,242 |
| Other assets | 11,033 | 13,097 | 109,142 |
| Total investments and other assets | 47,482 | 50,405 | 420,042 |
| | | | |
| Total assets | ¥ 519,121 | ¥ 575,328 | \$ 4,794,400 |



| | Yen in millio | U.S. Dollars in thousands | |
|---|---------------|---------------------------|-----------|
| LIABILITIES | 2014 | 2015 | 2015 |
| CURRENT LIABILITIES: | | | |
| Short-term borrowings | ¥ 4,147 | ¥ 4,647 | \$ 38,725 |
| Trade notes and accounts payable | 21,406 | 25,124 | 209,367 |
| Other payables | 6,647 | 6,140 | 51,167 |
| Accrued expenses | 10,566 | 10,594 | 88,283 |
| Accrued payroll | 9,083 | 9,568 | 79,733 |
| Income taxes payable | 8,210 | 5,353 | 44,608 |
| Deferred income taxes | 1,029 | 1,529 | 12,742 |
| Other liabilities | 8,199 | 7,911 | 65,925 |
| Total current liabilities | 69,287 | 70,866 | 590,550 |
| LONG-TERM LIABILITIES: | | | |
| Long-term indebtedness | 16 | 383 | 3,192 |
| Accrued retirement and termination benefits | 3,689 | 3,701 | 30,842 |
| Deferred income taxes | 5,332 | 9,521 | 79,342 |
| Other liabilities | 1,353 | 1,272 | 10,600 |
| Total long-term liabilities | 10,390 | 14,877 | 123,975 |
| Total liabilities | 79,677 | 85,743 | 714,525 |

EQUITY

MAKITA CORPORATION SHAREHOLDERS' EQUITY:

| Common stock, authorized - 496,000,000 shares | | | |
|--|-----------|-----------|--------------|
| Issued and outstanding- 140,008,760 and 135,737,626 shares, respectively in 2014 Issued and outstanding- 140,008,760 and 135,734,868 shares, respectively in 2015 | 23,805 | 23,805 | 198,375 |
| Additional paid-in capital | 45,421 | 45,421 | 378,508 |
| Legal reserve | 5,669 | 5,669 | 47,242 |
| Retained earnings | 366,919 | 399,874 | 3,332,283 |
| Accumulated other comprehensive income (loss) | 5,693 | 22,842 | 190,350 |
| Treasury stock, at cost - 4,271,134 shares in 2014 | | | |
| - 4,273,892 shares in 2015 | (11,573) | (11,590) | (96,583) |
| Total Makita Corporation shareholders' equity | 435,934 | 486,021 | 4,050,175 |
| NON-CONTROLLING INTEREST | 3,510 | 3,564 | 29,700 |
| Total equity | 439,444 | 489,585 | 4,079,875 |
| Total liabilities and equity | ¥ 519,121 | ¥ 575,328 | \$ 4,794,400 |



Consolidated Statements of Income

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME FOR THE YEARS ENDED MARCH 31, 2013, 2014 AND 2015

| | | Yen in millions | | | | | |
|--|-----------|-----------------|-----------|-------------|--|--|--|
| | 2013 | 2014 | 2015 | 2015 | | | |
| NET SALES | ¥ 309,630 | ¥ 383,207 | ¥ 414,718 | \$3,455,983 | | | |
| Cost of sales | 194,859 | 244,053 | 257,582 | 2,146,517 | | | |
| GROSS PROFIT | 114,771 | 139,154 | 157,136 | 1,309,467 | | | |
| Selling, general, administrative and others, net | 69,405 | 84,240 | 85,231 | 710,258 | | | |
| OPERATING INCOME | 45,366 | 54,914 | 71,905 | 599,208 | | | |
| OTHER INCOME (EXPENSE): | | | | | | | |
| Interest and dividend income | 1,732 | 2,326 | 2,639 | 21,992 | | | |
| Interest expense | (180) | (202) | (113) | (942) | | | |
| Exchange losses on foreign currency transactions, net | (1,324) | (1,700) | (6,480) | (54,000) | | | |
| Realized gains (losses) on securities, net | 97 | 1,636 | 443 | 3,692 | | | |
| Total other income (expense), net | 325 | 2,060 | (3,511) | (29,258) | | | |
| INCOME BEFORE INCOME TAXES | 45,691 | 56,974 | 68,394 | 569,950 | | | |
| Provision for income taxes: Current | 13,206 | 18,749 | 18,889 | 157,408 | | | |
| : Deferred | 1,301 | (518) | 3,824 | 31,867 | | | |
| Total income tax expense | 14,507 | 18,231 | 22,713 | 189,275 | | | |
| NET INCOME | 31,184 | 38,743 | 45,681 | 380,675 | | | |
| Less-Net income attributable to the non-controlling interest | 108 | 290 | 374 | 3,117 | | | |
| NET INCOME ATTRIBUTABLE TO MAKITA CORPORATION | ¥ 31,076 | ¥ 38,453 | ¥ 45,307 | \$377,558 | | | |

| PER SHARE OF COMMON STOCK AND ADS: | | Yen | | U.S. Dollars |
|--|---------|---------|---------|--------------|
| Earnings per share: Basic | ¥ 228.9 | ¥ 283.3 | ¥ 333.8 | \$2.78 |
| Cash dividends per share paid for the year | ¥ 72.0 | ¥ 72.0 | ¥ 91.0 | \$ 0.76 |

Consolidated Statements of Comprehensive Income

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED MARCH 31, 2013, 2014 AND 2015

| | 2013 | Yen in millions 2013 2014 2015 | | | | |
|--|----------|--------------------------------|----------|-------------------|--|--|
| NET INCOME | ¥ 31,184 | ¥ 38,743 | ¥ 45,681 | 2015 \$380,675 | | |
| OTHER COMPREHENSIVE INCOME (LOSS): | | | | | | |
| Foreign currency translation adjustment | 27,740 | 30,204 | 14,660 | 122,167 | | |
| Unrealized holding gains on available-for- sale securities | 2,699 | 2,687 | 1,267 | 10,558 | | |
| Pension liability adjustment | 821 | 1,322 | 1,047 | 8,725 | | |
| Total other comprehensive income (loss) | 31,260 | 34,213 | 16,974 | 141,450 | | |
| COMPREHENSIVE INCOME | 62,444 | 72,956 | 62,655 | 522,125 | | |
| Less-Comprehensive income attributable to the non- controlling interest | 366 | 746 | 199 | 1,658 | | |
| COMPREHENSIVE INCOME ATTRIBUTABLE TO MAKITA CORPORATION | ¥ 62,078 | ¥ 72,210 | ¥ 62,456 | \$520,467 | | |

Consolidated Statements of Changes in Equity

- รามทั

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED MARCH 31, 2013, 2014 AND 2015

-

ALL SUIT

| | Common stock | Additional paid- in capital | Legal reserve | Retained earnings | Accumulated other comprehensive income (loss) | Treasury stock | Non- controlling interest | Total |
|--|--------------|--------------------------------|---------------|----------------------|---|----------------|---------------------------------|--------------|
| | | | | Yen in r | nillions | | | |
| Balance as of April 1, 2012 | ¥ 23,805 | ¥ 45,421 | ¥ 5,669 | ¥ 316,937 | ¥ (59,066) | ¥ (11,513) | ¥ 2,525 | ¥ 323,778 |
| Purchases of treasury stock | | | | | | (14) | | (14) |
| Cash dividends | | | | (9,774) | | | (102) | (9,876) |
| Comprehensive income: | | | | | | | | |
| Net income | | | | 31,076 | | | 108 | 31,184 |
| Foreign currency translation adjustment | | | | | 27,482 | | 258 | 27,740 |
| Unrealized holding gains on available-for-sale securities | | | | | 2,699 | | | 2,699 |
| Pension liability adjustment | | | | | 821 | | | 821 |
| Balance as of March 31, 2013 | 23,805 | 45,421 | 5,669 | 338,239 | (28,064) | (11,527) | 2,789 | 376,332 |
| Balance as of April 1, 2013 | 23,805 | 45,421 | 5,669 | 338,239 | (28,064) | (11,527) | 2,789 | 376,332 |
| Purchases of treasury stock | | | | | | (46) | | (46) |
| Cash dividends | | | | (9,773) | | | (25) | (9,798) |
| Comprehensive income: | | | | | | | | |
| Net income | | | | 38,453 | | | 290 | 38,743 |
| Foreign currency translation adjustment | | | | | 29,748 | | 456 | 30,204 |
| Unrealized holding gains on available-for-sale securities | | | | | 2,687 | | | 2,687 |
| Pension liability adjustment | | | | | 1,322 | | | 1,322 |
| Balance as of March 31, 2014 | ¥ 23,805 | ¥ 45,421 | ¥ 5,669 | ¥ 366,919 | ¥ 5,693 | ¥(11,573) | ¥ 3,510 | ¥ 439,444 |
| Balance as of April 1, 2014 | ¥ 23,805 | ¥ 45,421 | ¥ 5,669 | ¥ 366,919 | ¥ 5,693 | ¥ (11,573) | ¥ 3,510 | ¥ 439,444 |
| Purchases of treasury stock | | | | | | (17) | | (17) |
| Cash dividends | | | | (12,352) | | | (145) | (12,497) |
| Comprehensive income : | | | | | | | | |
| Net income | | | | 45,307 | | | 374 | 45,681 |
| Foreign currency translation adjustment | | | | | 17,149 | | (175) | 16,974 |
| Unrealized holding gains on available-for-sale securities | | | | | | | | |
| Pension liability adjustment | | | | | | | | |
| Balance as of March 31, 2015 | ¥ 23,805 | ¥ 45,421 | ¥ 5,669 | ¥ 399,874 | ¥22,842 | ¥(11,590) | ¥ 3,564 | ¥ 489,585 |
| Balance as of March 31, 2015 – US\$ in thousands | \$ 198,375 | \$ 378,508 | \$ 47,242 | \$ 3,332,283 | \$ 190,350 | \$ (96,583) | \$ 29,700 | \$ 4,079,875 |



Consolidated Statements of Cash Flows

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED MARCH 31, 2013, 2014 AND 2015

| | Yen in millions | | | U.S. Dollars in thousands |
|---|-----------------|----------|----------|---------------------------|
| | 2013 | 2014 | 2015 | 2015 |
| CASH FLOWS FROM OPERATING ACTIVITIES: | | | | |
| Net income | ¥ 31,184 | ¥ 38,743 | ¥ 45,681 | 380,675 |
| Adjustments to reconcile net income to net cash provided by operating activities- | | | | |
| Depreciation and amortization | 7,542 | 8,622 | 8,619 | 71,825 |
| Deferred income tax expense (benefit) | 1,301 | (518) | 3,824 | 31,867 |
| Realized (gains) losses on securities, net | (97) | (1,636) | (443) | (3,692) |
| Losses (gains) on disposal or sales of property, plant and equipment, net | 59 | (297) | (304) | (2,533) |
| Bad debt expense | 169 | 176 | 122 | 1,017 |
| Inventory write-downs | 719 | 1,632 | 2,366 | 19,717 |
| Impairment of goodwill and long-lived assets | 45 | 1,239 | 310 | 2,583 |
| Changes in assets and liabilities- | | | | |
| Trade receivables | (720) | (6,268) | (1,148) | (9,567) |
| Inventories | 2,519 | (1,480) | (18,419) | (153,492) |
| Trade notes and accounts payable and accrued expenses | (1,097) | 1,441 | 1,903 | 15,858 |
| Income taxes payable | (1,857) | 907 | (4,828) | (40,233) |
| Accrued retirement and termination benefits | (1,100) | (1,323) | (352) | (2,933) |
| Other, net | (303) | 448 | 1,051 | 8,758 |
| Net cash provided by operating activities | 38,364 | 41,686 | 35,894 | 299,117 |
| CASH FLOWS FROM INVESTING ACTIVITIES: | | | | |
| Capital expenditures, including interest capitalized | (11,481) | (11,417) | (12,124) | (101,033) |
| Purchases of available-for-sale securities | (11,358) | (19,650) | (15,682) | (130,683) |
| Purchases of held-to-maturity securities | (1,216) | - | - | - |
| Proceeds from sales of available-for-sale securities | 2,249 | 7,730 | 919 | 7,658 |
| Proceeds from maturities of available-for-sale securities | 156 | 200 | 100 | 833 |
| Proceeds from maturities of held-to-maturity securities | 3,900 | 3,800 | 3,000 | 25,000 |
| Proceeds from sales of property, plant and equipment | 759 | 1,259 | 1,536 | 12,800 |
| Investment in time deposits | (21,828) | (16,549) | (19,885) | (165,708) |
| Withdrawal of time deposits | 23,785 | 15,123 | 22,434 | 186,950 |
| Other, net | (380) | (580) | (394) | (3,283) |
| Net cash used in investing activities | (15,414) | (20,084) | (20,096) | (167,467) |
| CASH FLOWS FROM FINANCING ACTIVITIES: | | | | |
| Additions to (payments on) borrowings with original maturities of three | | | 4.040 | 0.000 |
| months or less, net | - | - | 1,042 | 8,683 |
| Additions to borrowings with original maturities of more than three months | 2,272 | 4,002 | 3,419 | 28,492 |
| Payments on borrowings with original maturities of more than three months | (2,919) | (1,611) | (4,443) | (37,025) |
| Additions to long-term indebtedness | · · · | | 446 | 3,717 |
| Purchase of treasury stock, net | (15) | (46) | (17) | (142) |
| Cash dividends paid | (9,774) | (9,773) | (12,352) | (102,933) |
| Other, net | (214) | 63 | (112) | (933) |
| Net cash used in financing activities | (10,650) | (7,365) | (12,017) | (100,142) |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS | 5,171 | 5,212 | 9,016 | 75,133 |
| NET CHANGE IN CASH AND CASH EQUIVALENTS | 17,471 | 19,449 | 12,797 | 106,642 |
| CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR | 44,812 | 62,283 | 81,732 | 681,100 |
| CASH AND CASH EQUIVALENTS, END OF YEAR | ¥ 62,283 | ¥ 81,732 | ¥ 94,529 | 787,742 |
| SUPPLEMENT DISCLOSURE OF CASH FLOW INFORMATION: | | | | |
| Cash paid during the year for interest, net of amount capitalized | ¥ 175 | ¥ 195 | ¥ 198 | 1,650 |
| | 15,063 | 17,841 | 13,568 | ¥ 113,067 |



ASIA

ALL CONTRACTOR

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Okazaki plant 22-1, Watarijima, Nemunoki-cho, Okazaki, Aichi 444-0232

Phone: +81-(0)564-43-3111 CHINA

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Domestic sales department

318 South Wusongjiang Road, Kunshan, Jiangsu, Postcode: 215300 Phone: +86-(0)512-5703-7500 Fax: +86-(0)512-5703-7118

Guangzhou sales branch No.24 Building, No.26, Renhouzhi Street, Dachongkou, Fangcun Avenue, Liwan District, Guangzhou, Guangdong, Postcode: 510370 Phone: +86-(0)20-87518872 Fax: +86-(0)20-87518873

Shanghai sales branch

1F, Building 33, No.888 Shuangbai Road, Minhang District, Shanghai, Postcode: 201108 Phone: +86-(0)21-54487198 Fax: +86-(0)21-62476732

Beijing sales branch No.6 A Heyi Xili North Street,

Fengtai District, Beijing, Postcode: 100076 Phone: +86-(0)10-67983346 Fax: +86-(0)10-87898365

Chengdu sales branch

1F, Building 3, No.9, Wu Ke Dong San Road, Wu Hou District, Chengdu, Sichuan Postcode: 610045 Phone: +86-(0)28-85366002 Fax: +86-(0)28-87337018

Shenyang sales branch

No.2, No.7 Street, Economic and Technological Development Zone, Shenyang, Liaoning, Postcode: 110141 Phone: +86-(0)24-22530648 Fax: +86-(0)24-22530170

Xian sales branch

1 & 2F, Xian Youzhi Science and Technology Industrial Park NO.75 Mingguang Road Economic And Technological Development Zone, Xian, Shanxi, Postcode: 710018 Phone: +86-(0)29-86223736 Fax: +86-(0)29-86229230

Changsha sales branch 1F, Ruixinjidi Research and Development office building NO.166, Guyuan Road, Gaoxin District. Changsha, Hunan. Postcode: 410205 Phone: +86-(0)731-8526-7792 Fax: +86-(0)731-8526-7791

Shijiazhuang sales branch Room 104, Building 2, AnYuan Area C , NO.111 Tangu South Street, Shijiazhuang, Hebei, Postcode: 050026 Phone: +86-(0)311-8986-4089 Fax: +86-(0)311-8925-0381

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Fax: +852-2648-5237 Service center

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Head office Unit 06, Block 16 18 L1-2, Street 3, VSIP II Industrial Park, Hoa Phu Ward, Thu Dau Mot City, Binh Duong Province Phone: +84-650-362-8338 Fax: +84-650-362-8339

North branch

Unit 05, No. 1, Street 6, VSIP Bac Ninh Integrated Township and Industrial Park, Phu Chan Commune, Tu Son Town, Bac Ninh Province Phone: +84-241-376-5942 Fax: +84-241-376-5941

Service center Da Nang

THAILAND Makita Manufacturing (Thailand)

Co., Ltd. 219/1 Moo 6, Tambon Bowin, Amphur Sriracha, Chonburi, 20230 Phone: +66-(0)3300-4750 Fax: +66-(0)3300-4747

ΜΑΙ ΔΥΣΙΑ Makita Power Tools (Malaysia) Sdn. Bhd. Lot 824, Jalan Subang 5, Subang Industrial

Area, 47500 Subang Jaya, Selangor Phone: +60-(0)3-8023-0824 Fax: +60-(0)3-8022-1448

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AMERICAS

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Western regional (Los Angeles) office

14930 Northam Street, La Mirada, CA90638-5753 Phone: +1-714-522-8088 Fax: +1-714-522-2437

Central regional (Chicago) office 1450 Feehanville Drive, Mount Prospect, IL 60056-6011 Phone: +1-847-297-3100 Fax: +1-847-297-1544

Eastern regional (Atlanta) office

2660 Buford Highway, Buford, GA 30518-6045 Phone: +1-770-476-8911 Fax: +1-770-476-0795

Factory service centers Atlanta, Boston, Chicago, Dallas, Denver, Florida, Houston, Las Vegas, Los Angeles, New Jersey, Portland, San Francisco

Makita Corporation of America 2650 Buford Highway, Buford, GA 30518-6045 Phone: +1-770-932-2901 Fax: +1-770-932-2905

Makita Latin America Inc.

10205 NW 108th Avenue, Suite 20, Medley, FL 33178-2507 Phone: +1-305-882-0522 Fax: +1-305-882-0484

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Western regional office 11771 Hammersmith Way, Richmond, BC V7A 5H6 Phone: +1-604-272-3104 Fax: +1-604-272-5416

Quebec and Atlantic regional office 6389 Boul. Couture, St. Léonard, Quebec H1P 3J5 Phone: +1-514-323-1223

Fax: +1-514-323-7708

Factory service centers

Burnaby (Vancouver), Calgary, Dartmouth (Halifax), Edmonton, Les Saules (Quebec City), London, Mississauga (Toronto), Nepean (Ottawa), Richmond (Vancouver), Saskatoon, St. Laurent (Montreal). St. Leonard (Montreal), Whitby, Winnipeg

MEXICO

MAKITA MÉXICO, S.A. DE C.V. Camino Viejo A San Lorenzo Tepaltitlan (Jose Marti) No.227 Col. Tlacopa, Toluca, Estado De Mexico, C.P. 50010 Phone: +52-722-237-3293 Fax: +52-722-237-3293

Factory service centers Mexico City, Guadalajara, Monterrey, Oueretaro

PANAMA

Makita Latin America Inc. Panama branch Local Comercial No.4, Albrook Office Center, calle Diego Dominguez, Albrook, Panama City Phone: 507-315-0305 Fax: 507-315-0651

BRAZIL

Makita do Brasil Ferramentas Elétricas Ltda. Head office & plant Rodovia BR 376, Km 506,1 Bairro Industrial, Ponta Grossa, PR CEP 84043-450 Phone: +55-(0)42-3302-2100

Fax: +55-(0)42-3302-2120 São Paulo sales office

Rua Makita Brasil, 200 Bairro dos Alvarengas, São Bernardo do Campo, SP CEP 09852-080 Phone: +55-(0)11-4392-2411/2199-2500 Fax: +55-(0)11-4392-2922/4392-2471

Salvador sales branch

Rua Andre LR da Fonte, 491 Bairro Pitangueiras, Lauro de Freitas, BA CFP 42700-000 Phone: +55-(0)71-3252-0154 Fax: +55-(0)71-3252-0070

Curitiba sales branch

Rua Comendador Roseira, 499 Bairro Prado Velho, Curitiba, PR CEP 80215-210 Phone: +55-(0)41-3333-8070 Fax: +55-(0)41-3332-0734

Belém sales branch

Rodovia BR 316, Km 04 Loja 04-Bairro Águas Lindas, Ananindeua / PA CEP 67020-000 Phone: +55-(0)91-3237-7186

Service centers

São Paulo, Rio de Janeiro, Recife, Belo Horizonte, Rio Grande do Sul



ARGENTINA

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CHILE Makita Chile Comercial Ltda.

Av. Lo Boza 120-B Modulo 1, Pudahuel, Santiago, CP 9030971 Phone: +56-(0)2-2540-0400 Fax: +56-(0)2-2540-0436

Factory service center Copiapó

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Makita International Europe Ltd. Michigan Drive, Tongwell, Milton Keynes, Bucks MK15 8JD Phone: +44-(0)1908-211678 Fax: +44-(0)1908-211500

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Domestic Sales Offices

Tokyo, Nagoya, Osaka, Sapporo, Sendai, Niigata, Utsunomiya, Saitama, Chiba, Yokohama, Shizuoka, Gifu, Kanazawa, Kyoto, Hyogo, Hiroshima, Takamatsu, Fukuoka, Kumamoto and other major cities

Date of Founding

March 21, 1915

Paid-in Capital ¥23 805 million

¥23,805 million

Number of Shares Issued

140,008,760 shares, including 4,273,892 of treasury stock (As of March 31, 2015)

Independent Registered Public Accounting Firm KPMG AZSA LLC

Common Stock Listings

Tokyo and Nagoya stock exchanges

Transfer Agent of Common Stock

Sumitomo Mitsui Trust Bank, Limited 4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8233, Japan

American Depositary Receipts

Symbol: MKTAY CUSIP: 560877300

Depositary, Transfer Agent, and Registrar for American Depositary Receipts

BNY Mellon Depositary Receipts 101 Barclays Street, New York, NY 10286, U.S.A. Toll Free Number for Domestic Calls: 1-888-BNY-ADRS 1-866-234-6936 Number for International Calls: +1-201-680-6825 Email: shrrelations@bnymellon.com Website: http://www.adrbnymellon.com/

Web Site

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Makita Corporation



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