



Contents

Fiscal 2017 Highlights	1
Message to Shareholders	4
Corporate Governance	8
Directors, Audit & Supervisory Board Members and Corporate Officers	12
Topics	13
New Products in Fiscal 2017	14
10-Year Summary	16
Consolidated Financial Statements	18
Corporate Directory	23
Corporate Data	25

Profile

In 1958, Makita Corporation, founded in 1915 as an electric motor sales and repair company, became the first company in Japan to manufacture and sell portable electric planers. Over the half century since, Makita has worked to build a steady position as a manufacturer of portable power tools. Today, Makita continues to provide products and services that are beneficial in creating homes and living environments. Makita's history is one of close interaction with customers and parallels the evolution of power tools. As a leading manufacturer and marketer of power tools, Makita operates a network of production, direct bases and service offices in Japan and about 50 countries around the world. The ratio of overseas production is 90% on a unit basis, and 82% of consolidated sales come from overseas markets. Through the power of its brand, supported by technology, quality and after-sales support, Makita has secured a powerful competitive advantage and established a solid position as a leader in the global power tools market.

Vision

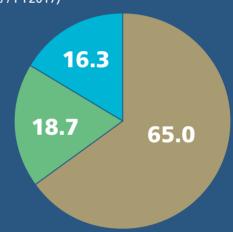
Always placing itself in the customer's position, Makita aims to be a global supplier of a comprehensive range of power tools that assist people in creating homes and living environments, while continuously striving to become a truly global corporation. On the basis of this stance, by continuing to develop market-leading products, we aim to become a consistently strong company. With this, we mean a company that can capture and maintain worldwide market leadership as a global total supplier of professional power tools, gardening equipment and pneumatic tools to customers around the world.

Fiscal 2017 Highlights

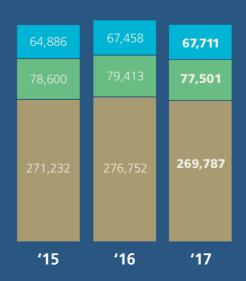
Share of Net Sales

- Power Tools
- Gardening Equipment, Household and Other Products
- Parts, Repairs and Accessories

Share of Net Sales (% / FY2017)



Net Sales (millions of yen)





Power Tools

Share of Net Sales (FY2017)

65.0%

Net Sales

¥269,787_{Mil.}



Gardening Equipment, Household and Other Products

Share of Net Sales (FY2017)

Net Sales

18.7%

¥77,501_{Mil.}



Parts, Repairs and Accessories

Share of Net Sales (FY2017)

Net Sales

16.3%

¥67,711_{Mil.}





Fiscal 2017 Highlights

Key Figures

Net Sales



Overseas Net Sales Ratio

82.1%

Operating Income

¥414,999 mil. ¥62,564 mil.



Number of Employees (Consolidated)

15,344

Operating Margin

15.1%



Production Output

26.43 Mil. (units)

R&D Costs

¥10,139 mil.

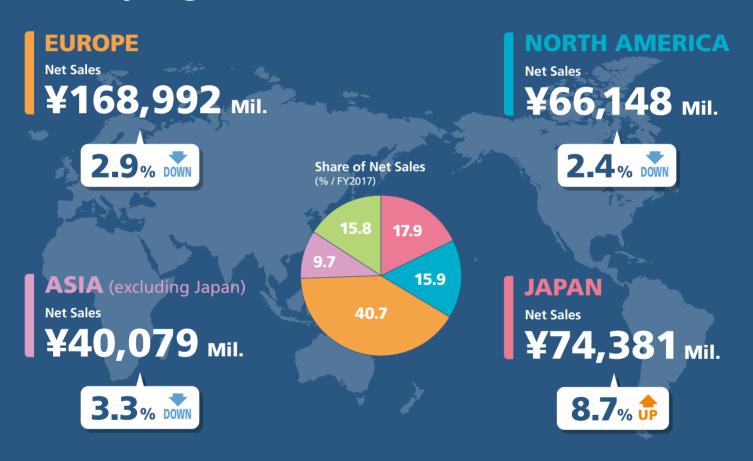
Capital Expenditures

¥13,222 Mil.

9.1%



Sales by Region



OTHER REGIONS

Net Sales

¥65,399 mil.



Central and South America

Net Sales

¥23,110 mil.



Oceania

Net Sales

The Middle East and Africa

Net Sales

¥25,093 mil. ¥17,196 mil.







Message to Shareholders



What are the highlights of fiscal 2017?

In fiscal 2017 (the year ended March 31, 2017), feelings of uncertainty about the world situation increased due to various unexpected events, such as the United Kingdom's decision to exit the European Union and the

inauguration of the new U.S. president. Nevertheless, the global economy remained solid overall. Despite healthy increases in unit sales in Japan and overseas, especially in developed nations, Makita Corporation reported year-on-year declines in consolidated revenue and earnings due to foreign exchange factors. However, we regard fiscal 2017 as a year of very positive outcomes, one in which we increased our market share



Greetings from the Management

Having celebrated 100 years since its founding in March 2015, Makita has taken the first steps in its second centenary of operation. Even though the economic environment remains difficult, we will continue actively investing to maintain and strengthen our sales, development, and production capabilities—the sources of our competitive edge—while responding flexibly to change in our quest to become a truly strong company.

in various local regions in terms of sales.

We particularly felt an increase in demand for lithium-ion battery products and cordless tools in all of our regions. Amid worldwide shortages of labor and skilled manpower, customers are calling for improved convenience and efficiency, higher safety, reduced physical strain, and environmental friendliness. As a result, we believe they found value in our lithium-ion

battery products.

While these needs are being driven first by developed nations, we feel that, in emerging nations as well, a perception of value will lead to purchases, even of high-priced products. For this reason, we launched initiatives to increase sales of cordless tools in emerging nations. By developing a diverse array of offerings, we will deliver products that match the needs of various users.

After power tools, we are reinforcing outdoor power equipment (OPE), or gardening equipment, as our second business pillar. Especially in Oceania, while television commercials have been beneficial, brand recognition is spreading quickly, and environmental awareness is stronger than predicted. Good progress is being made to establish international frameworks for environmental protection, and awareness about the need to consider surrounding living environments is growing day by day, at both the regional and urban levels. For these reasons, we believe our cordless OPE products are being warmly received.

Which initiatives did you focus on in fiscal 2017?

In terms of product development, we expanded our range of lithium-ion battery products, releasing new high-powered models and compact, lightweight models, both of which promote customer loyalty. These efforts helped us make improvements desired by customers with respect to user friendliness, convenience, and efficiency.





In the OPE field, in particular, we launched new, very high-powered cordless chain saws, which had a major impact both in Japan and overseas.

On the production side, we responded to growing demand for cordless power tools by taking steps to expand production bases for brushless motors. At our overseas plants, meanwhile, we continued reinforcing cost-reduction efforts while increasing the local procurement ratios. To ensure consistent product quality and raise productivity at each plant, we also introduced labor-saving and automated equipment incorporating new technologies and advancements.

With respect to sales, we leveraged our wideranging product lineup to broaden our sales channels, and we opened new sales and service bases overseas. In these and other ways, we strove to maintain and enhance our customer-focused sales and after-sales service systems.

What are your growth strategies for achieving further advances in the future?

We pursue our sales activities via a very large number of bases in Japan and overseas. Customers require various services, even after we consider major discrepancies between developed and emerging nations. In addition to offering product value, therefore, we are able to directly provide services suitable to each region as a form of added value. Our pioneering efforts to enhance this service system represent a significant strength for Makita, I believe. Since entering the United States in 1970, we have also established directly operated sales bases in around 50 countries worldwide. Many nations remain untapped, however, and in some countries we have just one or two bases. Given that we have 114 sales bases in Japan alone, there is plenty of room for us to offer services directly to people around the world, so we will continue expanding our service network in a strategic manner.

Our commitment to hands-on management—the importance we place on local factors—is a uniquely Makita-like trait that symbolizes our corporate culture. In our production plants, as well, we always place emphasis on production floors and make necessary



improvements there. On the product development side, too, in recent years, our designers have been visiting local markets to get answers to the questions of "What is necessary at the local level?" and "What are our customers thinking?" Our ability to create new products that earn strong customer loyalty immediately after their launch is a result of our commitment. Even for products with presumably similar uses, we are incorporating more customer perspectives from the product development stage, which has been very successful in terms of providing added value.

On the other hand, we will need to increase efficiency to produce diverse responses to the needs of each region and site. We must work hard to increase the speed and quality of services to customers. Going forward, I believe it will be necessary to enhance efficiency by incorporating new mechanisms, including utilization of AI and IoT, as we pursue the improvement and diversification of services in each region.

What is your message to stakeholders in conjunction with your inauguration as president?

In March 2015, we celebrated 100 years since our founding, and we are taking new steps, one year at a time, toward our next centenary. At this stage of our history, I have become the new president, and I feel my greatest responsibility is to ensure a smooth transition to

our next 100 years. This means I must define a clear path of what we should do in the first 10 or 20 years—a task that I consider very enjoyable and rewarding. Makita's current strength derives from its sales, development, and production capabilities. Working as one, we will constantly review our existing technologies and knowhow in all of these areas to find new possibilities.

The Company could celebrate its 100th anniversary only with the support of customers around the world, and the basis for that support lies in our commitment to listening directly to the voices of customers. This applies to both top management and those at the front lines. Therefore, I too will make a greater effort to visit the front lines more often. By traveling to our bases in Japan and overseas, I will embrace the attitude of thinking from the customer's standpoint.

While responding flexibly to change is important, we must also protect Makita's fundamental commitment to always being close to local communities and customers. Instead of pursuing short-term outcomes, we will maintain long-term perspectives in our quest to improve brand value by "manufacturing and offering products that satisfy end users" and "further enhancing our industry-leading sales and after-sales service capabilities."

We will manage our business in good faith to increase loyalty to Makita and advance in partnership with customers over the long term. We look forward to your understanding and support.



Corporate Governance

Overview of the Corporate Governance Structure

The Corporation has adopted an audit and supervisory board system. The Audit & Supervisory Board consists of four Audit & Supervisory Board members, three of whom are independent outside Audit & Supervisory Board members who are not and have not been employed by the Corporation, including two who serve in a part-time capacity. The two standing Audit & Supervisory Board members are able to audit the execution of duties by directors at all times. Two of the four Audit & Supervisory Board members have considerable knowledge of finance and accounting. The Audit & Supervisory Board members share information by means including the provision of audit reports and reports on the Corporation's condition to the independent auditor in charge of the Corporation's financial audits as needed. The Corporation's Articles of Incorporation stipulate that the number of Audit & Supervisory Board members shall not exceed five.

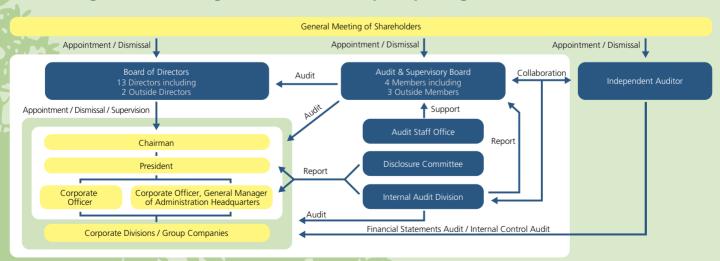
The Board of Directors determines basic policies, matters required by law, and important matters relating to management. The Corporation introduced a corporate officer system to facilitate prompt implementation of the Group strategy and strengthen the business execution structure, and strives to engage in flexible and efficient business operation and enhance corporate value. The Board of Directors currently consists of thirteen directors, two of whom are independent outside directors. The Corporation's Articles of Incorporation stipulate that the number of directors shall not exceed fifteen.

Internal Audits and Audits by Audit & Supervisory Board Members

As an independent organization in charge of the Corporation's internal audits, the Internal Audit Division conducts the internal audits necessary to maintain the soundness of the Corporation's management.

With regard to audits by Audit & Supervisory Board members, in accordance with the audit policy and division of duties established by the Audit & Supervisory Board, the four Audit & Supervisory Board members attend meetings of the Board of Directors and other important meetings, receive

The following is a schematic diagram of the Makita Group's corporate governance structure.





reports on operations from the directors, read important documents such as approval requests, and examine the status of operations and assets at the head office and principal places of business. They request business reports from subsidiaries, and as necessary, visit subsidiaries to examine the status of operations and assets. They also share information by receiving audit reports and reports on the Corporation's condition from the independent auditor as needed.

Relationships with the Outside Director and Outside Audit & Supervisory Board Members

Outside Director Mr. Akiyoshi Morita formerly served successively as president and chairman and currently serves as advisor to Aichi Steel Corporation, a core company of the Toyota Group, one of the world's leading corporate groups. Mr. Morita attends meetings of the Corporation's Board of Directors and is responsible for strengthening the management oversight function based on experience and knowledge as a management professional cultivated throughout his career, offering advice and recommendations in accordance with that role.

There are no personal relationships, capital relationships, or other interests between the Corporation and Mr.

Morita. Although the Makita Group purchases parts from Aichi Steel Corporation, where Mr. Morita was previously employed, the transaction amount in the fiscal year ended March 31, 2017 was ¥555 million, representing 0.26% of the consolidated net sales of the Aichi Steel Corporation.

There are no personal relationships, capital relationships, or other interests between the Corporation and the Aichi Steel Group, and the Corporation deems Mr. Morita independent from the Corporation and the Corporation's management in charge of business execution. Mr. Morita was elected as outside director at the General Meeting of Shareholders held on June 25, 2013, and has held office for four years.

Outside Director Mr. Masahiro Sugino formerly served

as president and representative director of LIXIL Group Corporation, Japan's leading comprehensive living and housing solutions group, and as president and representative of LIXIL Corporation, and currently serves as advisor to LIXIL Corporation. Mr. Sugino attends meetings of the Corporation's Board of Directors and is responsible for strengthening the management oversight function based on the experience and knowledge acquired throughout his career as a management professional.

There are no personal relationships or other interests between the Corporation and Mr. Sugino. Although the Makita Group sells products to LIXIL Corporation, for whom Mr. Sugino previously worked, the transaction amount in the fiscal year ended March 31, 2017 was ¥3 million, representing less than 0.01% of the consolidated net sales of the Makita Group. Although the Corporation holds shares of LIXIL Group Corporation, the amount on the consolidated balance sheets for the fiscal year ended March 31, 2017 was ¥198 million, which represents 0.03% of the total assets of the Makita Group. Since there are no other personal relationships or interests between the Corporation and LIXIL Group Corporation, the Corporation deems Mr. Sugino independent from the Corporation and the Corporation's management in charge of business execution. Mr. Sugino was elected as outside director at the General Meeting of Shareholders held on June 25, 2015, and has held office for two years.

Outside Audit & Supervisory Board member Mr. Fusahiro Yamamoto is knowledgeable about corporate accounting in his capacity as a certified public accountant. He engages in appropriate management oversight and provides opinions from a professional point of view at meetings of the Board of Directors and the Audit & Supervisory Board that he attends. Mr. Yamamoto was elected Audit & Supervisory Board member at the General Meeting of Shareholders held



on June 25, 2013 and has held office for four years.

Outside Audit & Supervisory Board members Messrs.

Akira Kodama and Shoji Inoue were elected as Audit & Supervisory Board members at the General Meeting of Shareholders held on June 28, 2016. Mr. Kodama has many years of experience at financial institutions and professional knowledge in finance. Mr. Inoue has professional knowledge and abundant experience as an attorney.

Outside Audit & Supervisory Board members Messrs.

Akira Kodama and Fusahiro Yamamoto hold no stock in the Corporation and have no personal relationships, business relationships, capital relationships, or other interests with the Corporation. Outside Audit & Supervisory Board member Mr. Shoji Inoue holds stock in the Corporation. He has no other personal relationships, business relationships, capital relationships, or other interests with the Corporation.

The Corporation deems there is no risk of conflict of interest with ordinary shareholders and has designated outside Directors Akiyoshi Morita and Masahiro Sugino as independent directors and outside Audit & Supervisory Board members Akira Kodama, Fusahiro Yamamoto, and Shoji Inoue as independent Audit & Supervisory Board members in accordance with the regulations of the financial instruments exchanges. The Corporation has entered into agreements with the abovementioned two outside directors and three outside Audit & Supervisory Board members, with respect to their liability for damages to the Corporation as prescribed in Article 423, Paragraph 1, of the Companies Act, to limit the total amount of liabilities to the sum of the amounts prescribed in the items of Article 425, Paragraph 1, thereof.

The role of the Corporation's outside directors is to strengthen the efficacy of oversight by the Board of Directors concerning the execution of duties by directors, from an impartial, external perspective with no possibility of conflict of interest with ordinary shareholders. Moreover, outside Audit

& Supervisory Board members of the Corporation have their own specialist expertise. Their role is to audit the execution of business by directors, from an impartial, external perspective with no possibility of conflict of interest with ordinary shareholders. To properly fulfill their roles, outside directors and outside Audit & Supervisory Board members receive reports on business performance, internal control systems, and the like at Board of Directors meetings, where they cooperate with each other and exchange opinions as necessary. When appointing outside directors and outside Audit & Supervisory Board members, we refer to criteria on the independence of outside directors determined by financial instruments exchanges.

Accordingly, we believe our system for appointing outside directors and outside Audit & Supervisory Board members is appropriate.

Policy on the Determination of Remuneration for Directors

Monthly salaries for directors is paid according to position and the like within limits for total monthly compensation prescribed by resolution of the General Meeting of Shareholders.

Director bonuses, which directors (excluding outside directors) are eligible for, are linked to consolidated business results with the aim of raising motivation to improve business performance.

Seeking to increase morale and motivation to help improve corporate value over the medium and long terms, the Corporation issues stock compensation-type stock options to directors (excluding outside directors) so that they share the risks and rewards of stock price fluctuations with shareholders.

To ensure independence from management, the total amount of compensation for Audit & Supervisory Board members is fixed, with the specific amount determined in consultation with auditors.



Comments from an Outside Audit & Supervisory Board Member

Role as Outside Audit & Supervisory Board Member

I worked for many years as a certified public accountant in a large accounting firm, auditing the accounts of publicly listed companies and other firms.

I have been applying my knowledge as a specialist in finance and accounting to conduct auditing activities at Makita, a role that shareholders and other investors expect me to perform. In relation to this, Japan's Corporate Governance Code took effect on June 1, 2015. My appointment complies with the principle of the Code that states "at least one person who has appropriate expertise in finance and accounting should be appointed as Audit & Supervisory Board Member" to ensure the efficacy of a company's Board of Directors and Audit & Supervisory Board.

Transparency and impartiality of Makita's corporate governance

To preserve the transparency and impartiality of Makita's corporate governance, the roles of the Board of Directors and the Audit & Supervisory Board, which handle the governance function, are very important. Outside directors and Audit & Supervisory Board members must perform their monitoring and supervisory functions fully. To fulfill my role as an Outside Audit & Supervisory Board Member and independent Audit & Supervisory Board Member, I conduct monitoring activities to determine if Makita's Board of Directors and the Audit & Supervisory Board are functioning effectively and serving their intended purposes.

With respect to important matters related to finance and accounting, in particular, I use my long experience as a certified public accountant to keep at the forefront of my mind any business risk in Makita's corporate environment. In addition, I examine whether Makita's responses to possible risks are appropriate and offer advice as necessary.

Status of Makita's corporate governance

My role is to ensure that Makita's overall corporate governance is developing and operating effectively. Appointing people who were top managers in different industries to positions as outside directors has proven particularly effective, from the perspective of preserving the transparency and impartiality of governance. Such people are able to provide timely and appropriate monitoring of the Board of Directors.

However, I have called for additional efforts to address the issue of diversity, which includes promoting the advancement of women in the company. Improving the situation will take time but it must be addressed to further enhance Makita's corporate value.

Makita's greatest strengths

Product development capabilities are Makita's greatest strengths. Those capabilities reflect its understanding of market needs and its strong brand equity, built on a system of in-depth customer service. A corporate scandal could expose these brand values to immediate damage.

I will strive to maintain and strengthen Makita's governance system from the standpoint of an Outside Audit & Supervisory Board Member.



Fusahiro Yamamoto Outside Audit & Supervisory Board Member



Directors, Audit & Supervisory Board Members and Corporate Officers (as of June 28, 2017)

Directors and Audit & Supervisory Board Members

Directors

* Chairman

Masahiko Goto

* President

Munetoshi Goto

Director, Managing Corporate Officer

Tadayoshi Torii

General Manager of Production Headquarters

Directors, Corporate Officers

Hisayoshi Niwa

General Manager of Quality Headquarters

Shinichiro Tomita

General Manager of Purchasing Headquarters

Tetsuhisa Kaneko

General Manager of Research and Development Headquarters

Tomoyuki Ota

Assistant General Manager of Research and Development Headquarters

Takashi Tsuchiya

General Manager of Domestic Sales Headquarters

Masaki Yoshida

Assistant General Manager of Production Headquarters (in charge of China Plant)

Takashi Omote

General Manager of International Sales Headquarters

Yukihiro Otsu

General Manager of Administration Headquarters

Outside Directors

Akiyoshi Morita

Advisor of Aichi Steel Corporation
Outside Director of Showa Denko K.K.

Masahiro Sugino

Advisor of LIXIL Corporation

*Denotes Representative Director.

Audit & Supervisory Board Members

Standing Audit & Supervisory Board Members

Mitsuhiko Wakavama

Akira Kodama

Audit & Supervisory Board Members

Fusahiro Yamamoto

(Certified Public Accountant)

Representative of Yamamoto Accounting Office

Outside Audit & Supervisory Board Member of SHIROKI Corporation Outside Audit & Supervisory Board Member of Daihatsu Motor Co., Ltd.

Shoji Inoue

Attorney at Law (Sao & Inoue Law Firm)
Outside Director of Meitetsu Transportation Co.,Ltd.

Messrs. Akira Kodama, Fusahiro Yamamoto, and Shoji Inoue are Outside Audit & Supervisory Board Members.

Corporate Officers

Yasushi Fukaya

In charge of Europe Sales

Tomoharu Yasuda

Assistant General Manager of Domestic Sales Headquarters: Tokyo Area

Shinichi Sakamoto

In charge of Asia Sales and Managing Director of Makita China Sales

Atsunobu Iwakura

Assistant General Manager of Domestic Sales Headquarters: Osaka Area

Hideki Shimazoe

Assistant General Manager of Domestic Sales Headquarters: Nagoya Area and Direct Business Department

Larry Peck

President of Makita Corporation of America and in charge of Brazil Plant

Rich Chapman

Executive Vice President of Makita U.S.A. Inc.

Barry Smart

Sales and Marketing Director of Makita (U.K.) Ltd.



Topics

Expanding our service networks in Russia and the United States

The Company is further upgrading its global network to reinforce its meticulous sales activities, which have close ties with customers.

In February 2017, we opened a branch in Yekaterinburg, Russia, our seventh branch in that nation. In addition to being the largest city in the Ural Federal District, Yekaterinburg is developing as a center of heavy industry in Russia. We will continue improving our services in major cities of Russia, with its vast geographic area.

In March 2017, meanwhile, we opened a branch in Dallas, Texas, our fourth branch in the United States. For many years, Dallas has been a transportation hub, and today it also functions as a major U.S. financial and economic center. Also located in Texas is the Port of Houston, the nation's second-largest port in terms of cargo volume handled. In addition to serving as a distribution base, the Dallas Branch has exhibition and training facilities, equipped with features to satisfy our customers' needs.



Yekaterinburg Branch, Russia



Dallas Branch, United States



Training session at the Dallas Branch

Makita selected among top 100 corporations leading global business for second straight year

Makita has been named one of the Top 100 Global Innovators for 2016 by Clarivate Analytics, formerly the Intellectual Property & Science business of Thomson Reuters. This is Makita's second successive appearance on the list.

Clarivate Analytics is a world-renowned information services company. Using its patent database, the company analyzes intellectual property and patent trends to select 100 corporations and institutions that lead global business, according to four evaluation criteria: patent volume, patent-

grant success rates, global reach and invention influence.

Makita will continue pursuing proactive R&D activities while working hard to protect and utilize the intellectual property gained through such activities in the global market.



Top 100 Global Innovators for 2016 trophy



New Products in Fiscal 2017

Expansion of cordless outdoor power equipment (OPE)

Despite being cordless, these OPE products have power comparable to engine-driven models. In addition to emitting zero exhaust gas, they do not require fuel or effort to start and are extremely quiet. With "shifting from engine-powered to battery- powered" as our key phrase, here we introduce new cordless OPE products that are powerful and friendly to people and the environment.



1. Cordless Chain Saw DUC353

Equivalent to the feel of a 30mL class engine chain saw but with recharging capabilities

The DUC353 cordless chain saw is equipped with Makita's original outer rotor brushless motor and a direct-drive system that uses a rotor to directly rotate the chain without going through the gears or clutch. This achieves high-speed rotations equivalent to engine types and fast cutting with chain speeds of up to 1,200m/min.

2. Cordless Blower DUB362

Low noise and vibration, with engine-level air volume and air velocity

The DUB362 cordless blower delivers air flow volume and speed equivalent to those of engine-driven models. This



cordless blower generates less noise through adjustments to its sound-absorbing foam and three-fan configuration, and less vibration through the use of rubber rings and a double-layer vibration-preventing housing to separate the vibration source motor and fan from the housing.

3. Cordless Grass Trimmer DUR364 / DUR365U

Parallels the feel of a 25mL class engine trimmer but with recharging capabilities

The DUR364 and DUR365U cordless grass trimmers are equipped with an outer rotor brushless motor to rotate the outer rotor and thus deliver high torque. The addition of constant-speed control also provides toughness and impressive power.





Development of products with lightweight and compact features





1. Cordless Rotary Hammer DHR166

16mm cordless hammer drill that can drive screws and plugs into concrete with one hand

With the DHR166 cordless hammer drill, we pursued ease of use by achieving extreme compactness and weight reduction. Despite its 12V max capacity, the DHR166 offers increased drilling speeds equivalent to those of our 14.4V and 18V models in the 16mm class.





2. Cordless Hammer Driver Drill DHP483

Comfortable operation with exceptional handling

The DHP483 realizes unparalleled levels of compactness and lightness as an 18V class cordless hammer driver-drill. As the mounted brushless motor does not come with a carbon brush (a consumable), it is maintenance-free with no need for inspection or replacement. It also provides electrical efficiency and generates minimal heat.

Other new products

We focused on developing professional power tools that provide customer satisfaction.



Cordless Rear Handle Saw/DRS780



Angle Grinder GA7060R/GA9060R (Photo:GA9060R)



Slide Compound Miter Saw/LS1019

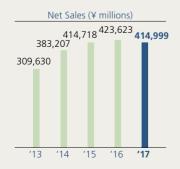


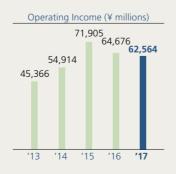
10-Year Summary

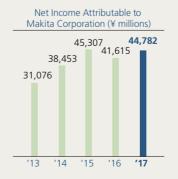
		Yen in milli	ons	
	2008	2009	2010	2011
For the years ended March 31				
Net Sales	¥ 342,577	¥ 294,034	¥ 245,823	¥ 272,630
Domestic	52,193	46,222	42,697	46,065
Overseas	290,384	247,812	203,126	226,565
Operating Income	67,031	50,075	30,390	41,909
Income Before Income Taxes	66,237	44,443	33,518	42,730
Net Income Attributable to Makita Corporation	46,043	33,286	22,258	29,905
Net Cash Provided by Operating Activities	29,275	22,178	57,126	19,617
Net Cash Provided by (Used in) Investing Activities	(4,508)	232	(17,668)	(19,334)
Free Cash Flows	24,767	22,410	39,458	283
Net Cash Used in Financing Activities	(13,815)	(33,179)	(9,114)	(7,355)
Capital Expenditures	15,036	17,046	10,837	9,742
Depreciation and Amortization	8,871	8,887	8,308	7,557
R&D Costs	5,922	6,883	6,782	7,283
As of March 31				
Total Assets	¥ 386,467	¥ 336,644	¥ 349,839	¥ 372,507
Net Working Capital	230,699	199,586	211,336	219,270
Total Makita Corporation Shareholders' Equity	316,498	283,485	297,207	307,149
Interest-Bearing Debt	2,632	1,057	929	887
Per Share Amounts:		Yen		
Earnings per Share of Common Stock and per ADS: Basic	¥ 160.1	¥ 118.4	¥ 80.8	¥ 108.5
Total Shareholders' Equity	1,100.7	1,028.9	1,078.7	1,114.8
Cash Dividends Applicable to the Year	97.0	80.0	52.0	66.0
Other data:				
Ratio of Operating Income to Net Sales	19.6%	17.0%	12.4%	15.4%
Return on Equity (ROE)	14.9%	11.1%	7.7%	9.9%
Return on Assets (ROA)	12.2%	9.2%	6.5%	8.3%
Shareholders' Equity Ratio	81.9%	84.2%	85.0%	82.5%
Average Number of Shares Outstanding	287,499,649	281,037,165	275,524,103	275,518,548
Number of Outstanding Shares Excluding Treasury Stock	287,547,250	275,528,010	275,520,804	275,515,398
Employees	10,436	10,412	10,328	12,054

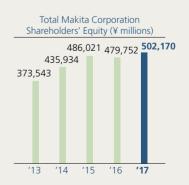
Note

- 1. The U.S. dollar amounts above and elsewhere in this report represent translations, for the convenience of the reader, at the rate of ¥111 to US\$1.
- 2. Consolidated financial statements are prepared in accordance with United States Generally Accepted Accounting Principles.
- 3. Net income attributable to Makita Corporation per share is computed based on the average number of common stock outstanding during the term.







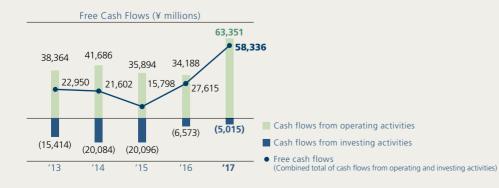




		Yen in n	nillions			U.S. Dollars in thousands
2012	2013	2014	2015	2016	2017	2017
¥ 295,711	¥ 309,630	¥ 383,207	¥ 414,718	¥ 423,623	¥414,999	\$3,738,730
53,175	56,555	66,019	67,740	68,445	74,381	670,099
242,536	253,075	317,188	346,978	355,178	340,618	3,068,631
48,516	45,366	54,914	71,905	64,676	62,564	563,640
46,963	45,691	56,974	68,394	61,492	64,738	583,225
32,497	31,076	38,453	45,307	41,615	44,782	403,441
8,622	38,364	41,686	35,894	34,188	63,351	570,370
(4,500)	(15,414)	(20,084)	(20,096)	(6,573)	(5,015)	(45,180)
4,122	22,950	21,602	15,798	27,615	58,336	525,550
(12,707)	(10,650)	(7,365)	(12,017)	(18,719)	(9,495)	(85,541)
13,481	11,481	11,417	12,124	11,769	13,222	119,117
7,237	7,542	8,622	8,619	9,284	8,943	80,568
7,603	8,396	8,720	9,117	9,593	10,139	91,342
¥ 383,256	¥ 440,974	¥ 519,121	¥ 575,328	¥ 558,024	¥597,249	\$5,380,622
223,045	266,950	310,750	358,245	362,675	374,297	3,372,045
321,253	373,543	435,934	486,021	479,752	502,170	4,524,054
2,363	1,703	4,163	5,030	2,225	6,597	59,432
V 440.4	V 44.5	Yei		V 452.2	V 465.0	U.S. Dollars
¥ 118.4	¥ 114.5	¥ 141.6	¥ 166.9	¥ 153.3	¥ 165.0	\$ 1.49
1,183.2	1,375.9	1,605.8	1,790.3	1,767.3	1,849.9	16.67
72.0	69.0	91.0	118.0	101.0	100.0	0.90
16.4%	14.7%	14.3%	17.3%	15.3%	15.1%	
10.3%	8.9%	9.5%	9.8%	8.6%	9.1%	
8.6%	7.5%	8.0%	8.3%	7.3%	7.8%	
83.8%	84.7%	84.0%	84.5%	86.0%	84.1%	
274,489,367	271,496,178	271,481,657	271,472,428	271,468,232	271,463,676	
271,501,036	271,491,854	271,475,252	271,469,736	271,466,522	271,460,572	
12,563	12,680	12,804	13,835	14,784	15,344	

^{4.} Amounts of less than ¥1 million have been rounded.

^{5.} The Corporation implemented a two-for-one common stock split of the Corporation, effective April 1, 2017. The figures for Earnings per Share of Common Stock and per ADS: Basic, Total Shareholders' Equity, Average Number of Shares Outstanding, and Number of Outstanding Shares Excluding Treasury Stock have been restated for the previous fiscal years to give retroactive effect to the stock split.







Consolidated Balance Sheets

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS AS OF MARCH 31, 2016 AND 2017

	Yen in millions		U.S. Dollars in thousands
ASSETS	2016	2017	2017
335613			
CURRENT ASSETS:			
Cash and cash equivalents	¥ 99,915	¥142,181	\$1,280,91
Time deposits	15,545	34,329	309,27
Short-term investments	48,263	23,441	211,18
Trade receivables—Notes	1,079	1,199	10,80
Trade receivables—Accounts	64,309	67,086	604,37
Less-Allowance for doubtful receivables	(1,173)	(1,137)	(10,24
nventories	178,791	167,398	1,508,09
Deferred income taxes	5,454	4,723	42,55
Prepaid expenses and other current assets	15,390	13,349	120,26
Total current assets	427,573	452,569	4,077,19
PROPERTY, PLANT AND EQUIPMENT, AT COST: Land	22,436	22,358	201,42
	22.426	22.250	204 42
Building and improvements	94,704	94,927	855,19
		,	
viachinery and equipment	91 365	91 493	
	91,365	91,493 5 531	824,26
Construction in progress	2,662	5,531	824,26 49,82
Construction in progress Subtotal	2,662 211,167	5,531 214,309	824,26 49,82 1,930,71
Construction in progress Subtotal	2,662	5,531	824,21 49,8: 1,930,7 (1,079,2:
Construction in progress Subtotal Less-Accumulated depreciation and amortization	2,662 211,167 (118,344)	5,531 214,309 (119,802)	824,26 49,82 1,930,71 (1,079,29
Construction in progress Subtotal Less-Accumulated depreciation and amortization Total net property, plant and equipment	2,662 211,167 (118,344)	5,531 214,309 (119,802)	824,26 49,82 1,930,71 (1,079,29
Construction in progress Subtotal Less-Accumulated depreciation and amortization Total net property, plant and equipment NVESTMENTS AND OTHER ASSETS:	2,662 211,167 (118,344)	5,531 214,309 (119,802)	824,26 49,82 1,930,71 (1,079,29 851,41
Construction in progress Subtotal Less-Accumulated depreciation and amortization Total net property, plant and equipment NVESTMENTS AND OTHER ASSETS: nvestments	2,662 211,167 (118,344) 92,823	5,531 214,309 (119,802) 94,507	824,26 49,82 1,930,71 (1,079,29 851,41
Construction in progress Subtotal Less-Accumulated depreciation and amortization Total net property, plant and equipment NVESTMENTS AND OTHER ASSETS: Investments Goodwill	2,662 211,167 (118,344) 92,823	5,531 214,309 (119,802) 94,507	824,26 49,82 1,930,71 (1,079,29 851,41 306,34 6,49
Construction in progress Subtotal Less-Accumulated depreciation and amortization Total net property, plant and equipment NVESTMENTS AND OTHER ASSETS: Investments Goodwill Other intangible assets, net	2,662 211,167 (118,344) 92,823 21,872 721	5,531 214,309 (119,802) 94,507 34,004 721	824,26 49,82 1,930,71 (1,079,29 851,41 306,34 6,49 32,80
Construction in progress Subtotal Less-Accumulated depreciation and amortization Total net property, plant and equipment NVESTMENTS AND OTHER ASSETS: Investments Goodwill Other intangible assets, net Deferred income taxes	2,662 211,167 (118,344) 92,823 21,872 721 4,107	5,531 214,309 (119,802) 94,507 34,004 721 3,641	824,26 49,82 1,930,71 (1,079,29 851,41 306,34 6,49 32,80 5,85
Less-Accumulated depreciation and amortization	2,662 211,167 (118,344) 92,823 21,872 721 4,107 610	5,531 214,309 (119,802) 94,507 34,004 721 3,641 650	824,26 49,829 1,930,711 (1,079,29' 851,41 4 306,344 6,499 32,800 5,850 100,514 452,009



	Yen in	U.S. Dollars in thousands	
	2016	2017	2017
LIABILITIES			
CURRENT LIABILITIES:			
Short-term borrowings	¥ 2,195	¥6,579	\$59,270
Trade notes and accounts payable	20,620	26,347	237,360
Other payables	6,521	7,122	64,162
Accrued expenses	9,350	10,537	94,928
Accrued payroll	9,143	9,431	84,964
Income taxes payable	4,440	6,944	62,559
Deferred income taxes	3,084	3,134	28,234
Other liabilities	9,545	8,178	73,676
Total current liabilities	64,898	78,272	705,153
LONG-TERM LIABILITIES:			
Long-term indebtedness	30	18	162
Accrued retirement and termination benefits	3,271	3,161	28,477
Deferred income taxes	4,974	8,313	74,892
Other liabilities	1,481	1,674	15,081
Total long-term liabilities	9,756	13,166	118,613
Total liabilities	74,654	91,438	823,766

EQUITY

MAKITA CORPORATION SHAREHOLDERS' EQUITY:

Total liabilities and equity	¥ 558,024	¥597,249	\$5,380,622
Total equity	483,370	505,811	4,556,856
NON-CONTROLLING INTEREST	3,618	3,641	32,802
Total Makita Corporation shareholders' equity	479,752	502,170	4,524,054
- 8,556,948 shares in 2017	(11,602)	(11,623)	(104,712)
Treasury stock, at cost - 8,550,998 shares in 2016			
Accumulated other comprehensive income (loss)	(9,049)	(17,728)	(159,712)
Retained earnings	425,473	456,546	4,113,027
Legal reserve	5,669	5,669	51,072
Additional paid-in capital	45,456	45,501	409,919
Issued and outstanding- 280,017,520 and 271,466,522 shares, respectively in 2016 Issued and outstanding- 280,017,520 and 271,460,572 shares, respectively in 2017	23,805	23,805	214,459
Common stock, authorized - 496,000,000 shares			



Consolidated Statements of Income

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME FOR THE YEARS ENDED MARCH 31, 2015, 2016 AND 2017

		U.S. Dollars in thousands		
	2015	2016	2017	2017
NET SALES	¥ 414,718	¥ 423,623	¥414,999	\$3,738,730
Cost of sales	257,582	270,121	267,506	2,409,964
GROSS PROFIT	157,136	153,502	147,493	1,328,766
Selling, general, administrative and others, net	85,231	88,826	84,929	765,126
OPERATING INCOME	71,905	64,676	62,564	563,640
OTHER INCOME (EXPENSE):				
Interest and dividend income	2,639	2,468	2,512	22,631
Interest expense	(113)	(115)	(104)	(937)
Exchange losses on foreign currency transactions, net	(6,480)	(1,552)	(233)	(2,099)
Realized gains (losses) on securities, net	443	1,418	26	234
Valuation losses on securities		(5,403)	(27)	(243)
Total other income (expense), net	(3,511)	(3,184)	2,174	19,586
INCOME BEFORE INCOME TAXES	68,394	61,492	64,738	583,225
Provision for income taxes: Current	18,889	18,707	19,988	180,072
: Deferred	3,824	812	(378)	(3,405)
Total income tax expense	22,713	19,519	19,610	176,667
NET INCOME	45,681	41,973	45,128	406,559
Less-Net income attributable to the non-controlling interest	374	358	346	3,117
NET INCOME ATTRIBUTABLE TO MAKITA CORPORATION	¥ 45,307	¥ 41,615	¥ 44,782	\$ 403,441

PER SHARE OF COMMON STOCK AND ADS:	Yen			U.S. Dollars
Earnings per share: Basic	¥ 166.9	¥ 153.3	¥165.0	\$1.49
Cash dividends per share paid for the year	¥ 118.0	¥ 101.0	¥100.0	\$0.90

Note: The Corporation implemented a two-for-one common stock split of the Corporation, effective April 1, 2017. The figures for Earnings per Share of Common Stock and per share: Basic have been restated for the previous fiscal years to give retroactive effect to the stock split.

Consolidated Statements of Comprehensive Income

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED MARCH 31, 2015, 2016 AND 2017

		Yen in millions		U.S. Dollars in thousands
	2015	2016	2017	2017
NET INCOME	¥ 45,681	¥ 41,973	¥45,128	\$406,559
OTHER COMPREHENSIVE INCOME (LOSS):				
Foreign currency translation adjustment	14,660	(26,304)	(19,812)	(178,486)
Unrealized holding gains on available-for- sale securities	1,267	(3,036)	10,742	96,775
Pension liability adjustment	1,047	(2,678)	192	1,730
Total other comprehensive income (loss)	16,974	(32,018)	(8,878)	(79,982)
COMPREHENSIVE INCOME	62,655	9,955	36,250	326,577
Less-Comprehensive income attributable to the non-controlling interest	199	231	147	1,324
COMPREHENSIVE INCOME ATTRIBUTABLE TO MAKITA CORPORATION	¥ 62,456	¥ 9,724	¥36,103	\$325,252



Consolidated Statements of Changes in Equity

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED MARCH 31, 2015, 2016 AND 2017

	Common stock	Additional paid- in capital	Legal reserve	Retained earnings	Accumulated other comprehensive income (loss)	Treasury stock	Non- controlling interest	Total
				Yen in	millions			
Balance as of April 1, 2014	¥ 23,805	¥ 45,421	¥ 5,669	¥ 366,919	¥ 5,693	¥ (11,573)	¥ 3,510	¥ 439,444
Purchases and disposal of treasury stock						(17)		(17)
Cash dividends				(12,352)			(145)	(12,497)
Comprehensive income :								
Net income				45,307			374	45,681
Other comprehensive income					17,149		(175)	16,974
Balance as of March 31, 2015	¥ 23,805	¥ 45,421	¥ 5,669	¥ 399,874	¥22,842	¥(11,590)	¥ 3,564	¥ 489,585
Delegation of April 1, 2015	V 22 00F	V 4F 424	V F 660	V 200 074	V 22 042	V /11 F00\	V 2 FC4	V 400 F0F
Balance as of April 1, 2015	¥ 23,805	¥ 45,421	¥ 5,669	¥ 399,874	¥ 22,842	¥ (11,590)	¥ 3,564	¥ 489,585 (12)
Purchases and disposal of treasury stock Cash dividends				(16.016)		(12)	(177)	, ,
				(16,016)			(177)	(16,193)
Comprehensive income:				41.615			250	41.072
Net income Other comprehensive income				41,615	(31,891)		358	41,973
		35			(31,891)		(127)	(32,018)
Other income (loss)		35						35
Balance as of March 31, 2016	¥ 23,805	¥ 45,456	¥ 5,669	¥ 425,473	¥ (9,049)	¥(11,602)	¥ 3,618	¥ 483,370
Balance as of April 1, 2016	¥23,805	¥45,456	¥5,669	¥425,473	(¥9,049)	(¥11,602)	¥3,618	¥483,370
Purchases and disposal of treasury stock	.23,003	5, .50	.5,005	1 123,173	(13/013)	(21)	15,010	(21)
Cash dividends				(13,709)		(21)	(124)	(13,833)
Comprehensive income:				(15/105)			(:=:/	(15/055)
Net income				44,782			346	45,128
Other comprehensive income				,. 32	(8,679)		(199)	(8,878)
Other income (loss)		45			(1,7112)		, , _ ,	45
Balance as of March 31, 2017	¥23,805	¥45,501	¥5,669	¥456,546	(¥17,728)	(¥11,623)	¥3,641	¥505,811
Balance as of March 31, 2017 – US\$ in thousands	\$214,459	\$409,919	\$51,072	\$4,113,027	(\$159,712)	(\$104,712)	\$32,802	\$4,556,856



Consolidated Statements of Cash Flows

MAKITA CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED MARCH 31, 2015, 2016 AND 2017

			U.S. Dollars in thousands	
CASH FLOWS FROM OPERATING ACTIVITIES:	2015	2016	2017	2017
Net income	¥ 45,681	¥ 41,973	¥45,128	\$406,559
Adjustments to reconcile net income to net cash provided by operating activities-				
Depreciation and amortization	8,619	9,284	8,943	80,568
Deferred income tax expense (benefit)	3,824	812	(378)	(3,405)
Realized (gains) losses on securities, net	(443)	(1,418)	(26)	(234)
Valuation losses on securities	-	5,403	27	243
Losses (gains) on disposal or sales of property, plant and equipment, net	(304)	(39)	385	3,468
Bad debt expense	122	374	172	1,550
Inventory write-downs	2,366	1,849	2,077	18,712
Impairment of goodwill and long-lived assets	310	-	-	-
Changes in assets and liabilities-				
Trade receivables	(1,270)	(3,526)	(4,824)	(43,459)
Inventories	(20,785)	(17,437)	448	4,036
Trade notes and accounts payable and accrued expenses	1,903	(2,821)	9,171	82,622
Income taxes payable	(4,828)	177	3,472	31,279
Accrued retirement and termination benefits	(352)	(1,253)	(684)	(6,162)
Other, net	1,051	810	(560)	(5,045)
Net cash provided by operating activities	35,894	34,188	63,351	570,730
CASH FLOWS FROM INVESTING ACTIVITIES:				
Capital expenditures, including interest capitalized	(12,124)	(11,769)	(13,222)	(119,117)
Purchases of available-for-sale securities	(15,682)	(9,997)	(1,217)	(10,964)
Proceeds from sales of available-for-sale securities	919	15,268	30,663	276,243
Proceeds from maturities of available-for-sale securities	100	500	-	-
Purchases of held-to-maturity securities	-	-	(8,601)	(77,486)
Proceeds from maturities of held-to-maturity securities	3,000	500	5,700	51,351
Proceeds from sales of property, plant and equipment	1,536	1,421	383	3,450
Investment in time deposits	(19,885)	(36,169)	(56,437)	(508,441)
Withdrawal of time deposits	22,434	34,251	37,384	336,793
Other, net	(394)	(578)	332	2,991
Net cash used in investing activities	(20,096)	(6,573)	(5,015)	(45,180)
CASH FLOWS FROM FINANCING ACTIVITIES:				
Additions to (payments on) borrowings with original maturities of three months or less, net	1,042	867	4,691	42,261
Additions to borrowings with original maturities of more than three months	3,419	-	-	-
Payments on borrowings with original maturities of more than three months	(4,443)	(3,556)	(329)	(2,964)
Additions to long-term indebtedness	446	-	-	-
Purchase of treasury stock, net	(17)	(12)	(22)	(198)
Cash dividends paid	(12,352)	(16,016)	(13,709)	(123,505)
Other, net	(112)	(2)	(126)	(1,135)
Net cash used in financing activities	(12,017)	(18,719)	(9,495)	(85,541)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	9,016	(3,510)	(6,575)	(59,234)
NET CHANGE IN CASH AND CASH EQUIVALENTS	12,797	5,386	42,266	380,775
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	81,732	94,529	99,915	900,135
CASH AND CASH EQUIVALENTS, END OF YEAR	¥ 94,529	¥ 99,915	¥142,181	\$1,280,910
SUPPLEMENT DISCLOSURE OF CASH FLOW INFORMATION:				
Cash paid during the year for interest, net of amount capitalized	¥ 152	¥ 116	¥ 120	\$ 1,081
Cash paid during the year for income taxes	23,717	18,530	16,517	148,802



Corporate Directory

ASIA

JAPAN Makita Corporation Head office

3-11-8, Sumiyoshi-cho, Anjo, Aichi 446-8502 Phone: +81-(0)566-98-1711 Fax: +81-(0)566-98-6021

Okazaki plant

22-1, Watarijima, Nemunoki-cho, Okazaki, Aichi 444-0232 Phone: +81-(0)564-43-3111

CHINA

Makita (China) Co., Ltd. Head office & plant

No. 288 South Huangpujiang Road, Kunshan Development Zone, Jiangsu, Postcode: 215335 Phone: +86-(0)512-57707710 Fax: +86-(0)512-57713623

Domestic sales department

318 South Wusongjiang Road, Kunshan, Jiangsu, Postcode: 215300 Phone: +86-(0)512-5703-7500 Fax: +86-(0)512-5703-7118

Guangzhou sales branch

No.24 Building, No.26, Renhouzhi Street, Dachongkou, Fangcun Avenue, Liwan District, Guangzhou, Guangdong, Postcode: 510370 Phone: +86-(0)20-87518872 Fax: +86-(0)20-87518873

Shanghai sales branch

1F, Building 33, No.888 Shuangbai Road, Minhang District, Shanghai. Postcode: 201108 Phone: +86-(0)21-54487198 Fax: +86-(0)21-62476732

Beijing sales branch

No.6 A Heyi Xili North Street, Fengtai District, Beijing, Postcode: 100076 Phone: +86-(0)10-67983346 Fax: +86-(0)10-87898365

Chengdu sales branch

1F, Building 3, No.9, Wukedongsan Road, Wuhou District, Chengdu, Sichuan Postcode: 610045 Phone: +86-(0)28-85366002 Fax: +86-(0)28-87337018

Shenyang sales branch

No.2, 10A, No.7 Street, Economic and Technological Development Zone, Shenyang, Liaoning, Postcode: 110141 Phone: +86-(0)24-22530648 Fax: +86-(0)24-22530170

Xian sales branch

1 & 2F. Xian Youzhi Science and Technology Industrial Park NO.75 Mingguang Road, Economic And Technological Development Zone, Xian, Shanxi, Postcode: 710018 Phone: +86-(0)29-86223736 Fax: +86-(0)29-86229230

Changsha sales branch

1F Ruixiniidi Research and Development office building, NO.166, Guyuan Road, Gaoxin District, Changsha, Hunan, Postcode: 410205 Phone: +86-(0)731-8526-7792 Fax: +86-(0)731-8526-7791

Shijiazhuang sales branch

Room 104, Building 2, AnYuan Area C, NO.111 Tangu South Street, Shijiazhuang, Hebei, Postcode: 050026 Phone: +86-(0)311-8986-4089 Fax: +86-(0)311-8925-0381

Makita (Kunshan) Co., Ltd.

Nanzi Road, Kunshan Comprehensive Free Trade Zone, Jiangsu, Postcode: 215301 Phone: +86-(0)512-57367367 Fax: +86-(0)512-57365575

Makita Power Tools (HK) Ltd.

3F, Grandtech Centre, 8 On Ping Street, Shatin, N.T., Hong Kong Phone: +852-2648-8683 Fax: +852-2648-5237

Service center

Масац

Makita (Taiwan) Ltd.

No.798, Sec.2, Wenhua 3rd Rd., Linkou Dist., New Taipei City 24459, Taiwan Fax: +886-(0)2-8601-2266

SINGAPORE

Makita Singapore Pte. Ltd. 7, Changi South Street 3, Singapore

486348 Phone: +65-6546-8700 Fax: +65-6546-8711

INDIA

Makita Power Tools India Private

Unit II, Sy. No.93/3, 93/4, Koralur Village, Kasaba Hobli, Hoskote Taluk, Bangalore 560067 Phone: +91-(0)80-2205-8200 Fax: +91-(0)80-2854-9007

VIETNAM

Makita Vietnam Co., Ltd.

Head office Unit 06, Block 16, 18 L1-2, Street 3, VSIP II Industrial Park, Hoa Phu Ward, Thu Dau Mot City, Binh Duong Province, Vietnam Phone: +84-650-362-8338 Fax: +84-650-362-8339

North branch

Unit 05, No. 1, Street 6, VSIP Bac Ninh Integrated Township and Industrial Park Phu Chan Commune, Tu Son Town, Bac Ninh Province, Vietnam Phone: +84-241-376-5942 Fax: +84-241-376-5941

Service centers

Da Nang, Can Tho

THAILAND Makita Manufacturing (Thailand) Co., Ltd.

219/1 Moo 6, Tambon Bowin, Amphur Sriracha, Chonburi, 20230 Phone:+66-3300-4750 Fax: +66-3300-4747

Makita Power Tools (Malaysia) Sdn.

Lot 824, Jalan Subang 5, Subang Industrial Area, 47500 Subang Jaya, Selangor, Malaysia Phone: +60-(0)3-8023-0824 Fax: +60-(0)3-8022-1448

Service center

Johor Bahru

CAMBODIA

Makita Singapore Pte. Ltd. Cambodia branch

No. 432, St. 271, Sangkat Tumnup Teuk, Khan Chamkarmon, Phnom Penh Phone: +855-(0)23-994-071/2 Fax: +855-(0)23-994-073

AMERICAS

UNITED STATES Makita U.S.A. Inc.

Corporate office

14930 Northam Street, La Mirada, CA 90638-5753. USA Phone: +1-714-522-8088 Fax: +1-714-522-8133

Western regional (Los Angeles) office

14930 Northam Street, La Mirada CA 90638-5753 Phone: +1-714-522-8088 Fax: +1-714-522-2437

Central regional (Chicago) office

1450 Feehanville Drive, Mount Prospect, IL 60056-6011 Phone: +1-847-297-3100 Fax: +1-847-297-1544

Eastern regional (Atlanta) office

2660 Buford Highway, Buford, GA 30518-6045 Phone: +1-770-476-8911 Fax: 866-521-3541 Free dial USA only

Factory service centers

Atlanta, Boston, Chicago, Dallas, Denver, Florida, Houston, Las Vegas, Los Angeles, New Jersey, Portland, San Francisco

Makita Corporation of America

2650 Buford Highway, Buford, GA 30518-6045 Phone: +1-770-932-2901 Fax: +1-770-932-2905

Makita Latin America Inc.

10205 NW 108th Avenue, Suite 20, Medley, FL 33178-2507 Phone: +1-305-882-0522 Fax: +1-305-882-0484

CANADA Makita Canada Inc. **Head office**

1950 Forbes Street, Whitby, ON L1N 7B7 Phone: +1-905-571-2200 Fax: +1-905-433-4779

Western regional office

11771 Hammersmith Way, Richmond, BC V7A 5H6 Phone: +1-604-272-3104 Fax: +1-604-272-5416

Quebec and Atlantic regional office

6389 Boul, Couture, St. Léonard, Quebec H1P 3J5 Phone: +1-514-323-1223 Fax: +1-514-323-7708

Factory service centers

Burnaby (Vancouver), Calgary, Dartmouth (Halifax), Edmonton, Les Saules (Quebec City), London, Mississauga (Toronto), Nepean (Ottawa), Richmond (Vancouver), Saskatoon, St. Leonard (Montreal), Whitby, Winnipeg

MEXICO

Makita México, S.A. de C.V. Head office

Camino Viejo A San Lorenzo Tepaltitlan (Jose Marti) No.227 Col. Tlacopa, Toluca, Estado De Mexico, Phone: +52-722-237-3293 Fax: +52-722-237-3293

Factory service centers Mexico City, Guadalajara, Monterrey, Queretaro

PANAMA

Makita Latin America Inc.

Panama branch Local Comercial No.4, Albrook Office Center, calle Diego Dominguez, Albrook, Panama City, Panama Phone: 507-315-0305 Fax: 507-315-0651

BRAZIL

Makita do Brasil Ferramentas Elétricas Ltda.

Head office & plant

Rodovia BR 376, Km 506,1 - Bairro Colônia Dona Luiza, CEP 84043-450 - Ponta Grossa, PR Phone: +55-(0)42-3302-2100

São Paulo sales office

Rua Makita Brasil, 200 -Bairro Cooperativa São Bernardo do Campo - SP CEP 09852-

Phone: +55-(0)11-4392-2411/2199-2500 Fax: +55-(0)11-4392-2471/4392-4440

Bahia sales branch

Rua Andre Luiz R da Fonte, 491 Bairro Pitangueiras, Lauro de Freitas, BA CEP 42700-000 Phone: +55-(0)71-3252-0154

Paraná sales branch

Rua Comendador Roseira, 499 Bairro Prado Velho, Curitiba, PR CEP 80215-210 Phone: +55-(0)41-3333-8070

Belém sales branch

Rodovia BR 316, Km 04 Loja 04-Bairro Águas Lindas, Ananindeua / PA CEP 67020-000 Phone: +55-(0)91-3237-7186

Service centers

São Paulo, Rio de Janeiro, Recife, Belo Horizonte, Porto Alegre



ARGENTINA Makita Herramientas Eléctricas de Argentina S.A.

Lisandro de la Torre 1246, Parque Industrial Pilarica, Fatima, Pilar Provincia de Buenos Aires, CP1629 Phone: +54 (230)444-1100 Fax: +54 (230)444-1105

CHILE Makita Chile Comercial Ltda. **Head office** Av. Lo Boza 120-B Modulo 1

Pudahuel, Santiago, CP 9030971 Phone: +56-2-2540-0400 Fax: +56-2-2540-0436

Factory service centers

Santiago, Temuco

Makita Peru S.A.

Panamericana Sur - Km. 29, Distrito de Lurin, Provincia de Lima Centro de Operaciones "MEGACENTRO LURIN" Locales B1, B23, B24 Phone: +51-(1)-713-1212 Fax: +51-(1)-561-0099

BOLIVIA Makita Peru S.A. **Bolivia branch**

La Av. Japón UV. ET3, Lote3 de la ciudad de Santa Cruz, Bolivia Phone: +59-(1)-3325-7757

COLOMBIA

Makita Colombia, S.A.

Kilometro 7 Autopista Bogota-Medillin. Centro Empresarial Celta Trade Park Lote 123 Bodega 3 Funza-Cundinamarca, Colombia Phone: +57-1-896-6199 Fax: +57-1-896-6367

EUROPE

UNITED KINGDOM

Makita (U.K.) Ltd.

Michigan Drive, Tongwell Milton Keynes, Bucks MK15 8JD Phone: +44-(0)1908-211678 Fax: +44-(0)1908-211400

Makita International Europe Ltd.

Michigan Drive, Tongwell, Milton Keynes, Bucks MK15 8JD Phone: +44-(0)1908-211678

Makita Manufacturing Europe Ltd.

Hortonwood 7, Telford, Shropshire TF1 7YX Phone: +44-(0)1952-677688 Fax: +44-(0)1952-677678

FRANCE Makita France SAS Head office

37, avenue Graham Bell, ZAC Léonard de Vinci, Bussy Saint-Georges, 77607 Marne-la-Vallée Cedex 3 Phone: +33-(0)1-6094-6400 Fax: +33-(0)1-6094-6380

Nantes office

Le Pan Loup, 44220 Couéron Phone: +33-(0)2-5177-8977 Fax: +33-(0)2-4063-8376

Bordeaux office

137, Rue de la Croix-de-Monjous, 33170 Gradignan Phone: +33-(0)5-5796-5270 Fax: +33-(0)5-5796-5275

Nord office

Village d'Entreprises, 51, Rue Trémière, 59650 Villeneuve d'Ascq Phone: +33-(0)3-2059-7020 Fax: +33-(0)3-2047-2220

Dijon office5. Rue Edmond Voisenet. 21000 Dijon Phone: +33-(0)3-8054-0880 Fax: +33-(0)3-8054-0881

Toulouse office 15, Rue de Boudeville, Z.I. de Thibaud, 31104 Toulouse Phone: +33-(0)5-6143-2200 Fax: +33-(0)5-6143-2201

SPAIN

Makita, S.A.

C/ Juan de la Cierva, 7-15, 28820 Coslada (Madrid) Phone: +34-91-671-1262 Fax: +34-91-671-8293

PORTUGAL

Makita Ferramentas Electricas, Sociedade Unipessoal, Lda.

Centro empresarial de Alverca. Armazém C2 Vale das Ervas 2615-187 Alverca do Ribatejo Phone: +351-219-936-750 Fax: +351-219-574-982

ITALY

Makita S.p.A.

Via Sempione 269/A, 20028 San Vittore Olona (MI) Phone: +39-0331-524111 Fax: +39-0331-420285

Makita Hellas S.A.

Tatoiou 34, Acharnes, ATTIKI PC13677 Phone: +30-210-8071241 Fax: +30-210-8072245

FINI AND

Makita Oy Teilimäki 4 FIN-01530 Vantaa, Finland Phone: +358-(0)9-857-880 Fax: +358-(0)9-857-88211

ESTONIA

Makita Oy Estonian branch Estonian office Piirimäe 13, 76406 Saku vald,

Harjumaa maakond Phone: +372-6-510-380 Fax: +372-6-510-399

NORWAY

Makita Norway

Løxaveien 11A N-1351 Rud Norway Phone: +47 99 40 76 00 Fax: +47 67 13 38 83

SWEDEN

Makita Sweden

Bergkällavägen 36 B192 79 Sollentuna, Sweden Phone: +46-8-505-819-00 Fax: +46-8-505-819-69

THE NETHERLANDS

Makita Nederland B.V.

Park Forum 1101 5657HK Eindhoven Phone: +31-(0)40-206-4040 Fax: +31-(0)40-206-4096

RFI GIUM

S.A. Makita N.V.

Jan-Baptist Vinkstraat 2 3070 Kortenberg Phone: +32-(0)2-257-1840 Fax: +32-(0)2-253-0101

GERMANY

Makita Werkzeug G.m.b.H Head office Makita Platz 1, 40885 Ratingen

Phone: +49 (0)2102 1004-0 Fax: +49 (0) 2102 1004-128

Makita Engineering Germany G.m.b.H

Jenfelder Strasse 38, 22045 Hamburg Phone: +49-(0)40-66986-0 Fax: +49-(0)40-66986-352

DENMARK

Makita Elværktøj Danmark Denmark office

Erhvervsbyvej 14, 8700 Horsens Phone: +45-76-254400

Fax: +45-76-254401

SWITZERLAND Makita SA

Chemin du Vuasset 7 CH-1028 Preverenges Phone: +41-(0)21-811-5656 Fax: +41-(0)21-811-5678

AUSTRIA Makita Werkzeug

Gesellschaft m.b.H.

Airportstrasse 4 A-2401 Fischamend Phone: +43-(2232)-77700 Fax: +43-(2232)-77700-40

SLOVENIA

MAKITA d.o.o. Brnčičeva 49,

SI-1231 Ljubljana-Črnuče Phone: +386(0)-590-83-600 Fax: +386(0)-590-83-601

UKRAINE

Makita Ukraine LLC 18A, Marka Vovchka str., Kyiv, 04073 Phone: +38(044)494-23-70/ +38(044)494-23-71 Fax: +38(044)494-23-73

POLAND

Makita Sp. z o.o. ul. Bestwińska 103

43-346 Bielsko-Biała Phone: +48-(0)33-484-0200 Fax: +48-(0)33-818-4059

CZECH REPUBLIC

Makita, spol. s r.o. Kaštanová 555/125d, 620 00 Brno Phone: +42-(0)5-432-16944 Fax: +421-(0)48-4161-769

SLOVAKIA

Makita s.r.o

Jegorovova 35 974 01 Banská Bystrica Phone: +421-(0)48-4161-772 Fax: +421-(0)48-4161-769

HUNGARY Makita Elektromos

Kisgépértékesítő Kft. 8000. Székesfehérvár, Takarodó út 2 Phone: +36-22-507-472 Fax: +36-22-507-484

ROMANIA

Makita Romania S.R.I.

Str. I.C.Bratianu nr. 164 Depozit Faza 3 077030 Branesti Ilfov Romania Phone: +40 21 569 80 61/ +40 21 569 80 62 Fax: +40 21 569 80 59

SC Makita EU SRL

Blvd. I.C. Bratianu, nr.164 Comuna Branesti, jud. ILFOV, ROMANIA 077030

Phone: +40-21-310-7675 Fax: +40-21-200-0219

BUI GARIA

Makita Bulgaria EOOD

Okolovrasten Pat (circle road), No.373, Sofia 1186, Bulgaria Phone: +359-2-921-0551 Fax: +359-2-921-0550

RUSSIA

Makita LLC

1, build. 1, Permskaya str. , Moscow, Russia, 107143 Phone: +7-495-915-88-66 Fax: +7-495-916-57-31

MAKITA LLC, St.Petersburg

70 bld. 3A ,Obukhovskoy oborony pr., St. Petersburg, 192029 Phone: +7-(812)-313-16-16 Fax: +7-(812)-313-16-17

MAKITA LLC, Samara branch

3 Mirnaya str., Samara, Russia, 443035 Phone: +7-(846)-202-90-50/ +7-(846)-202-42-83

MAKITA LLC. Vladivostok branch

22, Makovskogo str., Vladivostok Primorsky Region, Russia, 690041 Phone: +7-(423)-237-59-84 Fax: +7-(423)-237-59-85

MAKITA LLC, Novosibirsk branch

15, Dargomyzhskogo str., Novosibirsk, Russia, 630047 Phone:+7-383-209-18-19 Fax:+7-383-209-18-19

MAKITA LLC, Krasnodar branch

32/2, Turgenevskoe, Takhtamukaisky district, Adygea Republic, Russia, 385132 Phone:+7-(861)-238-24-97

MAKITA LLC, Yekaterinburg Branch

5, pereulok Avtomatiki, Yekaterinburg, Russia, 620049 Phone:+7-(343)-286-00-09

KAZAKHSTAN

Makita Kazakhstan LLP

Kommunalnaya 39, 050016, Almaty, Kazakhstan Phone: +7-727-233-0827 Fax: +7-727-382-7921



MIDDLE EAST & AFRICA

UNITED ARAB EMIRATES

Makita Gulf FZE

P.O. Box 17133, Jebel Ali Free Zone, Dubai, UAE Phone: +971-(0)4-8860-804 Fax: +971-(0)4-8860-805

OCEANIA

AUSTRALIA Makita (Australia) Pty. Ltd. Head office

2 Litton Close, Pemulwuy, NSW 2145 Phone: +61-(0)2-9839-1200 Fax: +61-(0)2-9839-1201

Hobart office

32a Chapel Street Glenorchy, TAS 7010 Phone: +61-(0)3-6274-1533/1300 361 690 Fax: +61-(0)3-6274-1777/1300 361 770

Perth office

535-537 Abernethy Road, Kewdale, WA 6105 Phone: +61-(0)8-9360-8900 Fax: +61-(0)8-9360-8999

NEW ZEALAND

Makita (New Zealand) Ltd.

46 Westpoint Drive, Hobsonville, Auckland 0618 Phone: +64-(0)9-479-8250 Fax: +64-(0)9-479-8259

Corporate Data

Makita Corporation

Head Office

3-11-8, Sumiyoshi-cho, Anjo, Aichi 446-8502, Japan Phone: +81-(0)566-98-1711 Fax: +81-(0)566-98-6021

Okazaki Plant

22-1, Watarijima, Nemunoki-cho, Okazaki, Aichi 444-0232 Phone: +81-(0)564-43-3111

Domestic Sales Offices

Tokyo, Nagoya, Osaka, Sapporo, Sendai, Niigata, Utsunomiya, Saitama, Chiba, Yokohama, Shizuoka, Gifu, Kanazawa, Kyoto, Hyogo, Hiroshima, Takamatsu, Fukuoka, Kumamoto and other major cities

Date of Founding

March 21, 1915

Paid-in Capital

¥24,206 million

Number of Shares Issued

140,008,760 shares, including 4,278,474 of treasury stock (As of March 31, 2017)

Independent Registered Public Accounting Firm

KPMG AZSA LLC

Common Stock Listings

Tokyo and Nagoya stock exchanges

Transfer Agent of Common Stock

Sumitomo Mitsui Trust Bank, Limited 4-1, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8233, Japan

American Depositary Receipts

Symbol: MKTAY CUSIP: 560877300

Depositary, Transfer Agent, and Registrar for American Depositary Receipts

BNY Mellon Depositary Receipts 101 Barclays Street, New York, NY 10286, USA Toll Free Number for Domestic Calls: 1-888-BNY-ADRS 1-866-234-6936 Number for International Calls:

+1-201-680-6825

-111a11.

shrrelations@bnymellon.com

Website

http://www.adrbnymellon.com/

Website

http://www.makita.biz/ir/

Note: The Corporation implemented a two-for-one common stock split of the Corporation, effective April 1, 2017.

Forward-Looking Statements

This report contains forward-looking statements based on Makita's own projections and estimates. The power tools market, where Makita is mainly active, is subject to the effects of rapid shifts in economic conditions, demand for housing, currency exchange rates, changes in competitiveness, and other factors. Due to the risks and uncertainties involved, actual results could differ substantially from the content of these statements. Therefore, these statements should not be interpreted as representation that such objectives will be achieved.



http://www.makita.com/

