Makita

# Environmental Report 2025

Go Green

SUSTAINABLE DEVELOPMENT GOALS

# CONTENTS


Corporate Profile ..... 2
Top Message ..... 3
Environmental Management ..... 4
Corporate Philosophy ..... 4
Basic Policy on Sustainability ..... 4
Our Commitment to SDGs ..... 5
Initiatives for the TCFD Recommendations ..... 5
Policies to Address the Circular Economy ..... 5
Environmental Vision ..... 5
Environmental Policy ..... 6
Topics ..... 7
Our Commitment to Carbon Neutrality ..... 7
Promoting the Elimination of Plastic ..... 8
Environmental Management System ..... 8
Environmental Management Promotion Framework ..... 8
ISO14001 ..... 9
Environmental Accounting ..... 10
Our Commitment to Creating Environmentally Conscious Products ..... 11
Development of Environmentally Conscious Products ..... 11
Green Procurement ..... 11
Environmentally Conscious Products ..... 12
Makita's Cordless Products that Contribute to Solving Social Issues ..... 13
Environmental Action Plan and Achievements ..... 16
Environmental Performance ..... 16
Resource Input and Environmental Burden Emitted (Material Balance) ..... 17
GHG Emissions throughout the Supply Chain ..... 18
FYE 2025 Achievements Based on Our Environmental Action Plan ..... 19
Targets related to GHG Emissions ..... 19
Environmental Initiatives in Our Business Activities ..... 20
Global Warming Prevention ..... 20
Management of Chemical Substances ..... 20
Water Usage ..... 21
Reduction of Emissions ..... 21
Environmental Communication with Local Communities ..... 22
Social Contribution Activities for Local Communities ..... 22
Our Commitment to Preventing Environmental Risks ..... 22
Environmental History ..... 23


■Organizations and Topics Covered

This report covers domestic and overseas subsidiaries, namely Makita Corporation, and covers the topic of environmental protection activities for FYE 2025.

■Period Covered

This report is based on the achievements of activities implemented in FYE 2025 (April 1, 2024, to March 31, 2025).

■Reporting Policy

Our company is engaged in a wide range of environmental protection activities, and this report mainly covers the themes of environmental protection activities that we are focusing our efforts on. In preparing this report, we tried to make sure that those who are not environmental experts will also be able to easily understand the overview of each theme, with the aim to enhance communication with all our stakeholders. In editing and designing the report, we made sure to use appropriate phrasing and colors, and ensured readability.

The company's environmental performance (achievement) data for the period coinciding with the company's fiscal year, which are aggregated as of March 31 every year, are analyzed and the results are published in June.

■Target Audience

All our stakeholders, including customers, business partners, employees, shareholders, local communities, and public institutions.

■Publication and Announcement Media

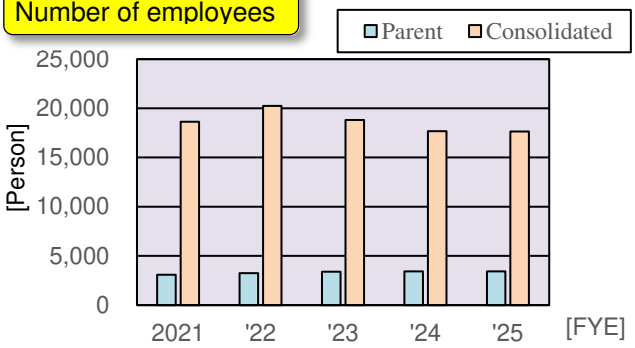
This report is published in PDF format on our company's website and can be downloaded. URL: https://www.makita.biz/

# Corporate Profile

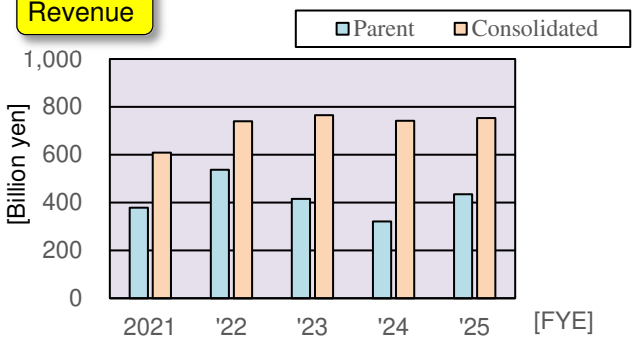
| | |
|---|---|
| Company Name | Makita Corporation |
| Head Office | 3-11-8, Sumiyoshi-cho, Anjo, Aichi 446-8502, Japan<br>Phone: +81-(0)566-98-1711<br>URL: https://www.makita.biz/ |
| Date of Founding | March 21, 1915 |
| Date of Incorporation | December 10, 1938 |
| Revenue | ¥753.1 billion (consolidated)<br>¥434.9 billion (Parent) |
| Profit Attributable to Owners of the Parent | ¥79.3 billion (consolidated)<br>¥37.3 billion (Parent) |
| Paid-in Capital | ¥24,206 million |
| Number of Employees | 17,641 (consolidated) 3,431 (Parent) |
| Description of Business | Production and sales of electric power tools, outdoor power equipment, pneumatic tools and household equipment |
| Consolidated Subsidiaries | Domestic 1, Overseas 53 (Production subsidiaries 6, Sales and production subsidiaries 2) |

■Head Office

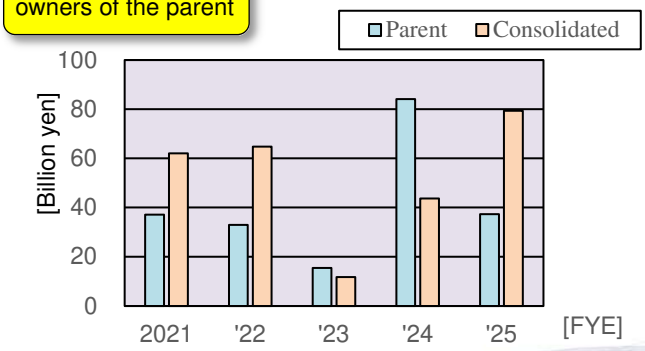
Number of employees



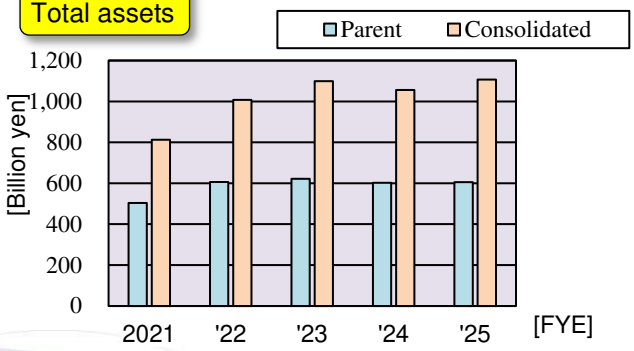

Revenue

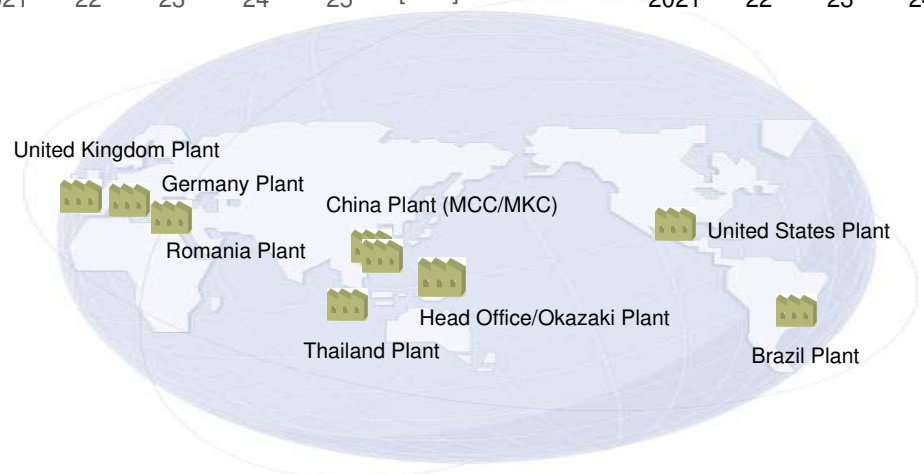



Profit attributable to owners of the parent




Total assets



# Top Message

## Aiming to create a “sustainable recycling-oriented society” that harmonizes the environment with the economy

Looking at the international economic situation during the fiscal year under review, the building and construction market recovery is lagging, while inflation slows in many countries and interest rates are cut. In addition, with ongoing tensions in Ukraine and the Middle East, Tariff Policy under the Trump Administration fueled concerns about the prospect of a recession and uncertainty about the outlook is further heightened.

In this situation, the Makita Group has focused on expanding its lineup of cordless products, including power tools and outdoor power equipment in the durable high-power “40Vmax Lithium-ion Battery” (XGT) series.

With respect to production, we worked to optimize manufacturing processes and reduce costs and to expand initiatives at individual plants to other plants, thereby improving the efficiency of the Group as a whole.
We also work to increase the level of the community-based and customer-oriented service framework in order to further strengthen trusting relationships with customers around the world. We strive to deepen and develop the market centered on XGT series.

The impact of climate change on society, such as frequent wind and flood disasters, is becoming more serious, and companies are playing an increasingly important role in realizing a decarbonized society. We have identified contributing to a decarbonized society as a material issue that should be prioritized and are stepping up our efforts. Therefore, the Group is currently working on the realization of a decarbonized society by focusing on cordless outdoor power equipment that does not emit exhaust gases during use as the next pillar of our future business in addition to power tools. In addition, with the goal of reducing our greenhouse gas (GHG) emissions, we have set targets for reducing GHG emissions from our business activities (Scope 1 and 2) by 50% by FY2030 from the FY2020 level and to net zero by FY2040 and reducing GHG emissions from the entire supply chain (Scope 3) to net zero by FY2050.
During the fiscal year ended March 2025, photovoltaic panels were installed at Saitama logistics center and Hyogo branch in Japan and more photovoltaic panels were added to an existing system at U.K. plant, and we promoted the use of renewable energy.
We will continue to work on the use of renewable energy and energy conservation in our business activities to achieve GHG emission reduction targets.

“Environmental Report 2025” is published with the objective of presenting the Company’s initiatives for environmental protection activities. I hope this report helps your better understanding for our activities.

June 25, 2025

President, Representative Director
Munetoshi Goto

# Environmental Management

## Corporate Philosophy

### Management Policy/Quality Policy

1. Makita strives to exist in harmony with society (a company that observes laws and regulations, acts ethically and never allows intervention of the anti-social organizations).
2. Makita values its customers (a market-driven company).
3. Makita is managed in a consistent and proactive manner (a company that strives to exist in perpetuity by adhering to a sound profit structure).
4. Valuing a stalwart corporate culture, Makita encourages each individual to perform to his or her highest level (a happy company).

### Code of Ethics

1. Honest and ethical conduct; no conflict of interest
2. Compliance with applicable laws and regulations
3. Full, fair, timely and understandable disclosure
4. Accountability for adhering to this Code
5. Enforcement mechanism
6. Approval for waiver of this Code

### Code of Conduct

1. Am I acting in accordance with ethical guidelines? (Would I be unashamed in front of anyone?)
2. Am I looking at things from the customer's point of view rather than the company's point of view? (Am I leaning more towards the customer than my supervisor or my colleagues?)
3. Am I acting and thinking independently and taking on challenges? (Am I caught up in past experiences and successes?)
4. Am I persistently improving and innovating technology? (Is there a reason we have to do it this way?)
5. When I am on site, do I respect the opinions there? (Do I accurately gather information and communicate adequately?)

### Long term Target: Strong Company

Makita has set itself the goal of contributing to the creation of sustainable society and consolidating a strong position in the industry worldwide as a global supplier of a comprehensive range of tools for creating comfortable homes and living environments, including cordless power tools, battery-operated outdoor power equipment and pneumatic tools.

## Basic Policy on Sustainability

1. As a global supplier of a comprehensive range of tools for creating comfortable homes and living environments, Makita will focus on solving environmental problems and other social issues through our main business, and work to achieve a sustainable society.
2. Makita aims to develop in harmony with society, by promoting corporate ethics and compliance, respect for human rights, protection of the environment, quality assurance, responsible procurement activities, etc. In particular, we consider carbon neutrality and other environmental problems to be issues of the highest importance.
3. Makita will engage in highly fair and transparent corporate management, thereby building strong relationships of trust with all our stakeholders.

## Our Commitment to SDGs

SDGs stands for Sustainable Development Goals. SDGs is a global initiative aimed at resolving social issues and creating a bright future, and it consists of 17 goals and169 targets to be achieved by 2030.
Our company's environmental protection activities are related to some of the goals of the SDGs. Therefore, through our commitment to environmental protection activities, we will contribute achieving SDGs.


## Initiatives for the TCFD Recommendations

As the effects of climate change on society, such as high winds and flooding, increase in frequency and severity, the role of companies in achieving decarbonization is becoming more important. Accordingly, we view climate change issues as a high-priority management challenge.
To this end, we are focusing on cordless outdoor power equipment (OPE) that does not emit exhaust gas during use and are actively working to reduce greenhouse gas (GHG) emissions by striving to reach the goal of virtually eliminating GHG emissions from our operations by fiscal 2040 (FYE 2041)
Recognizing the importance of these efforts as well as engaging in dialogue with our stakeholders regarding the impact of climate-related risks and opportunities on our business and other activities, we endorsed the recommendations of the TCFD (Task Force on Climate-Related Financial Disclosures) in 2021

## Policies to Address the Circular Economy

Rising demand for resources and energy and growing amounts of waste are becoming increasingly serious issues worldwide. In response, there is a global movement to transition from one-way economic and social activities to a circular economy that makes use of resources in sustainable ways. To achieve a circular economy, we are working toward a transition away from virgin resources and toward the sustainable procurement and use of renewable resources.
Specific activities of focus are shown below.

- Downsizing, lightening and extending service life of products
- Reduction of single-use plastics in our products packing
- Introducing biomass plastic bags and recycled resin materials
- Promotion of sustainable procurement of renewable resources in cooperation with business partners
- Promotion of recycling aimed at reducing waste at business sites
- Promotion of used battery recycling
- Reduction of discarded products through after-sales service and product design with consideration of repairability

## Environmental Vision


The "Go Green" slogan symbolizes Makita's commitment to continually providing new value as a comprehensive international supplier of tools.
We hope to always remain as a company that maintains a steady eye on society, challenging ourselves to create a "sustainable recycling-oriented society" that harmonizes the environment with the economy.

# Environmental Policy

## Basic Principles

As a global supplier of a comprehensive range of tools for creating comfortable homes and living environments, Makita is aiming to conduct a wide range of environmental protection activities, in order to contribute to having sustainable society and conservation of biodiversity.

## Policies

1. Enforcement of environmental administrative structure
   To conduct our business in an environmentally and friendly way, we will organize our environmental administrative structure on a global scale.
2. Continuous improvement and pollution prevention
   Makita will endeavor to continuously improve the quality of environmental protection activities and prevent from pollution.
3. Compliance with applicable laws and regulations
   Makita will comply with applicable laws, regulations and standards concerning the environment. Moreover, Makita will take preventive action against environmental pollution, based on our environmental principle.
4. Establishment and review of objectives and aims
   Makita will endeavor to fully understand environmental impacts we may cause and periodically review the environmental objectives and goals within the technically and economically possible range.
5. Reduction of environmental burden
   Makita endeavors to promote the following activities to reduce environmental burden.
   ◦Reduction of greenhouse gas ($CO_2$) emissions by conservation of resources and energy.
   ◦Reduction of industrial waste and promotion of waste reuse.
   ◦Replacement from substance of environmental concern and emission control.
   ◦Implementation of product assessment and development of environment-conscious products centered around cordless products at the stage of tool design and development
6. Disclosure
   Makita will make this environmental policy known to all of our employees through internal communication and will positively announce it to the public.

# Topics

## Our Commitment to Carbon Neutrality

### ■Shifting from engine-powered to battery-powered

In the past, the majority of OPE (Outdoor Power Equipment) was engine powered. However, while that provides superior power and stamina, the environmental impact of exhaust emissions has been a major issue. In recent years, global warming, which is one of the most serious environmental problems, has drawn particular attention from society. Our company is focusing on cordless OPE that do not emit exhaust gas when used, and contribute to solving environmental problems, particularly global warming.
Our company will contribute to the realization of a decarbonized society in the future by utilizing our battery and motor technologies cultivated through the manufacture of power tools, and accelerating shifting from engine-powered to battery-powered products by proactively developing and expanding sales of cordless products whose usability is comparable to that of engine-powered products.

### ■Sustainability Committee Established

The role of corporations in achieving a decarbonized society is becoming increasingly important, and in 2021 we established a new Sustainability Committee chaired by the President to promote carbon neutrality. In addition to setting targets to reduce greenhouse gas emissions, we will proceed with promoting initiatives to reduce emissions, including the use of renewable energy.

### ■Environmental Initiatives of Head Office, Okazaki plant and Logistics Centers

We are continuously working to reduce GHG emissions by upgrading to LED lighting, improving the efficiency of air conditioning and compressors, and reducing air leakage in our plants. Last year, in addition to previous initiatives, we installed photovoltaic panels on Saitama logistics center and new distribution building of Okazaki plant. We plan to continue installing photovoltaic panels in Japan and overseas and to switch to renewable energy sources for the electricity used in our office and facilities. [The photo shows the Saitama logistics center]

### ■Environmental Initiatives of Sales Offices in Japan

Photovoltaic panels are being progressively installed at our branches and sales offices in Japan, and installation has been completed at several sales offices.
[The photo shows the Hyogo branch office]

### ■Environmental Initiatives of Overseas Plants

We have plants in eight countries, and approximately 90% of our production volume is produced at our overseas locations. We are in the process of installing photovoltaic panels at plants overseas and will continue to install panels positively from now on.

### ■Environmental Initiatives of Overseas Sales Companies

We have established directly managed sales offices in approximately 50 countries around the world and are engaged in activities such as installing photovoltaic panels.
In FYE2025, photovoltaic panels were installed our sales subsidiary in Hungary and Finland.
Going forward, we will continue to actively install them at other overseas sales companies.

Our sales subsidiary in the Germany has completed construction of a geothermal heat pump in compliance with the new energy law in Germany, and the building, which was designed with energy conservation in mind, has a cooling and heating system that uses geothermal heat and lets in natural light. (Our sales subsidiary in the Netherlands is also making similar efforts.)


### ■Initiatives in the Supply Chain

Carbon neutral initiatives including the installation of photovoltaic panels are also being promoted at the company's suppliers.

### ■Using Environmentally Friendly Materials for Products and Packaging

To contribute to carbon neutrality, in FYE 2022 we began switching from conventional to biomass plastic bags in our product packaging. To help reduce waste plastic across society, in addition to biomass materials, we considered introducing recycled resin materials and began to install a portion of bags and cases made from these materials in FYE 2024.

MAKPAC case Type2 (A-60517)
By using recycled resin materials, we reduced the amount of raw materials used as well as GHG emissions.

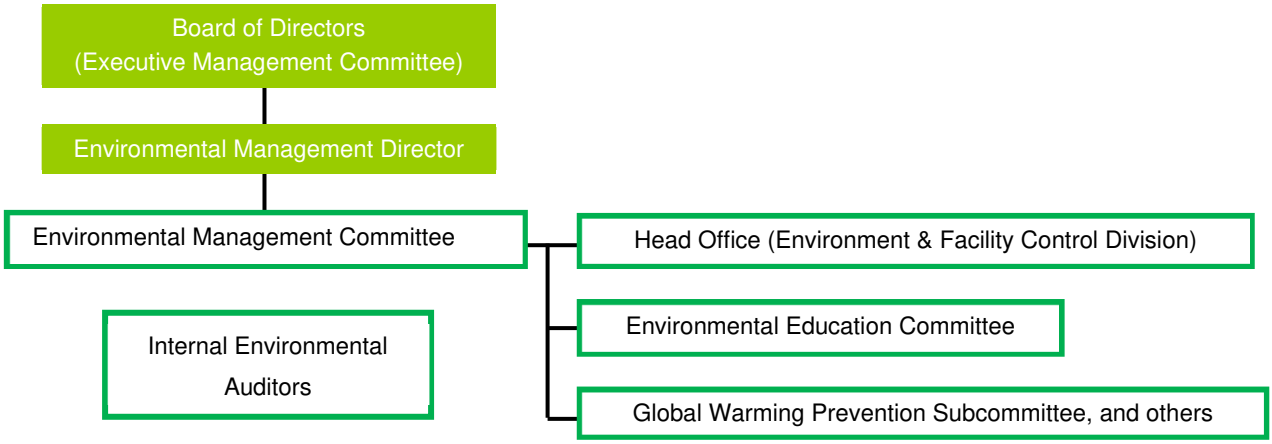

## Promoting the Elimination of Plastic

Due to concern about global environmental pollution in the form of plastic waste in the oceans and amid social efforts to reduce the consumption of single-use plastics, we are working to cut back on the volume of single-use plastics in our product packaging and thereby contribute to the realization of a sustainable society and the preservation of biodiversity. In addition to simplifying packaging, from FYE 2021, we have been reducing the use of plastic bags by devising better packaging materials. We plan to promote the elimination of plastic even further from now on, but when we use plastic due to changes in needs in association with the times, we will also promote activities that increase the rate of inclusion of recycled materials.

# Environmental Management System

## Environmental Management Promotion Framework

Recognizing environmental protection activities as a high-priority management challenge, we promote Environmental Management with the following framework.
We have the Environmental Management Committee as a body for deliberating and deciding on environmental protection activities. Environmental Management Director oversees this committee. We have also established one committee and five subcommittees under the umbrella of this committee, which promote specific environmental activities.



### ■Environmental Management Committee
The committee addresses Company-wide environmental targets and handles tasks ranging from policy and action discussions to recognition of activity outcomes.

### ■Environmental Education Committee
The committee plans environmental education for new employees / supervisors and reviews the texts for the education.

### ■Internal Environmental Auditors
The auditors check compliance with legal requirements, suitability of environmental management system, reduction of environmental risk, effective environmental impact reduction objectively. The audit is also useful for sharing the knowledge between departments.

## ISO14001

Makita has established and run its own environmental management system since 1998. For the purpose of leveraging that system as a tool for mitigating environmental burdens, our Head Office and Okazaki Plant first received ISO 14001 certification in 2007. In later years, our Nisshin Office and all of our overseas production bases received the certification and are now operating environmental management systems. We promote the protection of the environment at all of our business bases mentioned above and carry out activities, such as Internal Environmental Audits and environmental education, based on the requirements of the certification.

■ISO 14001 certification
All production bases have ISO 14001 certification. Except for production bases, Head Office and Nisshin Office in Japan have the certification.

| | | |
|---|---|---|
| JAPAN | AICHI | Head Office, Okazaki Plant, Nisshin Office |
| Overseas production bases | CHINA | Makita (China) Co., Ltd. / Makita (Kunshan) Co., Ltd. |
| | THAILAND | Makita Manufacturing (Thailand) Co., Ltd. |
| | UNITED STATES | Makita Corporation of America |
| | BRAZIL | Makita do Brasil Ferramentas Elétricas Ltda. |
| | UNITED KINGDOM | Makita Manufacturing Europe Ltd. |
| | GERMANY | Makita Engineering Germany GmbH |
| | ROMANIA | SC Makita EU SRL |

### ■Internal Environmental Audit
Internal environmental audits are conducted annually at all of the above ISO14001 certified bases (11 bases). We audit compliance of legal requirements, conformity of environmental management, and effectiveness in reducing environmental risks and environmental impact. Furthermore, audits serve to not only objectively audit departmental activities, but they are also useful for sharing knowhow among departments. Audit results are also reported to the president and other relevant parties.

# Environmental Accounting

1) Target Period: April 1, 2024 ~ March 31, 2025) Scope: Head Office, Okazaki Plant, Nisshin Office

## ■Environmental Conservation Cost

(Unit: thousand yen)

| Category | | Invest-ment | Cost | Total | Key Activity |
|---|---|---|---|---|---|
| Business area costs | Pollution Prevention Cost | - | 17,920 | 17,920 | ·Measurement of air and water quality, etc. |
| | Global Environmental Conservation | 204,773 | 374,041 | 578,814 | ·Installation of photovoltaic power generation systems (Including Saitama Distribution Center)<br>·Replacement of production equipment<br>·Adoption of electric vehicles<br>·Replacement of air conditioning equipment |
| | Resource Circulation Cost | 8,041 | 68,922 | 76,963 | ·Consignment of waste recycling and disposal |
| Upstream/Downstream Cost | | - | 17,244 | 17,244 | ·Consignment of container packaging recycling<br>·Collecting and recycling used batteries |
| Administration Cost | | - | 86,487 | 86,487 | ·Environmental education<br>·Expenses for Environmental Group's activity<br>·Maintenance of green area in Office and Plant |
| R&D Cost | | - | 3,288,645 | 3,288,645 | ·Research and development of environmentally friendly products |
| Social Activity Cost | | - | 128 | 128 | ·Participation in community activities |
| Environmental Remediation Cost | | - | 0 | 0 | ·Restoration related to groundwater and soil pollution |
| Total | | 212,814 | 3,853,387 | 4,066,201 | |

## ■Environmental Conservation Benefit

| Detail of Benefit | | Amount of Benefit | | | | | Economic Benefit (Unit: thousand yen) |
|---|---|---|---|---|---|---|---|
| | | Category | Unit | FYE2024 | FYE2025 | Difference | |
| Business area | Benefit Related to Resources Input into Business Activities | Energy consumption | kl | 4,948* | 5,240 | 292 | Reduction of energy consumption by energy saving activities |
| | | Water usage | $m^3$ | 92,517 | 95,736 | 3,219 | 8,161 (Reduction) |
| | Benefit Related to Waste or Environmental Impact Originating from Business Activities | GHG emissions | t-$CO_2$ | 9,172 | 8,979 | -193 | Reduction of waste treatment due to resource saving and recycling |
| | | Wastewater | $m^3$ | 67,489 | 87,349 | 19,860 | |
| | | Waste emission (Total waste generated) | t | 978 (2,992) | 1,017 (3,404) | 39 | 4,412 (Increased) |
| Upstream/ | Benefit Related to Goods and Services Produced from Business Activities | Battery Recycling | t | 38 | 34 | -4 | - |
| other | Sale of valuables | Total volume | t | 2,014 | 2,388 | 374 | Revenue from sales of valuable resources generated from business activities |
| | | | | | | | 70,926 |
| | | | | | | | Total: 74,675 |

*Energy usage for FYE 2024 has been recalculated in accordance with revisions to the Act on the Rational Use of Energy

# Our Commitment to Creating Environmentally Conscious Products

## Development of Environmentally Conscious Products

### ■Development of Products including New Environmental Technologies

We are working to reduce the size and weight of our products as a whole, as well as to increase their power and life by increasing the capacity of new technology motors (the DC brushless motor) and batteries, improving motor efficiency, and reducing the size and weight of power components that affect the mass of products. Furthermore, by utilizing our industry-leading battery charge and discharge technology and motor technology to promote manufacturing various rechargeable products (cordless and engineless products), we are contributing to improving user safety, convenience, and comfort, as well as reducing exhaust gas, noise, and fuel consumption. The 40Vmax series is one of the most important and powerful platforms for the future, which will further allow us to make various products cordless.

### ■Publication of Product Environmental Data Sheets

Since FYE 2011, we have been publishing quantitative data of the environmental performance of each of our products (product weight, noise level, the percentage of reusability and recyclability, renewable rate, efficiency, etc.) on our website, in order to give a better understanding of the environmental performance of our products.

## Green Procurement

### ■Supply Chain Management

In order to review the status of environmental activities of our suppliers, we conduct a questionnaire survey on environmental protection activities to our suppliers (e.g., to check whether they have acquired an environmental management system certification and review specific plants subject to laws and regulations).

### ■Compliance with Overseas Environmental Laws and Regulations (RoHS, REACH)

Substances regulated by environmental laws and regulations are defined as Makita Prohibited and Controlled Chemical Substances. In order to ensure compliance with the European RoHS Directive, we control chemical substances to conform to the RoHS Directive.
In order to ensure compliance with the European REACH regulations, we continuously issue a survey to our suppliers to obtain information on chemical substance content because substances of very high concern (SVHC) are regularly added to the list.

Makita Prohibited and Controlled Chemical Substances

| | No. | Substances | Threshold level |
|---|---|---|---|
| Prohibited Chemical Substances | 1 | Lead and its compounds | 1,000 ppm |
| | 2 | Mercury and its compounds | 1,000 ppm |
| | 3 | Cadmium and its compounds | 100 ppm |
| | 4 | Hexavalent Chromium and its compounds | 1,000 ppm |
| | 5 | Polybrominated biphenyls (PBBs) | 1,000 ppm |
| | 6 | Polybrominated diphenyl Ethers (PBDEs) | 1,000 ppm |
| | 7~10 | Bis(2-ethylhexyl) phthalate (DEHP), Butyl benzyl phthalate (BBP), Dibutyl phthalate (DBP), Diisobutyl phthalate (DIBP) | 1,000 ppm (each substance) |
| | 11 | Asbestos | Intentionally added |
| | 12 | Poly chlorinated Biphenyls (PCBs) | Intentionally added |
| | 13 | "Total of lead, mercury, cadmium, hexavalent chromium" | 100 ppm for packaging material |
| | 14 | Restricted substances in Annex XVII of EU REACH Regulation | Conditions of restriction is specified for each substance |
| Controlled Chemical Substances | | SVHC in EU REACH Regulation | 1,000 ppm |

# Environmentally Conscious Products

We design all of our products with due consideration for the environment. This section introduces some of our new products launched in FYE 2024 that contribute to solving environmental problems, improving the working environment, and improving working efficiency.

Related SDGs


## 40Vmax Battery Line-up

**Good balance between high power and longer-life of batteries by our unique new system (optimum power supply system and optimum charging system)**

### Cordless Impact Wrench
**TW010G**

We realized equivalent torque to an air-powered model using a high-power brushless motor and the comfortable workability unique to cordless tools.

### Cordless Circular Saw
**HS013G**

This tool can cut 150 mm beams and other thick materials in one stroke with high power equivalent to an AC model by adopting a high-power brushless motor. (World's largest saw blade outer diameter 415 mm)

### Cordless Pole Hedge Trimmer
**MUN001G**

This trimmer can cut thick branches up to a maximum of 20 mm in diameter due to high power equivalent to a 23 mL class engine model and the adoption of a thick blade.

### Cordless Belt Sander
**BS001G**

We realized greater power than an AC model by adopting a high-power brushless motor. We optimized the weight balance of this tool to reduce inconsistent sanding.

### Cordless Cleaner
**CL004G**

We mounted an electric rotating brush on this cleaner that rakes out fiber waste entangled in carpets to make carpet cleaning in places like hotels and offices more efficient.

### Cordless Power Cutter
**CE004G**

Lightweight, compact, high speed and powerful cutting. This cutter can also be used indoors and underground because it does not emit exhaust gas.

### Cordless Stapler
**ST003G**

We realized high power and low recoil hitting operation by adopting a flywheel. This stapler is hose-less so floor materials do not get dirty due to adhesive on the hose.

### Battery Powered Random Orbit Sander
**BO001CG**

We realized lighter weight by separating the battery from the body of the sander using a connector and better sanding force than AC or air-powered models with a high-power brushless motor.

## 18V Battery Line-up

### Cordless Pressure Washer
**MHW180D**

This washer is a lightweight handy-gun type with excellent handling that can carry out various cleaning operations around the house. Operation in places without a water supply is possible if the self-priming function is used.

# Makita's Cordless Products that Contribute to Solving Social Issues

## ■Solving the Labor Shortage and Improving the Working Environment

### <Battery Powered Wheelbarrow>

Japan’s agriculture is facing a serious labor shortage due to heavy labor and the aging population. It is said that 60% of agricultural work involves carrying tasks, and the wheelbarrow used for carrying loads strain the shoulders and back due to uneven surfaces. There are engine-powered transport vehicles, but you sometimes need to worry about the noise when using them early in the morning, and they take a long time to start up, need fuel (e.g., gasoline) to run, and generate exhaust gas emissions.

On the other hand, the CU180D battery powered wheelbarrow is powered by an 18V battery, which is a standard battery for other cordless tools. As it can be used in the same way as a wheelbarrow and is motor assisted, even elderly people and women can carry heavy loads with less power.

Both the CU601D and CU602D rechargeable transporters with a battery-powered cargo bed for raising and lowering were added to the lineup from 2023.

Related SDGs


### <Cordless Fan Jacket>

Due to global warming, extremely hot days are increasing, and working in a hot environment increases strain on the body and the risk of heat stroke.

The cordless fan jacket is a jacket with small fans that circulate air through the jacket to dry sweat and cool the body with the heat of vaporization. This is an item for preventing heat and can be used in places like outdoors where air conditioners or fans cannot be used.

Related SDGs


<Robotic Cleaner>

Cleaning large areas, such as offices, stores, and warehouses, requires manpower. In addition, in factories where manufacturing machines are lined up, there are many areas that cannot be cleaned manually unless the machines are stopped for safety.

The robotic cleaner can automatically clean areas that require cleaning by, for example, doing work that requires bending over, which puts a strain on the back, and in very large areas. There is no need to turn on lights for cleaning or stop machines because people do not go near the manufacturing machines.

## ■Disaster Preparedness

< Disaster Prevention Combo Kit >

In recent years, due to frequent natural disasters caused by global warming, cordless products have attracted attention in terms of early recovery from disasters and disaster preparedness. Our disaster prevention combo kit, which is useful in case of a disaster, includes in the package a light needed in case of a power failure at night, a radio and a television to obtain correct information, and a battery and charger. It also includes a light that can charge a smartphone by connecting a USB cord.

Related SDGs


<Rechargeable Rescue Products Series>

· Changing firefighting and disaster reconstruction products from engines to charging

These products have good starting performance, can be turned on and used quickly with one touch and can be used anywhere, including indoors or underground, because they emit no exhaust gas. Unlike engine-powered products, these products are not affected by the environment of use and can always work at high power even if there is a lack of oxygen. Because they do not require fuel, maintenance is easy, batteries can be replaced quickly, and they help a quick response at times of disaster.

Related SDGs


## ■Sustainable Society

<Cordless Outdoor Power Equipment>

In the past, most chainsaws and mowers used outdoors were engine powered. Engine-powered products are powerful and can be used for many hours, but because they generate exhaust gas emissions and noise, there are time and locational constraints on using them, and they are not easy to use because they need gasoline. The cordless OPE is an environmentally friendly product for workers and the environment, including animals and plants, because it can be used just like an engine-powered product, is low noise, and does not generate exhaust gas emissions.

Related SDGs

# Environmental Action Plan and Achievements

## Environmental Performance

### Domestic Business Base

| Category | major index | unit | *Office /Plant | FYE 2021 | FYE 2022 | FYE 2023 | FYE 2024 | FYE 2025 | Related page |
|---|---|---|---|---|---|---|---|---|---|
| Energy consumption | Crude oil equivalent energy | kl | 1 | 6,556 | 7,522 | 6,507 | 5,586 | 5,886 | P.19 |
| | Intensity (The value in FYE2010 is taken as 100) | | | 80.7 | 75.1 | 71.0 | 58.3 | 56.4 | |
| | Year - on - year reduction rate | - | | -6.9 | 6.9 | 5.5 | 17.9 | 3.2 | |
| Greenhouse gas | GHG emissions in offices and Plant | t-$CO_2$ | 1 | 13,693 | 14,550 | 13,801 | 14,023 | 13,841 | P.19 |
| | Intensity per amount of sales | t-$CO_2$/100 mil. yen | | 3.6 | 2.7 | 3.3 | 4.4 | 3.2 | |
| Water consumption | Water Usage | $m^3$ | 1 | 100,262 | 117,000 | 112,095 | 102,477 | 105,124 | P.20 |
| | Intensity per amount of sales | $m^3$/100 mil. yen | | 26.5 | 21.8 | 27.0 | 31.9 | 24.2 | |
| Chemical substances | PRTR law (handling amount) | kg | 2 | 30,717 | 38,165 | 24,845 | 27,302 | 28,552 | P.19 |
| | PRTR law (release and transfer amount) | kg | | 20,612 | 25,824 | 16,594 | 17,890 | 19,756 | |
| | Intensity per amount of sales | kg/100 mil. yen | | 5.5 | 4.8 | 4.0 | 5.6 | 4.5 | |
| Waste | Total amount of waste generated | t | 2 | 5,022 | 5,907 | 3,864 | 2,992 | 3,404 | P.20 |
| | Intensity per amount of sales | t/100 mil. yen | | 1.3 | 1.1 | 0.9 | 0.9 | 0.8 | |
| | Final disposal amount | t | | 9.0 | 11.4 | 6.2 | 5.8 | 5.5 | |
| | Final disposal rate | % | | 0.18 | 0.19 | 0.16 | 0.19 | 0.16 | |

### Total of Overseas Plants

| Category | major index | unit | *Office /Plant | FYE 2021 | FYE 2022 | FYE 2023 | FYE 2024 | FYE 2025 | Related page |
|---|---|---|---|---|---|---|---|---|---|
| Greenhouse gas | GHG emissions | t-$CO_2$ | 3 | 57,656 | 46,551 | 32,391 | 24,444 | 28,350 | P.19 |
| | Intensity per amount of sales | t-$CO_2$/100 mil. yen | | 14.4 | 7.8 | 7.2 | 6.8 | 6.1 | |
| Water consumption | Water Usage | $m^3$ | | 308,328 | 317,185 | 251,728 | 201,913 | 219,543 | P.20 |
| | Intensity per amount of sales | $m^3$/100 mil. yen | | 76.8 | 52.8 | 56.1 | 56.0 | 47.1 | |
| Chemical substances | Amount of chemical substances | t | | 311 | 380 | 189 | 189 | 210 | - |
| | Intensity per amount of sales | kg/100 mil. yen | | 77.5 | 63.3 | 42.2 | 51.1 | 45.0 | |
| Waste | Total amount of waste generated | t | | 24,289 | 29,957 | 17,964 | 13,727 | 15,260 | P.20 |
| | Intensity per amount of sales | t/100 mil. yen | | 6.1 | 5.0 | 4.0 | 3.7 | 3.3 | |
| | Final disposal amount | t | | 758 | 1,399 | 1,073 | 823 | 461 | - |
| | Final disposal rate | % | | 3.1 | 4.7 | 6.0 | 6.0 | 3.0 | |

### Total of Global

| Category | major index | unit | *Office /Plant | FYE 2021 | FYE 2022 | FYE 2023 | FYE 2024 | FYE 2025 | Related page |
|---|---|---|---|---|---|---|---|---|---|
| Greenhouse gas | GHG emissions (Scope 1, 2) | t-$CO_2$ | 4 | 89,673 | 78,899 | 65,533 | 57,071 | 60,016 | P.18 |
| | Intensity per amount of sales | t-$CO_2$/100 mil. yen | | 14.7 | 10.7 | 8.6 | 7.7 | 8.0 | |

*Office/Plant 1: Domestic business base (Head Office, Okazaki Plant, Nisshin Office and Sales Offices, Logistics Centers)

2: Domestic business base (Head Office, Okazaki Plant and Nisshin Office)

3: Overseas Plants 4: Domestic and Overseas business base

CO2 calculation based on GHG protocol standards was changed in FYE 2021.

The energy consumption for FYE 2024 has been recalculated in accordance with the revision of the Energy Conservation Act.

## Resource Input and Environmental Burden Emitted (Material Balance)

In order to engage in activities ranging from the development to production and sales of power tools, OPE, air tools, and household equipment, including those that are cordless, our company uses energy and water resources such as electricity and fuel, and resources as raw materials and parts (input), and discharges greenhouse gases ($CO_2$), chemical substances, wastewater and waste (output). The table below shows the amount of energy and resources used, as well as the number of substances with environmental impact discharged in the process of our company's business activities, from development to recovery, and we use this data to promote environmentally conscious business activities.

### FYE 2025 achievements

#### RESOURCE INPUT

■Energy Consumption
- Electricity **102,095** MWh
- *Incl renewable energy **13,112** MWh
- District heating **967** MWh
- Fuel **88,670** MWh
- Solar power generation **4,653** MWh

●Water Usage **325 x10³** $m^3$

●Chemical Substances **697** t

●Raw Materials
- Metal **28,011** t
- Non-metal **355** t

●Parts
- Metal parts **10,372** t
- Plastic parts **30,567** t
- Electrical parts **8,112** t

IN

Makita group

OUT

#### ENVIRONMENTAL BURDEN EMITTED

■Total Production Volume **29.36** mil. Units

■GHG Emissions **60,016** t-$CO_2$

●Wastewater **314 x10³** $m^3$

▲BOD* **9.6** mg/l

●Chemical Substances
(Release and Transfer Amount)
- Styrene **201** t
- Toluene **5** t
- Xylene **5** t
- Ethylbenzene **3** t

◆Waste Emissions **18,664** t

◆Final Disposal Amount **466** t

▲Valuable Resources Generated **2,387** t

▼Batteries Recycling **34** t

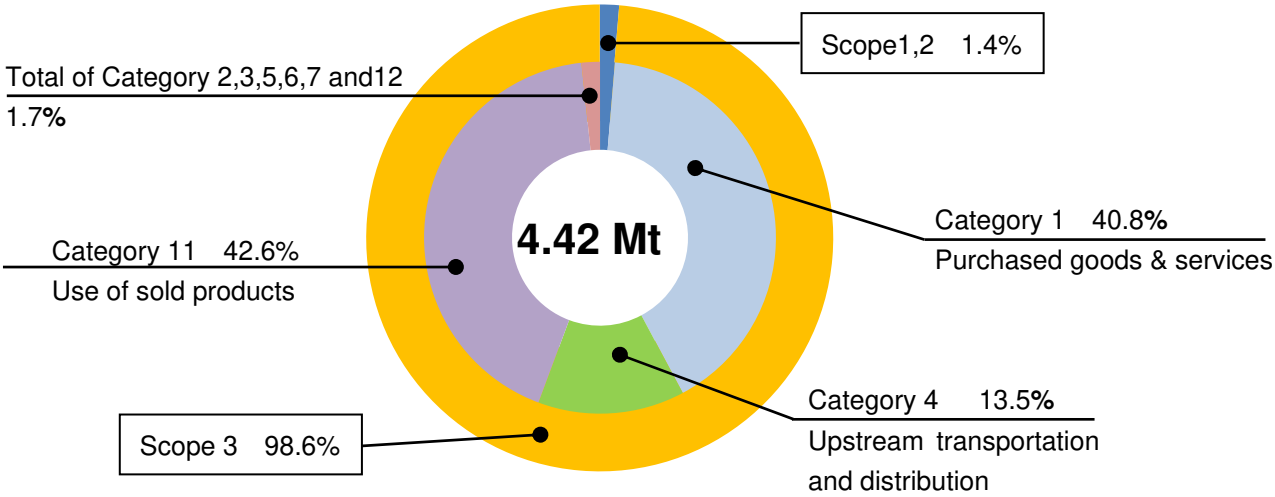
Scope: ■Domestic and Overseas Business Base
- ●Domestic Business Base and Overseas Plants
- ◆Domestic and Overseas Plants
- ▼Domestic Business Base
- ▲Domestic Plants

Regarding raw materials and parts, items mainly used in processing and manufacturing at plants are counted.

*Chemical substances: mixtures that contain Styrene, Xylene and Toluene.
*Biochemical oxygen demand: One of the indicator of water pollution

## GHG Emissions throughout the Supply Chain

With reference to the international standards for calculating greenhouse gas emissions “GHG Protocol”, we calculated GHG emissions from our business activities (Scope 1 and 2) and GHG emissions from other companies related to our business activities (Scope 3).
As emissions in Category 11 (Use of Sold Products) account for approximately 43% of total emissions across the entire supply chain, we will focus on developing environmentally conscious products.




| Categories | | GHG Emissions in FYE2024 | |
|---|---|---|---|
| | | t-$CO_2$ | Remark |
| Scope 1 | | 19,938 | |
| Scope 2 | | 40,078 | |
| Scope 3 Breakdown | | | |
| Category 1 | Purchased goods & services | 1,807,250 | |
| Category 2 | Capital goods | 34,527 | |
| Category 3 | Fuel-and-energy-related activities not included in Scope 1 or Scope 2 | 11,354 | |
| Category 4 | Upstream transportation and distribution | 597,024 | |
| Category 5 | Waste generated in operations | 2,258 | |
| Category 6 | Business travel | 2,300 | |
| Category 7 | Employee commuting | 7,242 | |
| Category 8 | Upstream leased assets | - | This category does not apply to Makita business. |
| Category 9 | Downstream transportation and distribution | - | This category does not apply to Makita business. |
| Category 10 | Processing of sold products | - | This category does not apply to Makita business. |
| Category 11 | Use of sold products | 1,884,747 | |
| Category 12 | End of life treatment of sold products | 17,545 | |
| Category 13 | Downstream leased assets | - | This category does not apply to Makita business. |
| Category 14 | Franchises | - | This category does not apply to Makita business. |
| Category 15 | Investments | - | This category does not apply to Makita business. |

## FYE 2025 Achievements Based on Our Environmental Action Plan

In order to promote the four environmental impact reduction initiatives, which are set out in the Environmental Policy, namely preventing global warming, promoting waste reduction and recycling, substitution and emission control of substances with environmental impact, and providing environmentally conscious products, we implement activities based on the Environmental Action Plan.

### Environmental Action Plan

| Target | Action | Achievement in FYE 2025 |
|---|---|---|
| Preventing global warming (Reduction of GHG emissions) | Reduce company-wide energy consumption intensity by over 1% year on year | Energy consumption intensity decreased by 3.2% year on year. |
| Promoting waste reduction and recycling | Continue our company's slogan "Zero Waste, Zero Emissions." (Below the final disposal rate of 0.5%) | Below the final disposal rate of 0.16% |
| Substitution and emission control of substances with environmental impact | Promoting proper management of chemical substances | Continued necessary actions for EU RoHS Directive and EU REACH Regulation |
| Providing environmentally conscious products | Promote to shift to cordless and engineless | Promoted developing and expanding sales for environmentally friendly battery operated products |

## Targets related to GHG Emissions

The Makita Group has set goals to reduce GHG emissions from its own business activities (Scope 1 and 2) to virtually zero by fiscal 2040 (FYE 2041) and from its entire supply chain (Scope 3) to virtually zero by fiscal 2050 (FYE 2051). The mid-term target for Scope 1 and 2 is to halve the fiscal 2020 (FYE 2021) level by fiscal 2030 (FYE 2031).

### Targets and results related to GHG emissions (t-$CO_2$)

| | Fiscal 2020 (FYE 2021) results | Fiscal 2021 (FYE 2022) results | Fiscal 2022 (FYE 2023) results | Fiscal 2023 (FYE 2024) results | Fiscal 2024 (FYE 2025) results |
|---|---|---|---|---|---|
| Scope 1,2 | 89,673 | 78,899 | 65,533 | 57,071 | 60,016 |
| Scope 3 | 6,006,569 | 7,264,652 | 5,556,933 | 3,933,618 | 4,364,237 |

| | Fiscal 2030 (FYE 2031) targets | Fiscal 2040 (FYE 2041) targets | Fiscal 2050 (FYE 2051) targets |
|---|---|---|---|
| Scope 1,2 | 44,836 | Virtually zero | |
| Scope 3 | --- | --- | Virtually zero |

# Environmental Initiatives in Our Business Activities

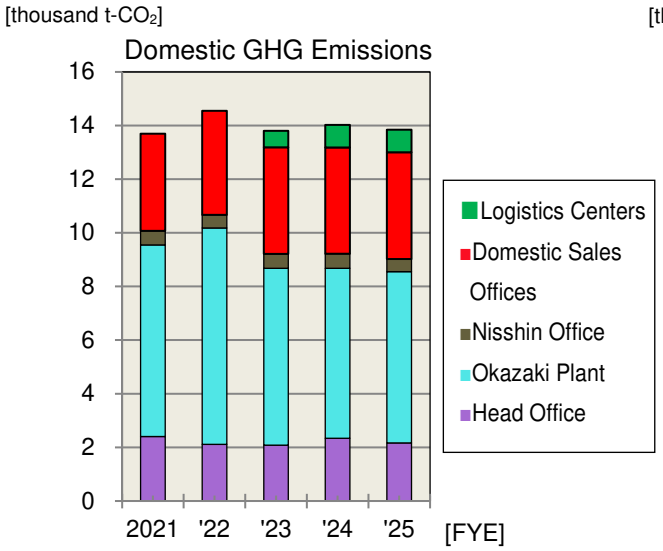
Based on the fundamental principles of creating clean plants and environmentally friendly offices, and preserving the environment from a global perspective, our company not only complies with laws and regulations, but is also working to reduce the environmental impact of our business activities by reducing the use of energy and water resources, and the emissions of chemical substances and waste.

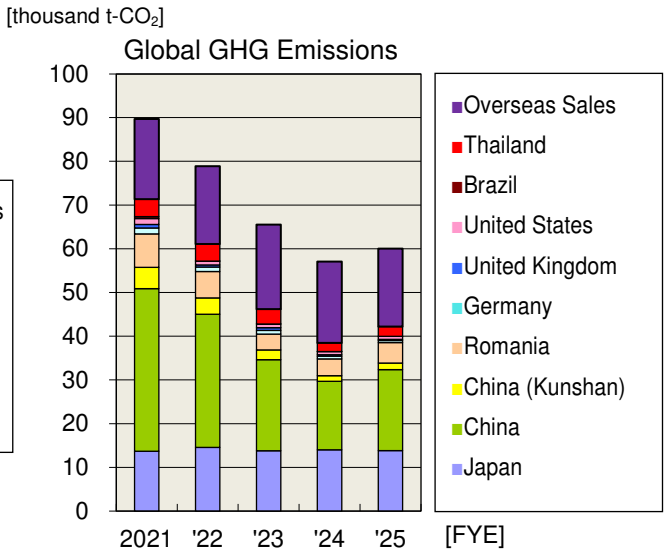
## Global Warming Prevention

Related SDGs

### ■GHG Emissions

GHG emissions from all our domestic business bases decreased by 1.3% year on year to 13,841 tons. On a global basis, GHG emissions increased by 5.2% year on year to 60,016 tons. This fiscal year, we installed photovoltaic panels at our Saitama Distribution Center and our Hyogo branch in Japan, and installed additional panels at our plant in the U.K.

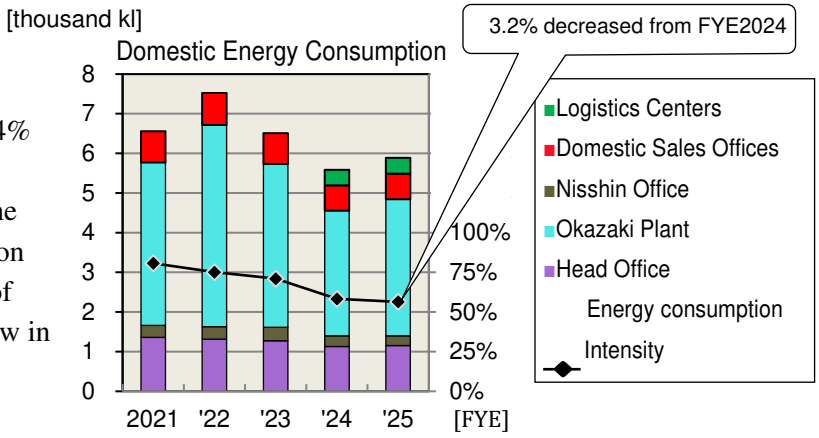



*Added overseas sales companies from 2021FYE

### ■Total Energy Consumption

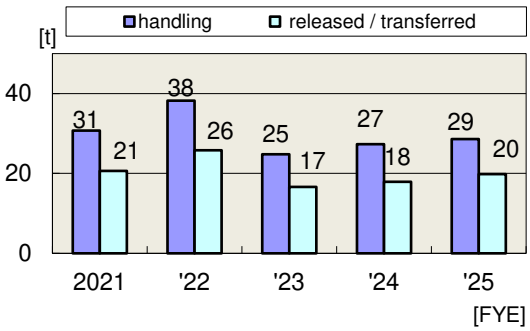
Total energy consumption by all our domestic business bases increased by 5.4% year on year to 5,886 kiloliters. Energy consumption intensity is decreasing in the long term. We reduce energy consumption systematically to achieve the reduction of 1% required by Energy Conservation Law in Japan.




## Management of Chemical Substances

### ■The Amount of Chemical Substances Released and Transferred

The graph on the right shows the trends in the handling amount and the released and transferred amount of Class I designated chemical substances (including specific designated chemical substances) designated by the PRTR law.

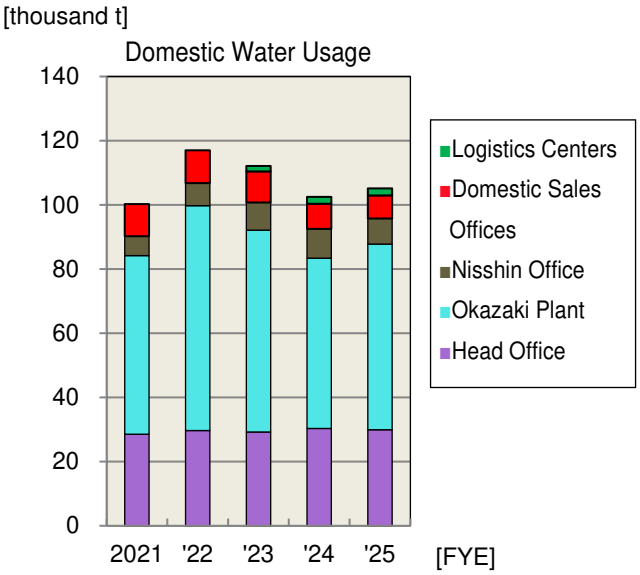


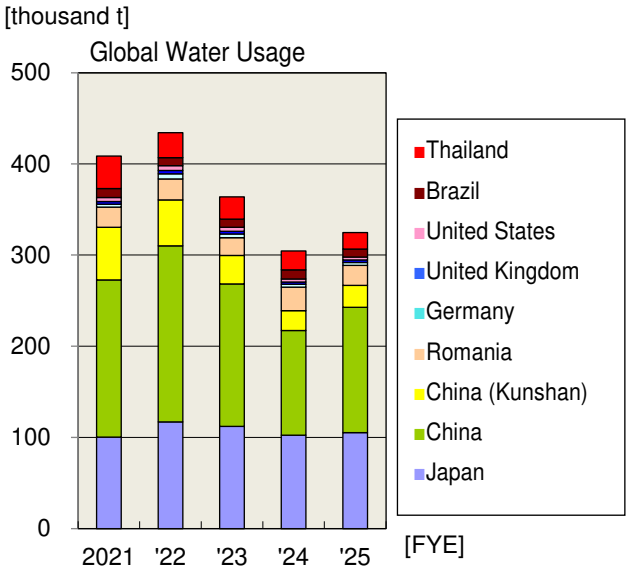
## Water Usage

Related SDGs

### ■Water Resource Input

As for our domestic business bases, volume increased by 2.6% year on year to 105,124 tons. On a global basis, volume increased by 6.7% to 324,668 tons.



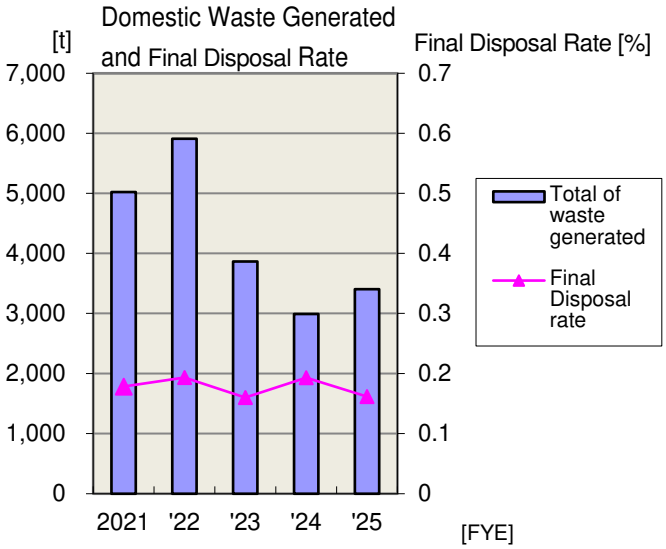



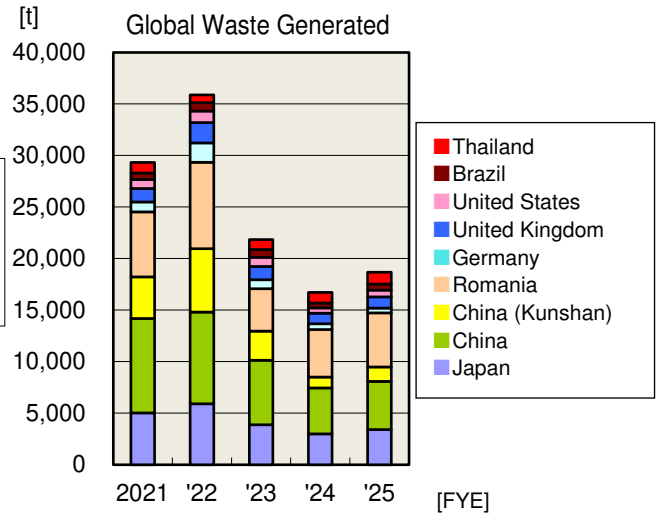

## Reduction of Emissions

Related SDGs

### ■The Total Volume of Waste Generated and Final Disposal Rate

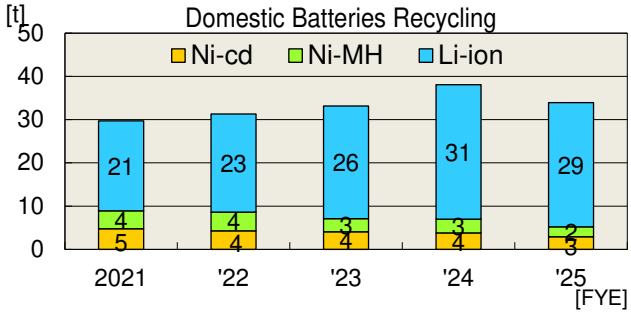
The total volume of waste is linked to production volume. The final disposal rate of our domestic business bases (Head Office, Okazaki Plant and Nisshin Office) has consistently been below the final disposal rate of 0.5%, which is a target under our company's slogan "Zero Waste, Zero Emissions."




### ■Recycling of Small Secondary Batteries

Based on the Act on the Promotion of Effective Utilization of Resources, we, as a recycling member of JBRC (Japan Portable Rechargeable Battery Recycling Center), are voluntarily collecting and recycling small secondary batteries, and our 130 offices in total, which include 129 sales offices (as of March 31, 2025) and Head Office, are registered as collection points.



# Environmental Communication with Local Communities

## Social Contribution Activities for Local Communities

### ■Volunteer Cleanup Activities

Head Office recruits employees to participate in cleanup activities in the area in May and October each year as part of Anjo City's beautification campaign. Also, at Okazaki Plant, we clean the promenade on the east side of the plant premises. We will continue to participate in local activities and actively engage in environmental protection activities.

Cleaning around the Head Office (Oct-2024)

Cleaning the east side promenade of the plant (May-2024)

## Our Commitment to Preventing Environmental Risks

### ■Compliance with Environmental Regulations

In FYE 2025, there were no major revisions to environmental laws and regulations related to our company. Our company complies with environmental laws and regulations. And we did not receive any environment-related complaints.

In July 2024, an accident occurred in which foam was released from temporary treatment facilities at Okazaki Plant. We submitted an accident report to the authorities and related organizations and implemented improvement measures.

### ■PCB Waste Management and Handling

In FYE 2025, our company do not have any stored PCB (polychlorinated biphenyl) waste.

In the future, we will systematically dispose of low-concentration PCB-contaminated waste electrical equipment that is generated when transformers and other power receiving equipment are upgraded.

### ■Conservation of Biodiversity

Our company is committed to conserving biodiversity company-wide by incorporating the phrase "aiming to conduct a wide range of environmental protection activities, in order to contribute to conservation of biodiversity" in the basic principles of our Environmental Policy.

We basically believe that all our environmental activities, including those aimed at reducing the environmental impact of our business activities by, for example, preventing global warming and reducing waste, lead to the conservation of biodiversity, and we promote such activities. Specific examples of such activities include promoting the greening of plant sites and making our water quality standards on water discharged into public water area stricter than laws and ordinances.

In addition, the Okazaki Plant's new distribution building, completed in 2021, is planted with indigenous species such as benthamidia japonica, machilus thunbergii, prunus yedoensis, weeping cherry, rhododendron indicum, and podocarpus macrophyllus.

# Environmental History

(Letter in Green; Our History of Approach on Environment)

| | |
|---|---|
| Mar 1915 | Founded Makita Electric Works (proprietorship) in Nagoya City. Began selling and repairing lighting equipment, motors, and transformers. |
| Dec 1938 | Incorporated the proprietorship's business form and established Makita Electric Works, Inc. |
| Apr 1945 | Moved the plant, in an attempt to avoid air raid, to the current head office in Sumiyoshi-Cho, Anjo-City. |
| Jan 1958 | Started marketing portable electric planers, the first product in Japan. |
| May 1962 | Changed the trade name to Makita Electric Works, Ltd. |
| Jul 1970 | Established Makita U.S.A Inc. |
| Jul 1970 | Established a new facility, Okazaki plant. |
| Jun 1981 | Established Makita Brazil Ferramentas Elétricas Ltda., and started production. |
| Sep 1984 | Established Makita Corporation of America. (Plant in the U.S.A, started production from Jan.1985) |
| Dec 1989 | Established Makita Manufacturing Europe Ltd. (Plant in the U.K, started production from Jul.1991) |
| Jan 1991 | Acquired Sachs Dolmar GmbH, chain saw manufacturer. (Plant in Germany) |
| Apr 1991 | Changed the name to Makita Corporation. |
| Apr 1992 | Opened Nisshin Branch |
| Apr 1992 | Started collection of Ni-Cd batteries. |
| Mar 1993 | Settled on Makita's global environment charter. (This year is called Makita's environment first year.) |
| Jul 1993 | Held the first meeting on environment. |
| Dec 1993 | Established Makita (China) Co., Ltd. (MCC, plant in China, started production from Jul.1995) |
| Dec 1993 | Settled on Makita's environmental voluntary plan. (Started environmental activities such as ozonosphere protection, measures for controlling global warming and industrial waste and using effective resources.) |
| Sep 1995 | Established Makita Ichinomiya (MIC) |
| Nov 1997 | Explanation concerning approach on global environment to all the foreign subsidiaries at Makita world meeting. |
| Apr 1998 | Started Makita's Environmental Management System. |
| Nov 1998 | Settled an environmental meeting at Makita world meeting. |
| Dec 1998 | Issued the first environmental report. |
| Jan 1999 | Started environmental internal audit. |
| Nov 2000 | Established Makita (Kunshan) Co., Ltd. (MKC, plant in Kunshan, China, started production from Jun.2002) |
| Mar 2002 | Received the award for recycling from the organization about clean of Gwinnett County in Georgia (Plant in the U.S.A) |
| Oct 2002 | Started corresponding to WEEE, RoHS. (Environmental regulations in Europe) |
| Apr 2003 | Finished construction of new buildings of headquarters. |
| Nov 2003 | Received the gold award of Green Apple Award about wastes management (Plant in the U.K.) |
| Apr 2004 | Set up "special meeting for compliance with European environmental regulations." |
| Jul 2004 | To comply with European environmental regulation, the first XRF analysis device was brought. |
| Oct 2005 | Announced the establishment of plant in Romania. (MMR, which started production from April 2007) |
| Jan 2006 | Started "Makita World Meeting" about environment (Makita overseas plants and MIC participated) |
| Jan 2006 | Acquired nailer business from Kanematsu-NNK Corp. |
| Feb 2006 | Finished construction of new building in Okazaki plant. |
| Jul 2006 | Participated in "Team Minus 6%,"the national CO2 reduction campaign against global warming. |
| Jul 2006 | To add earthquake-proof construction, started rebuilding part of Okazaki plant. |
| Feb 2007 | Makita world meeting: held environmental meeting with foreign plants and MIC. |

| | |
|---|---|
| May 2007 | Made Fuji Robin Industries Ltd. a consolidated subsidiary. (Changed the name to Makita Numazu Corp. or MNC) |
| Jun 2007 | Finished rebuilding of Okazaki plant. |
| Jul 2007 | Makita Corporation (headquarters and Okazaki plant) acquired ISO14001 certificate from BSI. |
| Dec 2007 | Broke up Makita Ichinomiya (MIC) and merged the function with headquarters and Okazaki plant. |
| Jan 2008 | Started operation of new buildings in headquarters. |
| Oct 2008 | Finished construction of MBR second plant in Brazil. |
| Oct 2008 | MMR (plant in Romania) acquired ISO14001 certificate from LRQA. |
| Nov 2008 | MCC and MKC (plants in China) acquired ISO14001 certificate from CQC. |
| Jan 2009 | Finished production in Makita Canada and merged with MCA in the U.S.A. |
| May 2009 | Finished construction of new building for logistics dept. in Okazaki plant. |
| Jul 2009 | MME (plant in the U.K.) acquired ISO14001 certificate from BSI. |
| Aug 2009 | Closed Atsugi office and merged the function with the headquarters and Okazaki plant. |
| Oct 2009 | Opened Tokyo Technical Center. |
| Dec 2009 | MCA (plant in the U.S.A.) acquired ISO14001 certificate from UL. |
| Jan 2010 | Dolmar (plant in Germany) acquired ISO14001 certificate from SGS. |
| Mar 2010 | MBR (plant in Brazil) acquired ISO14001 certificate from BSI. |
| Jun 2010 | Joined “Turn off the light” campaign for CO2 reduction in Japan |
| Oct 2010 | Supported COP10 (Conference of the Parties) in Nagoya. |
| Mar 2011 | Established Makita Manufacturing Thailand. |
| Apr 2013 | Absorbed and merged Makita Numazu Corp. |
| Mar 2014 | Closed Numazu office and merged the function with the headquarters and Okazaki plant. |
| May 2014 | Started the rebuilding work for Okazaki plant “building-E” in order to boost the strength against earthquakes |
| May 2014 | Started the demolition work and soil contamination investigation for former Numazu branch |
| Dec 2014 | Completed the demolition work and soil improvement work for former Numazu branch |
| Mar 2015 | 100th anniversary of Makita Corporation |
| Aug 2015 | Completed the rebuilding work for Okazaki plant “building-E” |
| Aug 2015 | Completed the soil contamination investigation for former Numazu branch |
| Dec 2015 | Completed the soil improvement work for former Numazu branch |
| Jan 2016 | Started the groundwater monitoring for former Numazu branch |
| Sep 2016 | Closed Tokyo Technical Center |
| Jan 2018 | Completed the groundwater monitoring for former Numazu branch |
| Feb 2018 | Completed the countermeasure based on the law regarding soil contamination for former Numazu branch |
| Feb 2018 | Received the silver award of “Aichi Environmental Award 2018” in Japan for advanced environmental technology of Makita products |
| Feb 2018 | MMT (plant in Thailand) acquired ISO14001 certificate from Bureau Veritas. |
| Mar 2019 | Made Amadera Kuatsu Kogyo one of Makita group’s subsidiaries |
| Apr 2019 | Started the construction work for new distribution building in Okazaki plant |
| Jul 2019 | Completed the construction work for the expansion of the factory (Plant in Romania) |
| Jan 2020 | Started the construction work for No.4 factory (Plant in China) |
| Oct 2020 | Started the construction work for new “building-D” of Head Office in Japan |
| Oct 2020 | Announced to discontinue the manufacture of engine products in March 2022 |
| Dec 2020 | Completed the construction work for new distribution building in Okazaki plant |
| Aug 2021 | Established a Sustainability Committee in Head Office in Japan |
| Sep 2021 | Completed the construction work for Saitama Logistics Center in Japan |
| Dec 2021 | Completed the construction work for new distribution building in Germany plant |
| | Completed the construction work for No.4 factory (Plant in China) |
| Feb 2022 | Completed the construction work for new “building-D” of Head Office in Japan |

| | |
|---|---|
| Feb 2022 | Newly set targets for reducing greenhouse gas (GHG) emission at Sustainability Committee in Head Office in Japan |
| Mar 2022 | Terminated production of engine-powered equipment |
| Aug 2022 | Installation of photovoltaic panels at plant in China |
| Oct 2022 | Completed the construction work for Okayama Logistics Center in Japan |
| Dec 2022 | Completed the construction work for the expansion of the factory (Plant in Thailand) |
| Dec 2022 | Installation of photovoltaic panels at plant in the UK. |
| Jan 2023 | Installation of photovoltaic panels at plant in Thailand |
| Aug 2023 | Installation of photovoltaic panels at distribution building of Okazaki plant in Japan |
| Mar 2024 | Installation of photovoltaic panels at “building-C” of Head Office in Japan |
| Nov 2024 | Installation of photovoltaic panels at Saitama Logistics Center in Japan |
| Feb 2025 | Installation of photovoltaic panels at new distribution building of Okazaki plant in Japan |
| Mar 2025 | Installation of additional photovoltaic panels at plant in the UK. |

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